I.

NORTH CAROLINA RURAL ELECTRIFICATION LAWS

Chapter 117 of the General Statutes of North Carolina
A. Powers of The North Carolina Rural Electrification Authority

Excerpts from Chapter 117 of the General Statutes,
North Carolina Rural Electrification Laws

§ 117-2

The purpose of said North Carolina Rural Electrification Authority is to secure electrical service for the rural districts of the State where service is not now being rendered, and it is hereby empowered to do the following in order to accomplish that purpose:

(1) To investigate all applications from communities unserved, or inadequately served, with electrical energy in North Carolina, and to determine the feasibility of obtaining such service therefore.

(2) To employ such personnel as shall be necessary to conduct surveys, assist the several communities to organize and finance extensions of rural distribution lines; to negotiate with power companies and other agencies for the supply of electric energy for and on behalf of the rural communities that desire service.

(3) To contact the power companies and other agencies contiguous to the area and areas desiring service, for the purpose of arranging for the extension by said companies, or other agencies, of service in that community for such extension as may be feasible for the power company, or other agency, contiguous to the area to finance itself.

(4) To make estimates of costs of extension which the power company would not be willing to finance and report such findings to the citizens of the community desiring service or to the corporations organized under this Chapter, to be known as "electric membership corporations."

(5) To estimate the service charges which said community would have to set up in addition to the rates for energy as may be found necessary in order to make extension self-liquidating.

(6) To have authority to call upon the Utilities Commission of the State to fix such rates and service charges as will be necessary to accomplish the purpose, and the right to petition the Utilities Commission to require extension of lines by the power companies when, in its opinion, it is proper and feasible.
(7) To have the power of eminent domain for the purpose of condemning rights-of-way for the erection of transmission and distribution lines, either in its own name, or in its own name on behalf of the electric membership corporations to be formed as provided by law. For the purposes of exercising the powers of eminent domain the North Carolina Rural Electrification Authority shall be deemed a private condemnor and shall follow the procedures of Chapter 40A for a private condemnor.

(8) To have such right and authority to secure for said local communities or electric membership corporations as may be set up assistance from any agency of the United States government, either by gift or loan, as may be possible to aid said local community in securing electric energy for said community.

(9) To investigate all applications from communities for the formation of electric membership corporations and determine and pass upon the question of granting the authority to form such corporations; to provide forms for making such applications; and to do all things necessary to a proper determination of the question of

(10) To act as agent for any electric membership corporations formed under direction or permission of the North Carolina Rural Electrification Authority in securing loans or grants from any agency of the United States government.

(11) To prescribe rules and regulations and the necessary blanks for the electric membership corporations in making applications for grant or loan from any agency of the United States government.

(12) To do all other acts and things which may be necessary to aid the rural communities in North Carolina to secure electric energy.

§117-29

Any number of persons residing in any rural community who are not provided with telephone service or are inadequately provided with same, may make application to the Rural Electrification Authority, upon such form as may be provided by the Rural Electrification Authority for assistance in securing telephone service, showing the circumstances of such community or communities with regard to telephone service and the need therefore. The Rural Electrification Authority shall make an investigation of the situation with respect to telephone service in such rural community or communities and if, upon investigation, it appears that such community or communities are not served with needed telephones or are inadequately served, the facts with reference thereto shall be collected by the Rural Electrification Authority and the Rural Electrification Authority shall promptly bring these facts to the attention of any telephone company serving the area, and shall make reasonable efforts to get such telephone company to provide the needed telephone service in such community or communities.
B. The Role of The North Carolina Rural Electrification Authority

The electric and telephone cooperatives are non-profit / non-regulated corporations. It is the responsibility of each cooperative’s board of directors to establish its bylaws, service rules and regulations. Since geographic coverage of electric service has been attained and all citizens desiring electric service have access to this utility, the Authority today focuses on the following objectives:

1. Ensure that customers in the predominantly rural areas of the state have access to adequate, dependable, and affordable electric and telephone service.

2. Oversee the application of the electric and telephone cooperatives rules and regulations to ensure they are administered according to the manner in which they are written.

3. Receive and investigate member complaints of the cooperatives.

4. Advise cooperatives regarding recommended changes in rules and regulations.

5. Act as an agent for any electric or telephone membership corporation formed under direction or permission of the North Carolina Rural Electrification Authority in securing loans or grants from any agency of the United States government.

II. ORGANIZATION

An Overview of the Authority
A. North Carolina Rural Electrification Authority Board Members

Chronological Listing

Original Board Members Appointed on June 15, 1935

- Dudley W. Bagley, Moyock, NC
- W. Kerr Scott, Haw River, NC
- J. L. Horne, Jr., Rocky Mount, NC
- S. H. Hobbs, Jr., Chapel Hill, NC
- Jane S. McKimmon, Raleigh, NC
- George M. Stephens, Asheville, NC

1938 - 1943

1944 – 1948

1949 - 1950
Gwyn B. Price, S. H. Hobbs, Jr., D. E. Purcell, Mrs. Hubert C. Boney, T. W. Allen, Glenn C. Palmer

1951 - 1952
Gwyn B. Price, S. H. Hobbs, Jr., D. E. Purcell, Mrs. D. Hubert Boney, C. L. Ballance, Glenn C. Palmer

1953 - 1954
Gwyn B. Price, S. H. Hobbs, Jr., D. E. Purcell, C. L. Ballance, Glenn C. Palmer, George R. Hughes

1955 - 1956

1957 - 1959

1960

1961 - 1962
Chronological Listing - continued

1963

1964

1965
Gwyn B. Price, Sam J. Burrow, Jr., Glenn Palmer, S. H. Hobbs, Jr., C. L. Ballance, Milton V. Scott

1966 - 1967

1968

1969

1970

1971

1972

1973
W. Kitchin Benson, Gwyn B. Price, Walter S. Smiley, J. C. Thompson, Robert G. Holden

1974
Donald R. Beason, Robert G. Holden, William E. Miller, Worthy B. Teague, Jr., J. C. Thompson,

1975
Chronological Listing - continued

1976
Worthy B. Teague, Jr., William E. Miller, Robert G. Holden, Frederick B. Keith, Lester C. Babson

1977 - 1979
James S. Melton, Russell C. Seawell, Emily Eason, Lester C. Babson, Fred R. Keith

1980 - 1983
Russell C. Seawell, Novile Hawkins, Wilton O. Rowe, Emily Eason, George Huffman

1984 - 1985
Heyward H. McKinney, Richard H. Greene, A. W. McDonald, Emily Eason, Frank James

1986 - 1987
John D. Pigg, Richard H. Greene, Henry C. Gabriel, R. B. Sloan, Jr., Frank James

1988 - 1993
R. B. Sloan, Jr., Richard Cox, Henry C. Gabriel, James L. Sheek, Rodney Robinson

1994 - 1995
Richard L. Cox, Robert L. Thornton, Joseph G. Justice, L. Calvin Duncan, William K. Taylor

1996 - 1999
Joseph G. Justice, L. Calvin Duncan, William K. Taylor, Alice E. Wilson, Harrelton Woodell

2000 - 2001
Alice E. Wilson, L. Calvin Duncan, Joseph G. Justice, William K. Taylor, Molly C. Gambill

2002
L. Calvin Duncan, Joseph G. Justice, Alice E. Wilson, Molly C. Gambill, Buddy C. Creed

2003 to Present
L. Calvin Duncan, Joseph G. Justice, Buddy C. Creed, J. Ronnie Alderman, Edith C. Cox
B. North Carolina Rural Electrification Authority

Joseph G. Justice  
Director

Buddy G. Creed  
Director

L. Calvin Duncan  
Director

Edith C. Cox  
Director

J. Ronnie Alderman  
Director

Administrator  
T. Scott Poole

Administrative Assistant  
Angela Harrison

NOTE: Each Director is appointed by the Governor
C. Current Board and Staff

RURAL ELECTRIFICATION AUTHORITY
NORTH CAROLINA DEPARTMENT OF COMMERCE

4321 Mail Service Center
Raleigh, N.C. 27699-4321
Telephone: 919-733-7513

BOARD OF DIRECTORS

L. Calvin Duncan        Joseph G. Justice
Chairman        Vice-Chairman
1445 Mt. Olive Road       110 West Road
Clarkton, N.C. 28433       Hot Springs, N.C. 28743

J. Ronnie Alderman        Edith C. Cox
7907 Boykin Bridge Road       21890 NC 24/27
Clinton, N. C. 28328       Cameron, N.C. 28326

Buddy G. Creed        T. Scott Poole
202 Eldridge Street       Secretary
Dunn, N.C. 28334       6701 Pulley Town Road

STAFF

T. Scott Poole        Angela Harrison
Administrator       Administrative Assistant
6701 Pulley Town Road       4321 Mail Service Center
Wake Forest, N.C. 27587       Raleigh, N.C. 27699
D. Biographical Sketch of Each Board Member

L. Calvin Duncan
Chairman

Governor James B. Hunt appointed L. Calvin Duncan to the North Carolina Rural Electrification Board in 1993. Governor Hunt appointed him to a second term in 1998. He was then reappointed by Governor Michael F. Easley to serve a third term in 2001 and a fourth consecutive term in 2005. Duncan has been chosen by his peers to serve as Board Chairman on several occasions during this time. Duncan is a native of Columbus County, and he has been a board member on the Brunswick Electric Membership Corporation for 16 years. He is currently Secretary-Treasurer of the Cooperative’s Board of Directors, and he has served in this capacity for a period of 13 years. Duncan is President of the Tarheel Electric Membership Association, an organization that provides central purchasing and materials supply for the electric cooperatives. He is a member of the Executive Committee of the North Carolina Electric Membership Corporation (NCEMC), member of the Rural Electric Action Program (REAP), and a member of the Action Committee for Rural Electrification (ACRE). He has served on the Columbus County Law Enforcement Association for 25 years, and he also served on the Columbus County Department of Aging Board. He is President and member of the Columbus County Fair committee and has also served on the Whiteville City School Board. Duncan retired from North Carolina State Government after having served as Assistant Superintendent for the North Carolina Department of Corrections for 20 years. He has three children.

Joseph G. Justice
Vice-Chairman

Governor James B. Hunt appointed Joseph G. “Joe” Justice to the North Carolina Rural Electrification Board of Directors in 1993. Governor Hunt appointed him to a second term in 1998. He was then reappointed by Governor Michael F. Easley to serve a third term and was reappointed to a consecutive four-year term in 2005. He has served as Chairman and Vice-Chairman of the NCREA Board on several occasions. Justice is a lifelong resident of the Spring Creek area in Madison County. He has served on the board of French Broad Electric Membership Corporation since 1975 (31 years) and has held the position as President since 1996. He owned Carolina Grocery in Hot Springs for 27 years. He also owned Larry’s Exxon service station for 5 years, and he has been involved in construction work for a number of years avidly serving his community. He is a past member of the Hot Springs Health Program Board of Directors. He is a past Chairman of the Spring Creek Volunteer Fire Department’s Board of Directors and serves as a current member and past president of the Hot Springs Lions Club. Justice is a current member of the North Carolina Association of Electric Cooperatives (NCAEC), a corporation providing trade association services to the State’s electric cooperatives. He and his wife, Virginia, continue to live in Hot Springs. He has two daughters and three grandchildren.
Buddy G. Creed

Governor Michael Easley appointed Buddy G. Creed to the North Carolina Rural Electrification Authority Board of Directors in 2002 and he was reappointed in 2005. He accepted a position as System Engineer with South River Electric Membership Corporation in 1969. He became Director of Operations and Engineering in 1986 and manager of this department in 1990. He was promoted to Executive Vice-President and CEO in 1996. Creed is a member and past-President of the Board of Directors of the North Carolina Association of Electric Cooperatives, a corporation providing trade association services to the State’s electric cooperatives. He is past Vice President and currently President of the Board of Directors at NCEMC. Creed is a member and past-President of the Board of Directors of Sandhills Utility Services LLC, Secretary/Treasurer of Diversified Energy LLC, a member of the Board of Directors for TSE Services and the TarHeel Electric Membership Corporation. He is a member of the Local Advisory Board of Branch Banking and Trust. Creed is a past board member of the North Carolina One Call Center, and he has served on the Advisory Board of the North Carolina Burn Center in Chapel Hill. Creed attends First Baptist Church in Dunn, and he is a past-President and lifetime member of the Dunn Jaycees, past-President of the Harnett Middle School PTA, past-President of the Mary Stewart School PTA, and past member of the Dunn City Council. Creed is married to the former Lynda Pell. He has two sons and four grandchildren.

Edith C. Cox

Governor Mike Easley appointed Central Electric Membership Corporation board member Edith C. Cox of Harnett County to the North Carolina Rural Electrification Authority Board in 2003. Ms. Cox is a retired schoolteacher and guidance counselor. She holds English and History degrees from North Carolina A&T University in Greensboro. Cox serves as Vice-Chairperson of the Johnsonville Township Democratic Precinct. She currently is a member of the Harnett County Association of Retired Personnel, the Harnett County Democratic Women, Harnett County Industrial Park Board of Directors and the North Carolina Association of Electric Cooperatives. She is very active in her community, having served on the Johnsonville Community Board of Directors, Benhaven Emergency Services Board of Directors, and the Harnett County Council for the Aging. She has also taught adult basic education at Central Carolina Community College in Sanford. Cox serves as Director of Youth for the Christian Education Department of the Central North Carolina Conference of the African Methodist Episcopal Zion Church and is an active member of the Fair Promise AME Zion Church in Sanford. Cox has three adult children and nine grandchildren.
J. Ronnie Alderman

Governor Mike Easley appointed James Ronnie Alderman, CHPA to the North Carolina Rural Electrification Authority in 2003. Alderman has served on the Star Telephone Membership Corporation Board of Directors, Clinton, NC for thirteen years. He serves on the National Telecommunications Cooperative Association’s National Awards Committee. Alderman is currently employed as the AlliedBarton Security Director for Cape Fear Valley Health System, Fayetteville, NC and Chief of AlliedBarton NC Company Police. He holds degrees in Political Science and Criminal Justice. He is a Deacon at Harmony Baptist Church, a past member of the Sampson County United Way Board of Directors, Sampson County Local Emergency Planning Committee and has served as Region Five (NC, SC, TN) Chairperson for the International Association of Healthcare Security and Safety. He is Immediate Past President of the Southeastern Safety/Security Healthcare Council. The Council serves the seven southern states and strives to educate security and safety directors of healthcare institutions in the latest trends, equipment use and policies/procedures. He served in the United States Coast Guard Reserve for many years and was on active duty during Desert Storm in 1991. Alderman is married to Patricia Alderman. They have four sons living in Clinton, Elizabethtown and Bolivia, NC.
E. Biographical Sketch of Administrator

T. Scott Poole

Mr. T. Scott Poole attended North Carolina State University, obtaining a B.A. degree in Political Science in 1982.

Poole began his professional career with Carolina Power & Light Company in January 1983. He held various positions throughout his 18-year tenure in customer service, marketing, and distribution engineering. He also served on a team spearheading the development of a new construction work management system and introduced laptops in the company vehicles. In 2001, Poole accepted a Program Manager position with Allconnect Inc., serving the southeastern United States. Poole managed contracts with several major investor-owned utilities including Progress Energy, Duke, and Tampa Electric in support of Allconnect’s intent to become the most widely accepted method for consumers to select, order, and manage brand name utility, communications, and other home services. On April 30, 2003 Mr. Poole was hired as Administrator of NCREA.

Poole is a past President of the Knightdale Chamber of Commerce. He served on the Board of Directors from 1991-1994. While serving as President in 1993, he also served on the Town of Knightdale Economic Development Council, Town Bond Steering Committee, Wake County School Bond Steering Committee, and served on the Board of Directors for the East Wake Education Foundation. In 1994, he was the Chairman of the Chamber Economic Development Committee, while also serving as the Publications Director.

Poole and his wife, Debra, have two children. They reside in Wake Forest.
ELECTRIC
III.

THE ELECTRIC MEMBERSHIP CORPORATIONS

Looking Ahead
A. Changes in the Electric Industry Impacting Electric Cooperatives

Electric cooperative rates are calculated to bring in enough money to pay operating costs, make payments on any loans and to provide an effective emergency response system. Although these types of expenses are incurred by all power companies, differences in retail rates are sharply impacted by the type of utility providing the service. Rural electric cooperatives serve sparsely populated areas across the vast countryside. As a result, cooperative electric utilities usually have higher average cost for service than investor-owned utilities.

During the last few years, all electric companies have been faced with a volatile energy environment. The cost of fuel has risen to new heights. Yet, until recently, Cooperatives throughout the State have been able to hold down rates for the most part, but they now are forced to pass increased cost to members by increasing the wholesale power cost adjustment portion of the bill and/or increasing electric rates. For this reason, the companies must market energy efficiency and members of electric cooperatives must now be more committed to engaging in energy conservation efforts than ever before.

Over the past four years, cooperatives have seen more than a 30 percent increase in wholesale power cost. This additional expense must be passed along to members in order to maintain viability. The second largest component of rates is the cost of maintaining the electric distribution system. The cost of materials and transportation has contributed to higher costs of construction and maintaining power lines.

The Legislature in North Carolina recognizes the need for change if we are to mitigate the high cost of fuel, address climate change issues and reduce greenhouse gas emissions. Changes in the electric industry related to the Renewable Energy Portfolio Standards established by Senate Bill 3 and enacted by the NC General Assembly in 2007 impact cooperatives throughout the State. Specifically, this Bill promotes the development of renewable energy and energy efficiency through the implementation of a Renewable Energy and Energy Efficiency Portfolio Standard that is intended to diversify the resources used to reliably meet the energy needs of consumers, provide greater energy security throughout the use of indigenous energy resources available, encourage private investment in renewable energy and energy efficiency, and provide improved air quality and other benefits to energy consumers served by electric cooperatives. This enactment by the General Assembly requires electric utilities, including all electric cooperatives, to renew efforts focusing on energy efficiency initiatives and renewable resources. This bill mandates that all North Carolina based electric utilities must purchase or generate a specific amount of renewable energy, or reduce electricity use through energy efficiency improvements.

As cooperatives, energy choices for the future must be all-inclusive. They will need nuclear, coal and natural gas, but they must also expand on the ability to add renewable energy resources as fuel sources. As might be expected, energy efficiency must be marketed with more intensity than ever before.

We are indeed at a crossroads in this industry. Are consumers of electricity ready to make the substantial investment to reduce energy use and commit to energy efficiency? That question must be answered in the near future because we are all facing new challenges and opportunities in this marketplace. The next few years will be interesting.

Today, there are thirty-one Electric Membership Corporations serving the rural areas of North Carolina. Five of these corporations are headquartered outside of the State. Since 1977, corporations serving citizens of our State have borrowed over $5.0 billion from the Rural Utilities Service to extend and improve their existing distribution systems and/or provide rural economic development grants/loans in their respective service areas.

As of June 30, 2008 the cooperatives are serving in excess of 1.0 million active meters.
IV.

KEY DATA AND ACTIVITIES TRACKED BY THE AUTHORITY

Number/Type of Inquiries, Growth Trends, Outage Activity and Loan Applications
A. Member Inquiries to the Authority

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<td>292</td>
<td>335</td>
<td>362</td>
<td>305</td>
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</table>

Numbers are listed by fiscal year (July 1st – June 30th)
The EMC’s have seen consistent and steady growth over the years. In fact, the number of active meters has increased 2-3% yearly during the last six years as reflected on this chart. Inasmuch, the annual amount of electricity delivered by NC electric cooperatives has also grown by more that 35% in the past 10 years.
C. INDIVIDUAL COOPERATIVE GROWTH TRENDS

<table>
<thead>
<tr>
<th>CORPORATION</th>
<th>CONSUMERS ON RURAL LINES</th>
<th>CONSUMERS ON RURAL LINES</th>
<th>CONSUMERS ON RURAL LINES</th>
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<tr>
<td></td>
<td>2005</td>
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<td>ALBEMARLE</td>
<td>11,625</td>
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<td>BROAD RIVER*</td>
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<td>393</td>
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<td>BRUNSWICK</td>
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<td>CAPE HATTERAS</td>
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<td>CARTERET-CRAVEN</td>
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<td>ENERGYUNITED</td>
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<td>30,938</td>
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<td>FRENCH BROAD</td>
<td>40,353</td>
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<td>HAYWOOD</td>
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<td>MECKLENBURG*</td>
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*Corporations Headquartered Outside North Carolina
## D. OUTAGES RECORDED BY CORPORATION

### EMC SERVICE INTERRUPTIONS 2007

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<td>Pre-Arranged</td>
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* Foreign Corporations domesticated in NC
### E. LOAN ACTIVITY

**NORTH CAROLINA RURAL ELECTRIFICATION AUTHORITY**  
**LOAN ACTIVITY**  
**FISCAL YEAR 2007-2008**

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Fiscal Year July 1 - June 30
# F. RUS LOANS

RUS Loan Totals by Fiscal Year

July 1-June 30

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<td>PITT &amp; GREENE EMC</td>
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<td>BLUE RIDGE MTN. EMC**</td>
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<td>TRI-STATE EMC**</td>
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<td>**Yearly Total</td>
<td>$187,387,000</td>
<td>$131,763,951</td>
<td>$148,403,391</td>
<td>$359,050,000</td>
<td>$158,000,000</td>
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* Crescent and Davidson merged in 1998
** Corporations Headquartered Outside of NC

The Rural Economic Development Loan and Grant Program provides zero interest loan opportunity to businesses and industries via the local electrical corporation. The loan/grant program allows for the development of projects that will result in a sustainable increase in economic productivity, job creation, and income in the rural areas. Projects may include business start-ups and expansion, community development incubator projects, medical and training projects, and feasibility studies.
V.

RURAL UTILITIES SERVICE

An Agency of the US Department of Agriculture
Providing Loans for Electric Infrastructure
A. Purpose of Rural Utilities Service

Providing reliable, affordable electricity is essential to the economic well-being and quality of life for all of the nation's rural residents. The Electric Programs of USDA’s Rural Utilities Service (RUS) provide leadership and capital to upgrade, expand, maintain, and replace America's vast rural electric infrastructure. Under the authority of the Rural Electrification Act of 1936, the Electric Programs make direct loans and loan guarantees to electric utilities to serve customers in rural areas.

The loans and loan guarantees finance the construction of electric distribution, transmission, and generation facilities, including system improvements and replacement required to furnish and improve electric service in rural areas, as well as demand side management, energy conservation programs, and on-grid and off-grid renewable energy systems. Loans are made to corporations, states, territories and subdivisions and agencies such as municipalities, people's utility districts, and cooperative, nonprofit, limited-dividend, or mutual associations that provide retail electric service needs to rural areas or supply the power needs of distribution borrowers in rural areas.

Through the Electric Programs, the Federal government is the majority noteholder for approximately 700 electric systems borrowers in 46 states.

The Electric Programs also provide financial assistance to rural communities with extremely high energy costs to acquire, construct, extend, upgrade, and otherwise improve energy generation, transmission, or distribution facilities.

Any North Carolina electric corporation desiring to secure a grant or loan from any agency of the United States government must apply through the North Carolina Rural Electrification Authority, not directly to the United States agency. The NCREA alone shall have the authority to make applications for grants and loans to any of these corporations. Since 1977, these corporations combined have borrowed over $5.0 billion from the Rural Utilities Service to extend and improve their existing distribution systems and / or provide rural economic development grants / loans in their respective service areas.
B. Administration and Staff

RURAL UTILITIES SERVICE

U.S. Department of Agriculture
1400 Independence Avenue, SW
Washington, D.C. 20250-1500

James Andrew
Administrator
Telephone: 202-720-9540

James R. Newby
Asst. Administrator-Electric
Telephone: 202-720-9545

Nivin Elgohary
Deputy Asst. - Electric
Telephone: 202-720-9547

SOUTHERN REGIONAL DIVISION-ELECTRIC

Annie Holloway-Jones
Acting Director
Telephone: 202-720-0848

Prashant V. Patel
Chief, Operations Branch
Telephone: 202-720-1932

Louis E. Riggs, Chief
Engineering Branch
Telephone: 202-720-8437

Victor T. Vu, Director
Power Supply Division
Telephone: 202-720-1438

FIELD REPRESENTATIVE

Mark Bartholomew
General Field Representative
P.O. Box 49167
Charlotte, N.C. 28277-0074
Telephone: 704-544-4612

Richelle Richardson
General Field Representative
P.O. Box 451
Spotsylvania, VA 22553

OFFICE OF THE GENERAL COUNSEL

David P. Grahn
Associate, General Counsel
Rural Development
Telephone: 202-720-6187

Terence M. Brady
Asst. General Counsel
for Rural Utilities
Telephone: 202-720-2764
VI.

ELECTRIC MEMBERSHIP CORPORATIONS

A Look at Each Individual Cooperative
A. Service Area Map

Electric Corporation Territories


Note: Effective January 1, 2008, Harkers Island EMC and Carteret-Craven EMC merged.
B. Electric Corporation Histories and Vital Information
Albemarle Electric Membership Corporation

Mailing Address
P. O. Box 69
Hertford, N.C. 27944

Phone  Fax
(252) 426-5735   (252) 426-8270
(800) 215-9915

Key Staff
Bradley V. Furr, Executive Vice-President & General Manager
L.A. Harris Jr., President
Jimmie Keeter, Operations Manager
Gary Ray, Manager of Engineering
Jonetta W. Long, Manager of Office Services
Chris Powell, Director of Public Relations

Annual Meeting:  September or October

Active Meters – 12,500

Mission Statement

Our mission is to deliver safe and reliable electric service to our members at a reasonable price.

History

Representatives from Camden, Pasquotank, Perquimans and Chowan counties met on January 26, 1945 to determine if there was sufficient interest in the people coming together to provide themselves with a badly needed service -- one which would improve their standard of living and make their farm chores easier.  Investor owned utilities were motivated by profit; small farmers that required long line extensions to provide service were not considered profitable.  Thus, the idea of a consumer owned, non-profit electric system seemed to be the logical answer.  Low interest money was available from the federal government through the Rural Electric Administration.  At the meeting on January 26, 1945, the decision was made to apply for a charter under the name of Albemarle Electric Membership Corporation.  County agents and the newly elected directors were asked to solicit applications for service (membership) and to report back on February 22.  By the meeting on February 22, the roll calls indicated that 952 applications had been filed.  It was estimated at that time that “at least 1200” would file before the closing date of March 22.  The Directors signed the application for a charter, and Hertford was designated as the principle office of the now budding Cooperative.  NCREA granted permission to organize a cooperative and apply for a charter, and it was received on February 24, 1945.  Construction began in September 1945.  The new Albemarle EMC was off and running.  In the months to come, the EMC made application for a loan from REA for $685,000 to serve 2,119 member-consumers.  During this time, Roanoke EMC agreed to release to Albemarle
EMC certain people in Perquimans, Chowan, and Pasquotank Counties that made application to them for service.

By September of 1946, the first lines were energized in Camden County. From its humble beginning with 47.5 miles of primary line, Albemarle EMC has grown into a fifty-two million dollar business serving approximately 10,500 families and businesses in the Albemarle region. Currently, Albemarle EMC operates about 1,350 miles of primary line. These lines stretch into remote areas and have provided an impetus to the economy of the area and its people’s standards of living. It is a classical example of the American people’s drive and determination to succeed, and of a country, which makes such success possible.

Albemarle EMC has experienced numerous changes through the years. Until December 1999, members read their own meters. Now, meters are read remotely using a Two-Way Automated Communications System (TWACS). The communications to and from each meter is accomplished through the power lines. Prior to meter reading, billing was processed one time per month for all members. This process was extremely inefficient. The Cooperative now bills 20 cycles per month or nearly each business day.

During the early years, Albemarle EMC performed house wiring. Today, wiring beyond the meter falls under the jurisdiction of the National Electric Code. In light of the alternative heating fuels such as liquefied petroleum and fuel oil, Albemarle EMC created a special water heater only rate in March of 1947. The rate was set at 1.5 cents per kWh and was contingent on each member installing the appropriate meter and base. The rate no longer exists. In June of 1998, Albemarle EMC had only one computer. The Cooperative now has over 50 computers to support the Billing, Accounting, Capital Credit, SCADA and office functions. In June 2001, Albemarle EMC completed a building addition and renovation project. This was the first major renovation since the current facility was constructed in the 1960’s. The Cooperative is currently evaluating the need for a new office facility.

Albemarle EMC’s current plans include construction of 115 kV transmission line. This transmission line will serve the new Morgan’s Corner Substation and future South Mills Substation. These improvements are needed to meet the rapid load growth in its service area. With the widening of Highway 17 bypass to Virginia and the attraction of waterfront property to retirees, Albemarle EMC has seen an increase in members on the northern end of the Cooperative’s electrical system.
Blue Ridge Electric Membership Corporation

Mailing Address
P. O. Box 112
Lenoir, N.C. 28645

Phone       Fax
(828) 758-2383  (828) 754-9671
(800) 451-5474

Key Staff
Douglas W. Johnson, Chief Executive Officer
Kenneth R. Greene, President
Lee Layton, Senior Vice President/Chief Operating Officer
Lee Chase, Senior Vice President/Chief Financial Officer

Annual Meeting:  Second Saturday in June

Active Meters – 72,731

Mission Statement

Blue Ridge Electric Membership Corporation’s mission is to benefit our member-owners by providing reliable electric and energy services—delivered efficiently and with extraordinary customer care.

History

Early in the life of the cooperative - in fact as soon as the State of North Carolina chartered it - the members elected their first board of directors to see that their cooperative would be operated successfully and in the best interest of all the members.

Blue Ridge Electric was organized in 1936 under the original name of Caldwell County Electric Membership Corporation. The cooperative had set poles and strung line to energize Caldwell and Watauga counties by 1938 with an initial 108 miles of line. Power to Ashe and Alleghany counties followed the next year.

In 1941, the cooperative purchased the electric facilities of Northwest Carolina Utilities, Inc., to serve Blowing Rock and neighboring cities in Ashe and Alleghany counties. It was also in 1941 that the cooperative received a new charter under its current name. By this time, the cooperative had grown to 867 miles of line and nearly 3,000 members.

The people who organized and developed the cooperative and received its services were, and still are, the owners. Initially, they borrowed money from the REA, an agency of the federal government who lent the money at a low rate of interest to build lines and substations to provide electricity to rural areas. Later, the cooperative, together with others from across the nation, formed their own cooperative bank to provide funds to construct additional lines and larger
facilities as the member-owners used more and more electricity. Today, the cooperative gets construction loans from both REA (the federal government agency) and CFC (the electric cooperative bank).

Blue Ridge Electric Membership Corporation currently provides electric service to some 70,000 member-owners in Caldwell, Watauga, Ashe, Alleghany, Wilkes, Alexander and Avery counties. Its wholly owned subsidiary, Blue Ridge Energies, LLC, was formed in 1998 and provides propane and heating fuels from offices in Lenoir, Hickory, Boone, West Jefferson and Sparta. Showrooms in the cooperative’s district offices showcase the subsidiary’s gas fireplaces, logs, heaters and stoves, as well as electric and gas water heaters.

As a locally owned cooperative, Blue Ridge Electric is a corporate citizen of the communities it serves. It contributes to the orderly development of resources in northwest North Carolina and an ever-improving environment for the people of this area. Blue Ridge Electric realizes that a major element of regional development is an abundant supply of energy at a reasonable cost. The board of directors and staff work continuously to assure this objective is achieved for the benefit of the cooperative’s member-owners.

In addition to the corporate headquarters, which was moved to its current site in Lenoir in 1966, the cooperative also maintains district offices in Watauga, Ashe and Alleghany counties. The cooperative, which changed to its current logo in the spring of 2000 to reflect the expanding nature of the company, is also a Touchstone Energy affiliate.

In 2004, Blue Ridge Electric became an independent member of NCEMC.

In 2005, the first Blue Ridge member, the Harvard Ayers and Mackie Hagaman household, became a supplier of solar energy to the NC Green Power program though an interconnection agreement with Blue Ridge.

In 2006, Blue Ridge adopted the *Operation Round Up* and the *Co-op Connections* programs. Also in 2006, a Long Term Partial Requirements Service Agreement with Duke Energy Carolinas LLC was signed.

In 2007, Blue Ridge completed an $18 million project to extend a 230 kV transmission line to West Jefferson and install a new 230 kV to 100 kV step down substation near Beaver Creek in Ashe County. Additionally, a software conversion from NISC to ATS occurred, including adding Total Billings for member billing services. Also in 2007, the cooperative began a three-year AMR implementation project and the newly formed Blue Ridge Electric Members Foundation gave its first grants totaling $50,000 to 15 different not-for-profit agencies in a continuing effort to improve the quality of life in northwest North Carolina.

In 2008, the Blue Ridge Electric Board of Directors approved a $2 million capital credits retirement. By June of this year, the Blue Ridge Electric Members Foundation had awarded another $50,000 in quality of life improvement grants to another 15 local agencies. The cooperative also joined GreenCo Solutions, Inc., a cooperative formed by most of North Carolina’s electric cooperatives to pool resources in developing energy efficiency initiatives and
renewable resources under the state’s new Renewable Energy and Energy Efficiency Portfolio Standards (REPS) law.
Brunswick Electric Membership Corporation

Mailing Address
P. O. Box 826
Shallotte, N.C. 28459

Phone        Fax
(910) 754-4391 (910) 755-4299
(800) 842-5871

Key Staff
Robert W. “Chip” Leavitt, Jr., Chief Executive Officer & General Manager
Hubert Brittain, President
Judy Gore, Vice President, Customer Service
Don Hughes, Vice President, Operations

Annual Meeting:  Last Saturday in September

Active Meters:  85,146

Mission Statement

To provide its membership with safe, reliable, affordable and environmentally responsible electric and consumer services. Also, to have open communication utilizing a highly trained, efficient work force in conjunction with a knowledgeable and well-informed membership. Brunswick EMC strives to enhance the communities it serves above and beyond expectations.

History

Brunswick EMC was incorporated on March 9, 1939 as a member-owned, member-driven cooperative to bring electric power to rural areas of Southeastern North Carolina. Brunswick EMC’s first 138 miles of line were activated in December 1939 and early 1940, serving 588 members in two counties – Brunswick and Columbus.

As of December 31, 2007, Brunswick EMC had 148 employees, 6,235 miles of line serving 85,146 member locations in Brunswick, Columbus, Bladen and Robeson counties. BEMC is the third largest co-op in North Carolina, with the physical plant value at the end of 2007 at approximately $285 million. Its system includes 41 substations, with three more in the next four-year work plan.

Brunswick EMC has consistently been a leader in implementing new technologies to increase efficiency. Its dispatch center and mapping system is one of the most advanced of all North Carolina electric co-ops.
Brunswick EMC has also been a national leader in installing services underground. Over 50% of all lines are now underground, protected from the effects of severe weather that is common in its area, as well as from the corrosive effects of salt air. This has provided enhanced reliability throughout the system. In 2001, BEMC was awarded a $6.2 million mitigation grant from FEMA to convert 88 miles of overhead line to underground in highly vulnerable coastal areas.

An affiliate company, Rural Consumer Services Corporation was established in 1986, as Brunswick EMC recognized the need for a stronger economic development program to help create jobs and business opportunities. Today, RCSC supports economic development programs with three major programs: business development centers for new and growing businesses, a fiber optic network system available to local government and businesses, and fulfillment and calling center services to support all types of businesses.

Community programs continue to be a major focus of Brunswick EMC. In the early 1990’s, it pioneered the Bright Ideas Educational Grants programs, which was later expanded to all North Carolina co-ops. In 2003, the corporation began the BEMC Community Grants program addressing civic, cultural, family and emergency services and economic development projects. BEMC also provides support to many festivals, charitable programs, youth sports and community activities. In 2008, it will introduce the Warm Hearts, Warm Homes Campaign, providing matching funds up to $50,000 for community donations to a heating assistance fund for those in need.

BEMC continues to maximize the use of technology and fiber optic communications networking to deliver safe, reliable and affordable power to its growing membership. In 2008, BEMC completed installation of an AMR (Automated Meter Reading) system and will continue to install all new services underground and convert existing overhead services as feasible. BEMC was among the first in the nation to offer a prepaid program, and it serves as a model for others.

Brunswick County, which represents the largest portion of the membership, has been in the top 30 fastest-growing counties in the nation for several years with growth projected to continue steadily through 2020. From 2002 through 2007, the average annual growth in meters at the co-op was 4.5% per year. To keep pace with the consistently growing demand throughout the service area, BEMC reviews its work plans every few months.

On the energy efficiency front, the co-op has been providing a steady stream of information to its members since 2003, and set up a special EnergySavers page on the website in 2006. BEMC signed on as a supporter of NC GreenPower in 2004, shortly after its inception and regularly promotes the program to its members. The co-op energized its first residential Small Distributed Generation project in June 2008 and is supporting efforts to develop a renewable energy project in Columbus County.
Cape Hatteras Electric Cooperative

Mailing Address
P. O. Box 9
Buxton, N. C. 27920

Phone     Fax
(252) 995-5616   (252) 995-4088
(800) 454-5616

Key Staff
Jim Kinghorn, Executive Vice-President & General Manager
Richard A. Midgett, President
Lonnie E. Moore, Manager of Engineering & Operations
Susan Flythe, Manager of Finance & Administration

Annual Meeting: May
Active Members: 7,245

Mission Statement
The corporation is locally owned, managed, governed and dedicated to the delivery of quality electric power, related value-added services and the investment in its communities that contribute to the betterment in the quality of life for its members.

History
Local leaders who initiated what is now Cape Hatteras Electric Cooperative (CHEC) in the 1930’s believed electric power should be available to all villages on Hatteras Island. In 1944, REA became interested in the project. CHEC was incorporated in March 1945 with an energized date of July 1948. Today, CHEC serves over 7,000 consumers on Hatteras Island.

Major system improvements and projects over the years have included replacing and upgrading the 115 kV transmission line to Buxton, the rebuilding of local substations to accommodate the growing demand, replacing the 34.5 kV transmission line between Buxton and Hatteras and rebuilding most distribution lines. CHEC is committed to delivery of quality service to the members by continuous upgrades to the system based on the electric demands of consumers and advances in technology. Severe weather is a fact of life in the CHEC service area. The existing electric system has been developed over the last decade to provide more reliable service and the hurricanes of the last few years have tested it. It is the goal of CHEC to reduce the number of required maintenance outages and unplanned outages by designing system improvements to make a more reliable electric system. CHEC has PORCHE, an automated outage call reporting system, which allows members to report power outages more quickly and efficiently.

Cape Hatteras Electric Cooperative electric system is unusual among electric cooperatives in having a considerable portion (36%) of its total dollar investment in transmission facilities. This investment results in slightly higher operating costs, but also provides a stronger electric system
to withstand the extreme local climatic conditions. CHEC does not own any electric power generation directly. We are part owners, along with many other NC electric cooperatives, in the Catawba Nuclear plant, the Anson and Hamlet combustion turbine plants, and the Buxton and Ocracoke diesel generating plants through the North Carolina Electric Membership Corporation.

CHEC has established an Energy Efficiency Campaign to educate members about energy conservation. In response to recent state mandates, this campaign will also focus on renewable energy. The Cooperative is a participating member of GreenCo Solutions, Inc., a cooperative created to develop renewable energy and energy efficiency programs for many of North Carolina’s electric cooperatives.

Being a locally and cooperatively owned business, CHEC remains dedicated to the communities on Hatteras Island. CHEC offers two four-year and two two-year scholarships to Cape Hatteras Secondary School graduates each year. Bright Ideas grants are received by local educators each school year and financial assistance is given to qualified members in need through “Operation Round-Up.”

CHEC conducts their annual meeting for members in May of each year. Ballots are mailed the first week in April to each member, encouraging them to participate in this important process of electing directors to the CHEC Board. Regularly scheduled board meetings are held the third Thursday of every other month, or more often as the Board directs.
Carteret-Craven Electric Cooperative

Mailing Address
PO Box 1490
Newport, NC 28570

Phone           Fax
(252) 247-3107  (252) 247-0235
(800) 682-2217

Key Staff
Craig A. Conrad, Chief Executive Officer & General Manager
Jerome M. Meadows, President, Board of Directors
Jerry Eborn, Vice President of Finance & Accounting
Sarah Grider, Vice President of Support Services
Peggy Horrell, Vice President of Human Resources
Cheryl Slater, Vice President of Customer Service
Gary A. Zajac, Vice President of Marketing & External Affairs

Annual Meeting:  First Thursday in May

Active Meters – 38,541

Mission Statement
We put our members first by providing safe, reliable energy at the lowest possible cost and by dedicating ourselves to innovation, value and a commitment to the individuals and communities we serve.

Overview
Founded Aug. 2, 1940, by 444 of the area’s fishermen and farmers, Carteret-Craven Electric Cooperative (CCEC) provides power to a variety of consumers, from families who have lived in the area for generations to retirees, from troops and their families at two nearby military bases to summer visitors who enjoy vacationing in the area. CCEC’s provides power to an average 16.7 meters per mile of line, with 57.6 miles of transmission line, 1,195.5 miles of overhead line and 1,057.55 miles of underground line.

Over the past decade, CCEC has played a key role in area development with cooperative-assisted loan funding. Economic development projects include Jarrett Bay Marine Industrial Park, which includes Jarrett Bay Boat Works, and 17 other smaller businesses; Parker Marine Enterprises; and Jones Brothers Manufacturing. The loans helped create valuable new jobs in the area. The cooperative continues to foster sound economic development and re-development through partnerships with business, industry and government.

In true cooperative style, CCEC has given back more than $1.2 million to the community – individuals and organizations that serve individual needs – through Operation RoundUP®; offers Bright Ideas grants to public school educators for innovate teaching projects; conducts an annual three-day “Leadership Weekend” for close to 25 high school juniors; provides scholarship
funding for five high school seniors and four community college students each year; and hosts an annual legislative dinner to discuss issues relevant to the membership with state legislators representing the cooperative’s service area.

The cooperative’s employees give back to the community as well through individual volunteer efforts with various charities, churches, civic and service organizations. They are members of an award-winning American Cancer Society Relay for Life team, which has raised $131,625 since 2001, as well as a March of Dimes fund-raising and awareness team.

In 1997, Carteret-Craven partnered with local and state agencies to create a manmade wetland area on its property that helps filter and clean runoff in Jumping Run Creek. This creek drains into major shellfish waters within Bogue Sound. These waters were previously plagued with bacterial pollution impacts for a number of years.

CCEC continues to foster its relationship with a “sister cooperative” in Costa Rica through the Rural Electric Cooperative Association’s International Sister Cooperative Program, and most recently sent a retired bucket truck to its sister organization, Cooperativa Electrica de los Santos.

Harkers Island Electric Membership Corporation and CCEC members voted to merge the two organizations in late 2007, with the merger effective January 1, 2008. In addition to lower electric bills for Harkers Island members, the merged cooperative benefits from economies of scale, such as lower costs from volume purchase of materials, supplies and contract services.

CCEC members elect board members by mail-in balloting, and the results are announced at the annual meeting, which is held the first Thursday in May. The Board of Directors is comprised of 10 members serving staggered, three-year terms.
Central Electric Membership Corporation

Mailing Address: P O Box 1107
Sanford, NC 27331

Physical Address: 128 Wilson Road
Sanford, NC 27332

Key Staff:
Morris McClelion, Manager & CEO
Rebecca Cogan, President, Board of Directors
Doug Rowles, CFO
Wes Davis, Manager Eng. System
Mike Adcock, Manager of Operations and Field Engineers
Diane Dowd, Manager of Customer Service
Dal Langston, Manager Admin Services
Nancy Gust, Director Marketing and Member Services

Annual Meeting: First Friday in October

Active Meters: 19,600

Vision Statement

We are a local energy provider owned by the people we serve, providing reliable, competitively-priced energy with knowledgeable employees using modern technology.

History

In 1941, most rural residents in Chatham, Harnett, Lee and Moore counties were still without electricity. While friends, relatives and store owners in nearby cities were enjoying the advantages and advancements that electricity promises, farmers and many others living outside the cities were still doing things the hard way. It was time for a new beginning. It was time for cooperation. On April 23 of the same year, meeting in the Agriculture Building in Sanford, a group of citizens got together and decided to do just that, cooperate. Two months later, Central Electric Membership Corporation was formed and chartered. Electric energy was on its way. In May, 1950 Central Electric built its first office building located on Steele Street in Sanford, NC. In 1983, the operation division moved to its new facility on Wilson Road and employed its Supervisory Control and Data Acquisition system allowing the cooperative to operate its electric infrastructure more efficiently. After several years of steady growth, the Cooperative experienced a boom in its membership fueled by the development of the southern portion of the system. From 1992 until 1997, the cooperative had growth of between 6% and 8% annually. In 1994, the main office was moved to join the operation division at its new location on Wilson Road. In 1999 in preparation for future expansion of the cooperative’s role in a deregulated environment, Central EMC joined with other cooperatives nationwide in a strong alliance through Touchstone Energy. Touchstone Energy provided another means of promoting quality service and products, and affords stronger marketing opportunities in a deregulated industry. In 1999, North Carolina legislation passed a law allowing cooperatives to diversify. To that end,
CEMC formed a joint venture with South River, Lumbee River and Pee Dee Electric Cooperative, and in 2001, contracted with the US Army Corp of Engineers to operate and maintain the electric grid on Fort Bragg. Central has also partnered with 18 N. C. EMC’s to purchase and develop an independent propane service for members and others. We say independent because the new company, Diversified Energy, is run separately from the Co-ops. However, it still demonstrates the same customer care, values and reliability our members have come to expect over the years. We also worked to prepare for deregulation by forging new alliances and expanding power supply options to make sure we can provide for now and future generations.

In 2000, Imperial Freezer, one of our largest industrial loads expanded their business to accommodate new customers. Imperial Freezer remained our largest industrial load until 2002, when 3M and Luck Stone Corporation came on board.

Sixty-seven years of progress have now firmly established our cooperative effort. We’ve grown our business with more than 19,600 customer–owners and nearly $61 million in assets. Eight large substations and 2,300 miles of line have been built to bring energy where it is needed. The cooperative has gone through many changes in the last decade such as automated meters, in house data processing, automated outage reporting, online bill payment, and a host of programs dedicated to improving services and energy efficiency to the members. But, from the day we turned the first light on at Mr. and Mrs. June Cole’s house, our focus hasn’t been on poles, transformers, trucks, or profit. It’s been on serving people. Whether it is a farmer, a factory, or a house, we’re about meeting needs and expectations, delivering a better way of life through energy. In this day and age, electricity is no longer a luxury, but a necessity. People depend on Central Electric everyday for their lives, their comfort and their businesses. Reliable power is critical in our sometimes frenzied, high energy world, and we’re proud of our reliability record. At Central Electric, we keep the light on better than 99.9 percent of the time.

What does the future hold for Central Electric and its members?

Central, along with other electric cooperatives announced the creation of a not-for-profit company, GreenCo Solutions, Inc., to focus on energy efficiency initiatives and renewable resources. By working together, we can provide high quality programs that will benefit our residential and commercial consumers at the lowest possible cost. The new company will also provide compliance reporting and tracking for member cooperatives related to Renewable Energy Portfolio Standards (REPS) established by Senate Bill 3, enacted by the NC General Assembly in 2007. The bill mandates that NC-based electric utilities must purchase or generate a specific amount of renewable energy or reduce electricity use through energy efficiency improvements. This is just another example of Central EMC looking out for our members by providing ways to manage their energy cost while fulfilling our commitment to a cleaner environment.
Edgecombe-Martin County Electric Membership Corporation

Mailing Address
P. O. Drawer 188
Tarboro, N.C. 27886

Phone     Fax
(252) 823-2171   (252) 823-4535
(800) 445-6586

Key Staff
Bob McDuffie, CEO
George Stamper, Vice President of Engineering
Melinda Nimmo, Vice President of Finance
James E. Stocks, Vice President of Marketing & Member Services
Rodney Bradley, Vice President of Operations

Annual Meeting: Third Saturday in March

Active Meters – 11,625

Mission Statement

The mission of Edgecombe-Martin County Electric Membership Corporation (Edgecombe-Martin EMC) is to strive continuously to meet the needs of its membership by providing a reliable source of electricity and other services that improve the quality of life and promote economic growth in an efficient and professional manner. This is a testament to the dedication of the cooperative’s management, staff, and employees to provide power and service to meet challenges on a day-to-day basis.

History

Edgecombe-Martin County EMC was charted on June 18, 1936, which makes it the oldest electric cooperative in North Carolina. The first lines were energized on April 17, 1937. Today, the cooperative supplies 1,617 miles of electric service.

Governed by a nine member board of directors, the cooperative’s 45 employees work together to ensure the best possible service at the most economic cost, while keeping up-to-date with the latest technology available for the electric utility industry. Edgecombe-Martin County EMC joined with several local electric cooperatives in eastern North Carolina to help keep down costs by adding increased purchasing power and sharing manpower and other resources during power outages. Hurricane Isabel, in 2003, caused minor damage to Edgecombe-Martin County EMC but caused devastation to several electric cooperatives in neighboring counties. Edgecombe-Martin County EMC was glad to provide a “lending hand” in a time of need during another hurricane disaster.
Edgecombe-Martin County EMC was completely flooded in September 1999 due to the worst disaster in eastern North Carolina, Hurricane Floyd. In 2008, the cooperative is thriving under the leadership of CEO, Bob McDuffie, serving over 13,000 members in parts of eight counties that include Edgecombe, Martin, Pitt, Beaufort, Bertie, Halifax, Nash, and Wilson.

Edgecombe-Martin County EMC provides an extensive program in helping the communities within its service territory providing several ongoing programs such as the Summer Fan Relief, Edgecombe County Alzheimer’s Walk, Kidsville newspaper platinum sponsor for Edgecombe County Schools, Annual EMC 4-H Golf Tournament, The Youth Tour, the Cooperative Leadership Camp and Conference, Black History Month, Customer Appreciation Day, Children’s Miracle Network, Pitt County Girls Softball League, Relay for Life, and Bright Ideas. Edgecombe-Martin County EMC also supports and is a member of North Carolina GreenPower, the organization that protects the environment by offering renewable energy resources.

Since 1937, Edgecombe-Martin County EMC continues to strive for excellence in providing a reliable source of electricity to its members in eastern North Carolina and to be a formidable cooperative for future generations.
EnergyUnited

Mailing Address
P. O. Box 1831
Statesville, N.C. 28687

Phone
(704) 873-5241
(800) 522-3793

Fax
(704) 873-5241

Key Staff
Wayne Wilkins, Chief Executive Officer
Alec Natt, Chief Financial Officer & Vice President of Corporate Services
Kathleen Hart, Chief Information Officer & Vice President of Customer Care
Joe Leach, Vice President, Engineering & Operations
Tom Tedrow, Vice President, Human Resources
Tim Holder, Vice President, Sales/Economic Development

Annual Meeting: Third Saturday in September.

Active Meters – 120,000

Mission Statement

EnergyUnited is a member-owned business committed to delivering reliable energy and other services at competitive prices to improve the quality of life of its customers and communities.

History

EnergyUnited is an electric cooperative consisting of three former electric cooperatives. It is made up of Davie Electric Mutual Corporation, Cornelius Electric Mutual Corporation, and Davidson Mutual Electric Corporation.

Davie Electric Mutual Corporation, whose organizing charter was January 14, 1939, received an REA loan for $200,000 to construct 206 miles of line to service 980 members in Davie, Iredell and Yadkin counties. Davie changed its name to Davie Electric Membership Corporation June 24, 1940.

Cornelius Electric Mutual Corporation was organized March 5, 1940 and served the counties of Cabarrus, Catawba, Iredell, Lincoln, Gaston, Mecklenburg and Rowan. Cornelius changed its name to Cornelius Electric Membership Corporation on August 19, 1940.

There were nine board members for each of these organizations and it is reported that Davie and Cornelius had worked together as early as May 1940 when a delegation of five Cornelius directors met with the Davie Board of Directors.
Meanwhile on the east side of the Yadkin River, Davidson Mutual Electric Corporation organized in August 1939, securing a REA loan of $276,000 to construct 255 miles of line serving 431 members in Stokes, Rockingham, Forsyth, Guilford, Davidson, Davie, Randolph, and Montgomery counties. Davidson changed their name to Davidson Electric Membership Corporation on August 5, 1940. Davidson also had nine Board of Directors.

On July 1, 1970, Cornelius EMC and Davie EMC merged to create Crescent Electric Membership Corporation. J. C. Jones, the only general manager of Davie EMC, became district manager in Mocksville, and Donald Rice, manager of Cornelius EMC, was named general manager of the newly formed cooperative. A board of 17 members governed the affairs of the cooperative.

In 1970, Crescent EMC sold 156 million kilowatt hours and served 17,543 members in eleven counties.

On July 25, 1998, the customers of Crescent EMC and Davidson EMC overwhelmingly voted to merge the two organizations creating the largest electric cooperative in North Carolina, the third largest residential electric provider in the state and among the top ten largest electric cooperatives in the United States. A 22 person Board of Directors governed the newly created EnergyUnited. R. B. Sloan, Jr., EVP of Crescent became the CEO and H. Wayne Wilkins, EVP of Davidson became COO.

In 2008, EnergyUnited serves over 120,000 accounts, selling approximately 2.4 billion KWH’s. EnergyUnited has 11,930 miles of distribution lines and 182 transmission lines serving in parts of nineteen counties. Currently, there are 15 Board of Directors.

All of the organizations have seen many changes over the past 69 years from the manual way poles were set and now by hydraulic automation, telecommunications technology, and computer driven methods of doing business.

EnergyUnited has expanded its service to include propane, and other utility services that enhance the quality of life for its customers.

EnergyUnited will continue to move forward exploring services that bring value to its customers, never forgetting the end result must provide a need for the customer that is of high quality, and its policy is to ensure customers always be kept in the forefront of any decisions made by the Board of Directors.
Four County Electric Membership Corporation

Mailing Address
PO Box 667
Burgaw, NC  28425

Phone (910) 259-2171  Fax (910) 259-1878

Key Staff
Mitchell Keel, Chief Executive Officer
Dan Allen, Vice President of Customer Services
Gary Chitwood, Vice President of Finance & Accounting
Glenn Bradshaw, Vice President of Operations
Robert Harris, Vice President of Engineering
Cindy Horrell, Vice President of Human Resources
Doug Krynicki, Vice President of Information Technology

Active Meters – 32,065

Mission Statement

It is the mission of Four County Electric Membership Corporation to provide highly reliable electric services, innovative energy solutions and outstanding service to its members and communities.

History

Four County EMC received its charter on December 3, 1937, under the Electric Membership Corporation Act of North Carolina, to distribute electricity to the rural areas of Pender, Bladen, Duplin and Sampson counties. By 1938, an initial loan of $145,000 had been obtained from the Rural Electrification Administration, and in 1939, the first 175 miles of line serving 432 members energized.

Today, over 32,468 active accounts are served in the four core counties, and to a lesser degree in Columbus and Onslow counties. Four County EMC has grown to 4,984 miles of line. There are 219 miles of transmission, 3,933 miles of overhead and 832 miles of underground. Four County EMC also has 25 substations, three switching stations and six points of delivery. Four County EMC is nearing completion of a 20-year Long-Range Plan which will guide the direction that our system improvements should take from 2009-2028. As part of that process, a detailed four-year work plan will begin in the winter of 2008 with completion expected by early spring 2009.

There is an annual meeting held for the members of Four County EMC. The meeting gives members the opportunity to elect the Board of Directors and to become better acquainted with the progress of the Cooperative during the year. Notice of the annual meeting will be printed in the Carolina Country magazine as well as the monthly newsletter, Four County Connection, which is included within the magazine. The date and site of the annual meeting is also
advertised in local newspapers and through radio advertisements. According to the Cooperative’s bylaws, the annual meeting is to be held on the first Monday in October or the Board of Directors may fix a date not more than 30 days prior to or subsequent to the regular meeting date.

Four County EMC is a member of the North Carolina Electric Membership Corporation, which serves as the Cooperative’s wholesale power supplier. Together, with 26 other electric cooperatives in the state, Four County EMC owns part of the generating capacity of Duke Power Company’s Catawba Nuclear Plant. In addition, the Southeastern Power Administration provides a small percentage of the Cooperative’s total wholesale power needs.
French Broad Electric Membership Corporation

**Mailing Address**
P. O. Box 9
Marshall, N.C. 28753

**Phone**  **Fax**
(828) 649-2051  (828) 649-2989
(800) 222-6190

**Key Staff**
Jeff Loven, General Manager
Joseph G. Justice, President
Tracy Evans, Burnsville District Manager
Richard M. Thomason, Assistant Manager/Marshall District Manager

**Annual Meeting**: First Saturday in May

**Active Meters** – 36,353

**Mission Statement**
French Broad EMC’s mission is to provide the highest quality of service to all of its members at a reasonable price.

**History**
A general meeting was held to discuss the possibility of organizing a rural electric cooperative in this area and a Board of Directors was appointed to set up the organization. This original Board met on March 3, 1940 and adopted by-laws and a charter for incorporation under the laws of the State of North Carolina.

It was soon apparent that in order to make sound plans for operation, the co-op would have to know where lines could be built. On July 5, 1940, an engineering firm was retained to map a proposed system. On July 27, 1940, the first loan application was made to the Rural Electric Administration (REA) for construction of 125 miles of line to serve 600 members in Madison, Yancey and Buncombe Counties.

On February 22, 1941, a line was energized in the Little Pine section of Madison County and the French Broad Electric Membership Corporation (French Broad EMC) began providing service for the first time. The Board authorized the co-op to extend lines to Mitchell and Avery Counties as well as to Unicoi County, Tennessee. But, it became apparent that Mitchell and Avery Counties could not be economically served unless the co-op could acquire the lines of the Northwest Carolina Utilities, a private power company serving the towns of the area the coop proposed to serve.
A committee was appointed to investigate the extent and value of Northwest lines. In March 1942, the committee reported that the Northwest properties could be purchased for $340,000 and that it would take $10,000 to repair that system. An application was made to the REA for a loan of $350,000 for this purchase and renovations. In December 1942, French Broad EMC purchased the properties of the Northwest Carolina Utilities. This action added additional members as well as two generating plants to the project.

In 1944, a new hydro plant was installed in Marshall to replace the old and worn out unit acquired from Northwest Utilities.

French Broad EMC became incorporated in 1949. Power lines followed roads and folks that lived along the roads could be serviced with electricity. During the late 1940’s through the 1960’s, the idea of ‘area coverage’ was accomplished. Area coverage permitted electric utilities to spread out and build lines to cover an area, instead of following the roads, thus allowing service to more rural customers.

In the early 1960’s most co-ops realized that competing for territory was not productive for the co-op or for the investor owned utility (IOU). As a result of this constant battle a law, the Territorial Act, was passed in 1965. This negotiated law between the states, co-ops and IOUs gave territorial assignments to each utility company and allowed French Broad EMC and CP&L (now Progress Energy) to serve customers more productively.

With such a meager beginning, French Broad EMC has grown into a modern-day cooperative with 21 substations serving 37,000 members. French Broad has modern system controls along with a data acquisition system linked by fiber optic cable and wireless communication to facilitate accurate and rapid functioning of its electrical distribution and transmission plant. Most of the older type substation protection type devices have been replaced with state of the art electronic relays and controls that intergrate seamlessly with the Cooperative’s SCADA system.

The corporation has, and expects to continue, a growth rate of two percent yearly. As for future plans and improvements, French Broad EMC is in the process of expanding its Automated Meter Reading with a wireless system from Tantalus. Fiber optic cable is continuing to be installed across the system to provide connectivity to the substations for SCADA, AMR, and BPL. Mobile map viewing and staking software packages are being used by the cooperative in an effort to further improve service response times and streamline the data collection process.

As new renewable energy laws are now in place in North Carolina, French Broad EMC finds the investment they made in their hydroelectric plant back in the 1980’s has an ever increasing value. In addition to the electricity French Broad EMC purchases from the South Eastern Power Administration (SEPA), the electricity generated from this plant counts directly towards the state mandated renewable energy requirement. The cooperative has also offered a net metering rate to those customers who wish to invest in renewable technologies and offset some or all of their energy needs.
Halifax Electric Membership Corporation

Mailing Address
P. O. Box 667
Enfield, N.C. 27823

Phone     Fax
(252) 445-5111   (252) 445-2398

Key Staff
Charles Guerry, Executive Vice-President & General Manager
Beverly Carter, President
Wanda P. Cooke, Manager of Finance
Virgil R. Haney Jr., Manager of Transmission & Distribution Services
Roderick D. Bozard, Manager of Operations

Annual Meeting: Third Saturday in May

Active Meters – 11,763

Mission Statement

Halifax Electric Membership Corporation’s (Halifax EMC) mission statement is to provide its members the best possible electric service at the lowest possible cost.

History

Halifax EMC was established in 1938 as a result of the Rural Electrification Act of 1935 and a need for electrification in rural areas of Halifax, Warren, Nash and Martin Counties. The Certificate of Incorporation of Halifax Electric Membership Corporation was filed on the 15th day of December 1938.

Mr. Thomas B. Slade III was hired as the first Project Superintendent, later called the General Manager. Office facilities were rented for the first eight years; however in 1946, Halifax EMC purchased its own building which was located on the main street in Enfield. This building served as the Co-op headquarters for 24 years. In 1970, at the same site, Halifax EMC’s facility was constructed and presently serves as its main office building. In 2004, Halifax EMC completed a new addition to its main office building. In 1981, the corporation established a very small facility in Macon, N.C. which served as a branch office until 1991. At that time, Halifax EMC moved to a new and larger branch office on U.S. 158 one mile east of the old location. In 2002, the corporation completed the renovation of its new Operations Center on Highway 481 in Enfield and also constructed a warehouse and vehicle maintenance building at this same site.

The first Annual Meeting of the Membership was held on July 5, 1939, with 17 out of 19 members present.
The first construction project was completed in 1939 with 225 miles of line in Halifax and Martin Counties serving approximately 700 members. On August 16, 1939, the first 63-mile section of line was energized. By the end of 1952, the Co-op was operating 1,077 miles of rural distribution line. In the 80’s, Halifax EMC purchased the high side equipment (115kV) and power transformer from its power suppliers which allowed the corporation to have ownership of a complete substation. In 1994, Halifax EMC built its first 115 kV transmission line which was 9.6 miles long. At this time, it also rebuilt an existing substation to accommodate the new transmission line to serve members in the central portion of the service area. In 1998, Halifax EMC built its second 115kV transmission line on steel poles. The line was 5.5 miles in length. Halifax EMC also built a 115 kV switching station to serve members on the north side of Lake Gaston. At present, a 34.5 kV line, which serves members in the eastern portion of the service area, is approximately 4.2 miles in length. To-date, Halifax EMC currently owns nine substations (Sam’s Head, Dawson’s, A. C. Cox, Jr. (formerly Enfield), Medoc, Eaton’s Ferry, Elam’s, G. W. King (formerly Wise) and Inez, seven of which are at 115 kV delivery voltage, one at 34.5 kV, in addition to two (2) 115 kV breaker stations (Eaton’s Ferry North and Warrenton). Currently, Halifax owns approximately 30 miles of transmission, 1,390.6 miles of distribution overhead, and 256.5 miles of primary underground cable with a total of 13,305 services.

Halifax EMC has maintained an average growth during this time of economic stress. Due to the efforts of its staff, Halifax EMC is on track to sell over 205,000 MWh of electricity this year as compared to 154,000 MWh last year due to successfully acquiring the Town of Enfield as a member. The acquisition of the town has added additional responsibilities to our line crews for providing emergency response to the 1,100 customers of the town.

In the area of economic development, Halifax EMC has formed a local committee with the Town of Enfield called the Enfield Partnership for Tomorrow. This is a very unique partnership and plan. This committee is chaired by Halifax EMC and its goal is to establish a regional master plan for the long range development of an area that is approximately 25% of Halifax County and which surrounds the town. Halifax EMC also maintains a presence in four different Chambers of Commerce, as well as serving on two county economic development commissions.
Harkers Island Electric Cooperative

Mailing Address
P. O. Box 190
Harkers Island, N.C. 28531

Phone      Fax
(252) 728-3769      (252) 728-1253

Key Staff
E. Travis Davis, Manager
Lloyd Michels, President
E. Travis Davis, Accountant

Annual Meeting:  May

Active Meters – 1,323

History

Harkers Island has transformed from a small fishing village to a thriving coastal community. The formation of Harkers Island Electric Membership Corporation (Harkers Island EMC) is a direct cause for this growth. On January 11, 1939, a delegation of men, led by Earl C. Davis, traveled to Raleigh to complete the application process with the Rural Electrification Administration (REA), for the creation of Harkers Island EMC. Their application was approved January 12, 1939, and Harkers Island EMC was in business. With hard work and persistence from the community and its leaders, electrical service was brought to the island that same year.

Harkers Island was the first co-op in the State to receive its power via underwater cable. The cable was laid from Lennoxville Point on the mainland across The Straits and on the island at Nuckle’s Point. On August 25, 1939, electric service reached Harkers Island EMC’s lines and its 65 meters.

In January 1995, a special meeting was called, the first in the co-op’s history, for the members to consider a merger with neighboring Carteret-Craven Electric Membership Corporation. Nearly 300 residents attended the meeting to let their voices be heard. After a lengthy discussion, centering around potential savings on electric bills, special program opportunities, as well as the benefits of remaining independent, a straw vote indicated the community preferred to keep Harkers Island EMC as an independent, member-owned cooperative.

Harkers Island EMC has been a servant to the community not only by providing electric service, but also instrumental in establishing the fire and rescue service and the Water and Sanitary District. Harkers Island EMC offers the “Bright Idea” grants program to the elementary school and scholarship to a deserving high school senior that lives on Harkers Island. It also supports the Core Sound Decoy Festival and the Core Sound Waterfowl Museum with both time and monetary support.
Over the past few years, Harkers Island has upgraded nearly all its lines from 2,400 to 7,200 volts capacity. This upgrade was necessary not only to accept higher usage levels, but also to avoid dissipation of power through “line loss.” Because of this upgrade, the co-op has saved more than $6,000. As of year ended 2006, the cooperative’s entire system had been converted to 7,200 volts. Based on a 2005-system work plan, the entire five-mile transmission line is to be replaced over five years. It is good to report the cooperative has replaced two and half miles for 2006. Hopeful by year-end 2008, the entire transmission line will have been upgraded to provide reliable service.

Note: Harkers Island merged with Carteret Craven EMC effective January 1, 2008.
Haywood Electric Membership Corporation

Mailing Address
1560 Asheville Road
Waynesville, N.C. 28786

Phone  Fax
(828) 452-2281  (828) 456-9443
(800) 951-6088

Key Staff
Norman D. Sloan, Executive Vice-President & General Manager
Bob Tucker, President
Tom Batchelor, Manager of Engineering & Operations
Ken Thomas, Manager of Marketing & Communications
Darlene Shipman, Supervisor of Consumer Accounting

Annual Meeting: Third Saturday in August

Active Meters – 25,299

Mission Statement
The mission of Haywood EMC is to provide affordable, reliable, safe services and open communications for those it serves, the member/owners and their communities.

History
In 1938, the citizens of Pigeon, East Fork, and Cecil townships of Haywood County organized Cruso Mutual Electric Company. An application was made to the Rural Electrification Administration (REA) in Washington for an allotment for development of a rural electric line to serve the people of the area. Cruso Mutual Electric Company was chartered on October 31, 1938 and chartered as Haywood Electric Membership Corporation on August 10, 1940.

An allotment of $42,000 was made for the work to begin in May of 1939. The citizens of this area passed another milestone on August 23rd of the same year. At ten o’clock on the exact stroke of the clock the lines of Cruso Mutual Electric Company were energized and the initial distribution of electricity on the first rural electrification project in Haywood County and western North Carolina was made.

Through the years, Haywood EMC has grown from just over 100 members that were first energized on August 23, 1939 to over 20,416 members today. In addition, its line extension has grown from the original 36 miles in Haywood County to over 2,770 miles of distribution power lines that now spread across parts of eight counties and three states. The counties served by Haywood EMC in North Carolina are Buncombe, Haywood, Macon, Madison, Jackson, and
Transylvania. In South Carolina, the corporation serves Oconee County, and in Georgia, Rabun County.

Over the years, Haywood’s headquarters has moved from the Cruso community to Main Street in Waynesville ending up at its present location on Asheville Road in Waynesville. The headquarters has remained there since 1953. As Haywood EMC grew, a district office was added in Lake Toxaway of Transylvania County. Haywood EMC has grown from 18 employees and 3,936 services in 1953 to 66 employees, plus approximately 76 contractor employees, serving the 25,299 plus services today.

Due to growth, Haywood EMC has maximized the potential of its existing headquarter facilities through renovation and remodeling over the past 55 years. Therefore, Haywood EMC is in the process of building a new headquartering facility at a new location purchased in the Jonathan Valley community. This will allow the co-op too continue meeting its responsibilities to both the members and communities it serves.

Haywood EMC has averaged a growth of 911 new accounts per year over the past five years. The corporation projects a similar growth pattern into the near future.
Jones-Onslow Electric Membership Corporation

Mailing Address
259 Western Boulevard
Jacksonville, N.C. 28546

Phone     Fax
(910) 353-1940   (910) 353-8000
(800) 682-1515

Key Staff
J. Ronald McElheney, Chief Executive Officer
Hugh L. Batts, Chairman of the Board
Jeff Clark, Chief Financial Officer
Tommy Pritchard, Chief Utility Engineering Officer
Wanda Jones, Vice President of Commercial Operations

Annual Meeting: Last Friday in March

Active Meters – 59,638

Mission Statement

Jones-Onslow Electric Membership Corporation’s mission is to provide superior electric and customer service at competitive prices while striving to improve the quality of life for its customers.

History

At the unusual hour of 2:00 A.M. in 1939, five men anxiously leaned against their parked cars on Hargett Street in Richlands to plan one of the most important meetings in the history of Jones and Onslow counties. The men were Albert Venters, E. C. Marshburn, Henry Cavenaugh, Rex Hill, and William Hill. The meeting would be held at three o’clock the following afternoon in Jacksonville and at least 300 people had to be present to make it a success. Those attending, and future generations, would reap untold benefits. It may not seem like much of a task today, but this was in 1939 and the only people in Onslow County who knew about the meeting were these five men. How could they spread the word and assemble 300 people in 25 hours? The importance of the meeting seemed to pale in comparison to the formidable job of informing hundreds needed to make the meeting a success. The meeting could not be advertised, as there were no local newspaper and no local radio station. There were only a handful of telephones and vehicular traffic was slow because only a few paved roads existed in the county. When neighbors help neighbors, however, even the impossible can become reality. The five men battled the odds and the following afternoon, a crowd of more than 300 overflowed the agriculture building on Old Bridge Street in Jacksonville. It turned out to be the hastily called organizational meeting of the Jones-Onslow Rural Electrification Authority, now called Jones-Onslow Electric Membership Corporation.
A few months later electricity was a reality for rural areas of the counties including much of what is today the City of Jacksonville. Today, every resident in rural areas of Jones and Onslow County has access to electricity and the modern conveniences it brings.

How did it all get started? It all started with a telephone call from the late Mr. Hugh Overstreet, who was the Onslow County Farm Agent. Mr. Overstreet wanted to know if Onslow County was interested in joining with Jones County to form a rural electric cooperative. President Franklin D. Roosevelt established the Rural Electrification Administration (REA) in 1935 to encourage development and electrification of the nation’s rural communities. The original intent was to provide a source of funds for the existing power companies to use to extend electricity from the urban areas to the rural areas. Most concluded, however, that even these funds were not enough to make it profitable. It was then that rural neighbors across the country decided they would help each other by forming cooperatives such as Jones-Onslow EMC.

The Jones-Onslow REA received its charter on June 22, 1939. The first Board of Directors President was E. B. Smith. The remainders of the Board of Directors were John L. Sasser of Kinston, Vice President; W. Guy Hargett of Richlands, Secretary-Treasurer; E. M. Philyaw of Comfort; H. Manley Mallard and B.C. Gray, both of Trenton; T. M. Rawls of Verona; A. B. Ervin of Richlands; and Albert Venters of Jacksonville. The cooperative’s attorney was J. K. Warren of Trenton.

The first loan from the Rural Electrification Authority was in the amount of $284,000 to build 227 miles of line in Jones, Onslow, Duplin, and Lenoir counties for the purpose of providing electricity to approximately 1,288 consumers. Horace P. Cotton was appointed as Project Superintendent in October 1939, and the first office was rented in Richlands at $400 per year. Free office space became available in Jacksonville a few months later and the office was moved. The first office in Jacksonville was above the Bank of Onslow at the corner of Court and Old Bridge streets. The first lineman employed was T. B. Jones, and Miss Addie Mallard was hired as the first stenographer/bookkeeper.

The original membership fee was $5.00. The Board of Directors was advised that since Tidewater Power Co. (Present day Progress Energy) refused to sell power to the cooperative, the Jones-Onslow REA would be forced to build its own generating plant. The plant was constructed near the main gate of Camp Lejeune and was later sold to the United States government. The first Annual Meeting was held in Comfort on the 21st of June 1940. By that time, the young cooperative had 706 accounts. In 1944, the cooperative rented office space in a cottage in the Overbrook section of Jacksonville, 205 N. Marine Boulevard. At this time, there were 1,105 consumers and 300 miles of line. Mr. Fred Harmon, Jr. was the General Manager. The cooperative moved to a new office and warehouse complex on Highway 17 South in 1954. By June of that year, Jones-Onslow had 6,195 consumers on 1,004 miles of line.

In 1961, E. B. Smith passed away and was replaced by Mr. Albert N. Venters as President. Mr. Archie Horne was elected President in 1969. The cooperative’s second General Manager, Fred Harmon, Jr. passed away suddenly in 1955, and Alvin C. Morton was named as his replacement. Mr. Morton served as General Manager until his retirement in July 1988. In July 1988, the Board of Directors named J. Ronald McElheney as the cooperative’s fourth General Manager.
Mr. McElheney, who had served as Assistant to the General Manager, now serves as the Chief Executive Officer of one of the flagship cooperatives in North Carolina and the country.

In 1974, the cooperative’s general office and warehouse facilities were moved to their present location on Western Boulevard in Jacksonville. The cooperative at that time had grown to 20,424 members being served through 1,573 miles of line. In 1989, the cooperative constructed a new district office in Sneads Ferry to meet the needs of a growing membership in that area. In 1996, Mr. Archie Horne retired, and Mr. Clifton D. Taylor was elected Chairman of the Board of Directors. In 2002, Mr. Hugh Batts was elected Chairman of the Board. The directors at this time are Mr. Hugh Batts, Chairman on the Board; Mr. Horace Phillips, Vice Chairman; Mr. George Jones, Secretary/Treasurer; Mr. Clifton Taylor, Mr. Dale Powell, Mr. Douglas Parker, Mr. John L. Pierce, and Mr. Thomas Waller, and Mr. Mack Whitney, III, Mrs. Iris Horne and Mr. Cecil Hargett.

With many changes facing the industry, Jones-Onslow EMC is still serving its consumers with the neighbor helping neighbor concept, through the cooperative way of business. With 2,177 miles of line serving approximately 59,638 customers, Jones-Onslow EMC is one of the fastest growing and most innovative cooperatives in the United States.
Lumbee River Electric Membership Corporation

Mailing Address
P. O. Box 830
Red Springs, N.C. 28377

Phone     Fax
(910) 843-4131   (910) 843-2079
(800) 683-5571

Key Staff
Randall Jones, President & Chief Executive Officer
Roger D. Oxendine, Chairman - Board of Directors
David Altman, Vice President of Engineering & Operations
Perry Cummings, Vice President of Member Services & Economic Development
Carmen Dietrich, Vice President of Corporate Services
Daniel Lowry, Vice President of Finance

Annual Meeting: Second Thursday in October

Active Meters – 52,618

Biographical Information

On March 15, 1940, a group of citizens from Robeson, Hoke, Scotland and Cumberland counties met at the courthouse in Raeford and unanimously voted to form their own electric cooperative. Its purpose was to provide electric service to rural areas considered unprofitable by large power suppliers. Lumbee River EMC received its charter from the State of North Carolina on June 27, 1940, with the corporate office initially located in Raeford.

In July 1949, the cooperative’s corporate office was moved to Red Springs, a more central location to its members. Today, Lumbee River EMC has additional satellite offices in Fairmont, Fayetteville, Laurinburg, Lumberton, and Raeford, as well as one pay station in St. Pauls.

In 2008, Mr. Ronnie Hunt announced his retirement, effective January 2009, after serving as CEO for the past 27 years. The Board of Directors named Mr. Randall Jones as his replacement, only the fifth leadership change at the cooperative. By allowing some overlap, the board has insured a smooth transition to the new leadership. Mr. Jones, along with the 13 member Board of Directors, will continue to oversee an organization of 110 employees.

The first substation was located one mile west of Red Springs and energized on April 5, 1941, initially supplying electricity to 409 members. Today, Lumbee River EMC’s system includes 26 substations and supplies electricity to over 45,000 members.

At the first Annual Meeting of the Members in 1941, the cooperative had 469 miles of line. The average member used 36 kWh per month and paid 7 cents per kWh. Today, the cooperative has 5,227 miles of line and the average member now uses 1,600 kWh per month at a cost slightly
less than 9 cents per kWh. In the 1990’s, the average cost to construct a distribution power line was $20,000 per mile. Due to the increasing costs of labor and materials today, the average cost to construct a distribution power line is greater than $55,000 per mile.

Until the mid 1960’s, Lumbee River EMC primary served residential and small commercial accounts. Homes, small stores, churches and farms made up 99% of the membership. While commercial and industrial sites continue to locate within the cooperative territory, the cooperative’s membership is still 96% residential. The co-op serves some of the largest residential developments in the area, as well as hotels, schools and shopping centers. The growth for the cooperative continues to be strong, particularly in the Cumberland and Hoke county areas. As the BRAC Realignment is implemented, sustained strong growth is anticipated in these counties.

In Robeson County, development of businesses is driven by the access to major highways and rail systems, as well as the success of COMtech, a partnership of educational, business and government entities founded to support and help tenant-partners focus on the profitability of their core business through workforce development. The success of COMtech is due to the access of business and educational organizations within Lumbee River EMC’s service territory that facilitate development through technology-focused education and training centers.

In 2004, Lumbee River EMC began the implementation of a power line carrier, automated meter reading system. With this implementation, Lumbee River EMC is now able to read all meters from the office. This technology will also enable Lumbee River to provide its members with other value added services such as power monitoring capability, interval data, pre-pay electric service as well as remote connection and disconnection of service. In addition to providing these member services, this technology also allows Lumbee River to reduce the number of vehicle miles driven on a monthly / annual basis.

In 2005, Lumbee River began working closely with the municipal electric suppliers in the area to resolve issues related to duplicate facilities. This was in response to Senate Bill 512. Efforts are underway to resolve any outstanding issues by the end of 2009. In 2007, with the passage of Senate Bill 3, Lumbee River began anew our focus on member energy efficiency programs as well as inclusion of renewable energy in our fuel portfolio for the future. In 2009, Lumbee River will be providing members with many new energy efficiency programs ranging from compact fluorescence to energy efficient water heating to sealing leaking ductwork. We also anticipate continuing to evaluate various renewable energy projects as we work toward meeting our 2018 renewable mandates and future energy needs.
Pee Dee Electric Membership Corporation

Mailing Address
575 Highway 52 South
Wadesboro, N.C. 28170

Phone      Fax
(704) 694-2114  (704) 694-9636
(800) 992-1626

Key Staff
Donald (Donnie) Spivey, Chief Executive Officer & Executive Vice-President
Richard H. Johnson, President
J. Mark Rhyne, Director of Engineering & Operations
Phillip Mabry, Director of Finance & Accounting
Lynn Horton, Director of Customer Service
H. Bruce Simmons, Director of Marketing & Economic Development
Kim Williams, Director of Human Resources

Annual Meeting: First Thursday in October

Active Meters – 20,700

Mission Statement

Pee Dee Electric is a member – owned cooperative that provides reliable electricity and related services while focusing on value, quality customer service, and enhancing life in the communities we serve.

History

President Roosevelt signed an order on May 11, 1935, creating the Rural Electrification Administration. Morris Cooke was appointed as the first administrator of REA later that month. The primary function of REA was to provide loans to power companies so they could extend their lines into the rural areas. However, only a very few power companies took advantage of these funds.

In 1936, the Rural Electrification Act was signed. This established the Rural Electrification Administration as a lending agency for 10 years and made nonprofit organizations such as cooperatives the main target for receiving the funding.

Today, there are about a thousand rural electric cooperatives in the U.S., and more than 99% of America's farms have electric service. However, prior to the rural electrification act only one in ten had electricity.
In the fall of 1938, a group of men in Anson County headed by Jim Cameron, County Agent, began the groundwork for a corporation, Anson Mutual Electric Corporation, under state legislation to take advantage of the new federal program for rural electrification. On January 14, 1939, Anson Mutual Electric Corporation received its charter. On August 19, 1940, a new charter was granted in the name of Pee Dee Electric Membership Corporation (Pee Dee EMC).

The Board of Directors was mostly farmers and rural citizens from Anson County. They elected U. B. Blalock its first President. Cleveland Hall was instrumental in the group, and W. L. Marshall, Jr. was its attorney. Clayton Webb, from Deep Creek, was hired as temporary superintendent until Hal Atkinson assumed responsibility. Atkinson had been working for Cambridge Electric Company in Cambridge, Massachusetts during the depression. He was eager to return to North Carolina and, more specifically, to Wadesboro.

The first office was in a service station building on the corner of west Wade and Rutherford streets, next to the office of W. L. Marshall, Jr. in Wadesboro. As lines were being built in Anson County, folks in Richmond heard the news and began to consider how they could get rural lines in their county. Mrs. Sadie P. Harris, Richmond County Home Agent, was a leader in the movement. She had many conversations with Hal Atkinson and they both agreed joining the cooperative was the fast track to install rural electric lines in Richmond County. Mrs. Harris, in her own right was somewhat of a historical figure in that she was the first black woman to serve as Richmond County’s extension coordinator. The cooperative later expanded into the rural parts of Union, Scotland, Moore, Montgomery, and Stanly counties.

In 1998, Pee Dee EMC joined Touchstone Energy as part of a nationwide alliance of electric cooperatives that have the same basic values of accountability, integrity, innovation and commitment to community.

In May 1999, Pee Dee EMC incorporated a subsidiary known as Pee Dee EMC Services and began an Internet Service Provider business called PeeDeeWorld.net. The ISP business grew to almost 2,000 subscribers in 2002. In June of 2004, the business was sold to Foundation Technologies.

In 2003, Pee Dee EMC began to make the transition to automated meter reading, and the project was completed in 2005. In addition to automated meter reading, the cooperative’s distribution system was inventoried and placed on a GIS mapping system. Both of these advancements are leading edge technology for electric utilities.

Electric cooperatives are non-profit utilities. Since electric cooperatives do not make a profit, a co-op’s net margins, or what is left above expenses and reserves, belong to the members of the cooperative. These margins must either be used to improve or maintain operations, or distributed to the members-owners.
Piedmont Electric Membership Corporation

Mailing Address
P. O. Drawer 1179
Hillsborough, N.C. 27278

Phone     Fax
(919) 732-2123   (919) 644-1030
(800) 222-3107

Key Staff
R. G. (Randy) Brecheisen, President & Chief Executive Officer
Richard (Dick) Mabbott, Senior Vice President & Chief Operating Officer
Steve Hamlin, Vice President of Finance and Chief Financial Officer
Tim McAdoo, Vice President of Human Resources
Gary Wilkins, Manager of Operations
Robin Blanton, Manager of Engineering
Todd S. Pope, Manager of Consumer Services
Susan Cashion, Manager of Key Accounts and Public Relations
Chuck Lee, Director of Marketing

Annual Meeting: Third Friday in April

Active Meters – 30,713

Mission Statement

The corporation’s mission is to be a member responsive electric cooperative that excels at providing service while striving to improve the quality of life of its members. In support of this mission Piedmont Electric Membership Corporation (Piedmont EMC) is committed to: (1) being responsive to the needs of the membership; (2) providing quality service at competitive costs; (3) being ethical in the way it conducts business; (4) being recognized as a good corporate and community citizen, and (5) providing an environment for achieving personal excellence and growth for its employees.

History

Incorporated on November 25, 1938, Piedmont EMC was established to provide electricity in the rural areas where investor-owned utilities would not build lines due to lack of profitability. Piedmont EMC was established with loans obtained from the Rural Electrification Administration (REA). By 1941, the Cooperative only served 205 members in Orange County. At the end of World War II, Piedmont EMC was able to expand its service territory to include Alamance, Caswell, Durham, Granville and Person counties.
As the state grew in the 1960’s, the legislature established service territories for electric utilities addressing questions about service area rights and obligations. Part of this legislation also addressed how utilities provide electricity along assigned boundary lines.

Piedmont EMC provides electric service – at cost – to any home, farm, business or industry in its service territory on a nondiscriminatory basis. Standard electric service is available simply by requesting service and paying a $5 membership fee.

As a not-for-profit electric cooperative, all excess margins are returned to the customers. Each year Piedmont EMC returns a portion of the margins to the customers. The amount each customer receives depends on the amount of his or her total bills for the period the refund covers.

**Present Activities and Future Plans**

Piedmont EMC is actively planning the programs and initiatives that will be the foundation for its successful accomplishment of the new Renewable Energy and Energy Efficiency Portfolio Standards (REPS) requirement that was issued as a mandate by the North Carolina Utilities Commission in 2007. These programs and initiatives are mostly a continuation and expansion of programs that have existed at Piedmont EMC for decades. The cooperative has always been focused on helping our members manage their electricity needs in the most cost effective and economical way. These programs that we will continue to focus on include offering residential, commercial and industrial energy efficiency evaluations at no cost to our members, high efficiency heat pump rebates, time-of-day rates and rates for our members that are renewable generation producers. We have recently added to our technology an energy toolkit, a residential duct blasting test, and a new infrared thermal imaging camera. These new tools are used during energy audits, and they help our members identify areas within their homes and buildings where measures can be applied to help improve their energy efficiency. At our April 2008 Annual Meeting, we provided members in attendance with more than 1,400 energy saving compact fluorescent lights and celebrated Earth Day on April 22, 2008, with giving members more than 500 energy saving compact fluorescent lights. Piedmont EMC is also an Energy Star Partner with the US Environmental Protection Agency and the Department of Energy. Within the Energy Star Partner Program, Piedmont EMC will be promoting energy star products and programs that promote energy efficiency. Through GreenCo Solutions Inc., we will be participating in pilot programs that involve energy efficiency programs and renewable energy resources. Lastly, Piedmont EMC has signed a purchase power agreement with MegaWatt Solar Inc. to purchase 50 kw of solar photovoltaic power generation beginning in the fall of 2008. The solar array field is located at Piedmont EMC’s Caswell County district office.
Pitt & Greene Electric Membership Corporation

Mailing Address
P. O. Box 249
Farmville, N.C. 27828

Phone       Fax
(252) 753-3128      (252) 753-3136
(800) 622-1362

Key Staff
Mark A. Suggs, Manager
Glenn Smith, President
Tammy Murphy, Administrative Assistant
Tony Barrow, Director of Engineering
Barry Potter, Director of Operations
Linda Gray, Director of Office Services

Annual Meeting: First Thursday in November

Active Meters – 8,678

History

Pitt & Greene Electric Membership Corporation (Pitt & Greene EMC) is a non-profit, non-taxable rural electric cooperative organized pursuant to Article 2, Chapter 117 of the North Carolina General Statutes. The Certificate of Incorporation was filed in the office of the Secretary of State of the State of North Carolina on the 8th day of June 1937. Pitt & Greene EMC is operated by a nine-member board of directors elected by the member-owners of the corporation. The purpose or purposes of the corporation for which it is formed are in general, to provide electric energy to the members of the cooperative; to mortgage plant, buildings and machinery; to acquire and hold, to the extent permitted by law, mortgages, leases, licenses, and right of way easements; to borrow money and other evidences of indebtedness necessary to finance the operation of providing electric energy to the members of the cooperative.

Pitt & Greene EMC is located at 3989 West Wilson Street, Farmville, NC. Its formation began in 1937, and its first homes were energized on March 8, 1938. Construction began on the first Headquarters building in 1953 and was completed May 1954. Pitt & Greene was the 14th electrical co-op established in the nation.

Pitt & Greene currently has 29 employees. It serves Pitt, Greene, Lenoir, Wayne, Wilson, and Edgecombe counties. Its average total number of consumers is 6,708, and the corporation serves 1,047 miles of line.
Randolph Electric Membership Corporation

Mailing Address
P. O. Box 40
Asheboro, N.C. 27204-0040

Phone     Fax
(336) 625-5177    (336) 626-1551
(800) 672-8212

Key Staff
Steve Harris, President
Dale Lambert, Executive Vice-President & General Manager
Jay Albright, District Vice President
Ron Gunnell, Vice president of Engineering
Sonya Husband, Vice President of Finance & Customer Service
Jimmy Lanier, Vice President of Operations
Bob Phillips, Vice president of Corporate Affairs

Annual Meeting:  Third Friday in June

Active Meters – 31, 500

Mission Statement
Randolph EMC … dedicated to the delivery of energy and superior services in response to the needs of its members and communities.

History
Randolph Electric Membership Corporation’s history reveals that in 1938, nine men gathered at a small gas station in downtown Asheboro to talk about building an electric cooperative. Those nine founders signed their names on the line to borrow $300,000 to build what is now one of 26 electric cooperatives in North Carolina.

Today Randolph EMC serves more than 30,000 consumer-members in Alamance, Chatham, Montgomery, Moore, and Randolph counties in central North Carolina. The company is headquartered in Asheboro and has one branch office in Robbins. Randolph EMC delivers over 500 million kWh of electric energy annually with an annual peak capacity of 135 MW to residential, commercial and industrial customers. Its wholesale power supply portfolio is made up of 51% nuclear and 37% coal, with natural gas, hydro-electric, and other renewable resources completing the mix.

Randolph EMC offers its members a variety of electric rates. General service residential, commercial and industrial rates are available, as well as a number of time-of-use and interruptible options. Renewable purchase options are offered to members willing to invest in local renewable energy production. In addition, members enjoy services such as electronic bill
pay, auto inquiry, budget billing, and other on-line functions as a result of Randolph EMC’s commitment to making account management easy.

Randolph EMC not only has a philosophy of providing reliable electric power at an affordable price, but is dedicated to community involvement as well. Employees are encouraged to participate in civic, service and business organizations within the community. The company has representation in associations such as Rotary International, Kiwanis, Jaycees, Youth Sports, United Way, and local economic development organizations.

One very special program developed locally is “People Helping People.” This is an organization governed by an independent board of directors and sponsored by Randolph EMC. This program allows enrolled members to round up their electric bill to the nearest dollar to help other members in need of financial assistance. As of 2008, more than $38,500 has been given to individuals and families in need of support.

Education also plays an important role at Randolph EMC. The co-op believes it is because of teachers willing to go the extra mile that our children enjoy some of the finest education opportunities in the world. Employees have delivered hundreds of presentations on energy and electrical safety to area schools, and the company is involved in programs that support teachers. Randolph EMC has given away more than $110,000 to teachers over the past 13 years through the “Bright Ideas” program, which assists local teachers with educational programs. In addition, the co-op participates in the “Teachers Internship Program” sponsored by the Asheboro/Randolph Chamber of Commerce. In this program, area teachers spend a week during the summer working at Randolph EMC to gain on-the-job experience that they can incorporate into their lesson plans.

Randolph Electric Membership Corporation looks toward a bright and challenging future as the nation moves toward energy independence and a cleaner environment. The co-op will do its part to ensure intelligent, affordable solutions in meeting the electric requirements of its members. Through a diversified portfolio of traditional power resources, renewable and environmentally friendly generation technologies and energy efficiency, Randolph EMC is committed to delivering affordable, reliable electric energy and superior service in response to the needs of its members and communities.
ROANOKE ELECTRIC COOPERATIVE

Mailing Address
P. O. Box Drawer 440
Rich Square, N.C. 27869

Phone      Fax
(252) 539-2236   (252) 539-3021
(800) 433-2236

Key Staff
Curtis Wynn, Executive Vice-President & Chief Executive Officer
Allen W. Speller, President
Marshall Cherry, Vice President, Member Services & Marketing
George H. Price Jr., Vice President, Engineering & Operations
Eva Wiggins-Greene, Vice-President, Human Resources
Liberache Harris, Vice President, Finance & Accounting

Annual Meeting: Fourth Saturday in August

Active Meters – 14,752

Mission Statement
The mission of our cooperative family is to provide safe, reliable and affordable electricity, while enhancing the quality of life in the diverse communities we serve.

History
One of the most important dates in rural America's history is May 21, 1936. On this date, President Franklin Roosevelt signed the Rural Electrification Act that spurred the organization of rural electric cooperatives nationwide. These cooperatives were able to borrow funds from the newly formed Rural Electrification Administration (REA), which is known today as the Rural Utility Service (RUS). The funds borrowed enabled construction of electric distribution lines that brought electricity to rural Americans who wanted electricity just like their urban friends.

Unlike urban areas, rural communities did not provide electricity for the people in the early days of electric distribution.

Instead of doing without electricity, the rural people organized rural electric cooperatives, using the newly created Rural Electrification Administration (REA), today known as the Rural Utilities Service, as the banking entity from which to borrow funds for needed construction and brought electricity to the countryside themselves.

Roanoke Electric Cooperative (Roanoke EC) received its charter on September 30, 1938. There were 317 members when the "co-op" first energized its original 56 miles of line on May 29,
1939. This developed through a $62,000.00 construction loan from REA. Since that time, the system has expanded to cover over 2,187 miles of line, serving over 14,854 meters in Bertie, Chowan, Gates, Halifax, Hertford, Northampton, and Perquimans Counties.

The operation began with three employees and one truck. Mr. L. Weeks Anderson, Jr. was the first manager. Mr. Vernon Taylor, who served on the original staff as a lineman, was hired as the general manager in 1944. He has the longest tenure of any person ever holding that post at Roanoke Electric. Mr. Taylor retired in 1981.

The first office was one room in the Farm Security Administration office building in Halifax, NC. The headquarters moved to Rich Square in 1941, then moved to a different location in the town until 1952, when it moved to what is now known as 409 N. Main Street. This continues as the current headquarters location today. There have been quite a few facility additions since moving to the location, and in 2004, it became the home of The Roanoke Center, a multipurpose facility designed to serve as the catalyst for economic development in the cooperative’s service area.

Nationally, Roanoke Electric Cooperative has produced the first African-Americans to hold the positions of president and general manager of any rural electric cooperative in the United States. Matthew Grant of Tillery, NC served as board president in 1992, and Curtis Wynn of Roanoke Rapids, NC was hired as general manager in 1997.

Roanoke Electric Cooperative was recognized for its economic development efforts in 2000 at NRECA’s Annual Meeting. The organization received the prestigious Community Service Network (CSN) award, meaning that Roanoke Electric Cooperative’s community involvement showed the most innovation and outreach of all cooperatives in the nation.

Roanoke Electric Cooperative, through its subsidiaries, is dedicated to the economic development of its service area. It has been able to provide the community with training centers that will provide a skilled workforce. There is also a management institute to train individuals for management and administrative jobs, along with the community and economic development projects.
Rutherford Electric Membership Corporation

Mailing Address
P. O. Box 1569
Forest City, N.C. 28043

Phone       Fax
(828) 245-1621   (828) 248-2319
(800) 521-0920

Key Staff
Joseph H. Joplin, General Manager
Joseph N. Quinn, President
Dirk Burleson, Vice President of Member & Corporate Relations
Jeffery C. Brittain, Vice President of Engineering
Colon L. Saunders, Vice President of Operations
Randy Ward, Vice President of District Operations

Annual Meeting:  Last Saturday in October

Active Meters – 66,742

Mission Statement

Rutherford Electric Membership Corporation is totally committed to the cooperative way of doing business. It is locally owned and operated, accountable only to its member/owners. Because the people it serves own it, it will always be community oriented in the high quality of programs and services it provides locally and in its commitment to positive community development. Rutherford will stay true to the values its member/owners hold dear - providing integrity, accountability, innovation and commitment to community in everything it does.

History

In 1936, a few farmers in Rutherford and Cleveland counties became interested in rural electrification. After a vain attempt to get rural power from investor-owned utilities, they decided to try to form a cooperative and borrow money from the Rural Electrification Administration to build their own lines. Immediately, small community meetings were held in the schools, churches, and in some instances, homes. In months to come, enough of the farmers became interested in undertaking a venture of this magnitude. A canvas of the communities was made to solicit applications for membership in the cooperative. After a sufficient number had been secured, an application for loan funds was submitted to the Rural Electrification Administration. In May 1937, $65,000 was allotted to build approximately 65 miles of line. On June 27, 1937, Rutherford Rural Electric Mutual Association received its charter. In the meantime, another application was submitted to the Rural Electrification Administration, and an additional allotment of $51,000 was approved. These allotments were combined and a total of 120 miles of line was constructed. The contract for the first section of line was awarded in
October 1937, and in April of 1938, the first lines were energized from the above allotments. These 120 miles of line were built to serve 394 members. All during this time, Rutherford EMC had opposition from other sources. The sources were skeptical and said a venture of this type could not succeed. They suggested the cooperative lines would be sold for ten cents on the dollar.

Immediately after the first lines were energized, and people saw they could secure electric service for themselves, they became more interested. In August of 1938, an additional application was submitted for funds to build 91 additional miles of line. This application was approved in the amount of $120,000, and construction started on this section in October of the same year. While these lines were being constructed, people from adjoining counties of Gaston, Lincoln, Catawba, Burke, McDowell and Polk began streaming into the office, requesting that they be included in the next application for funds. While these additional lines were being constructed, other communities were asking if they could also be served. On August 9, 1940, a new charter was issued in the name of Rutherford Electric Membership Corporation.

In the early 1940's, the United States was faced with World War II. Material became scarce and not too long after the war started, line construction was completely halted. During the time that material was scarce, Rutherford EMC accumulated a backlog of applications, and people continued to plead for electric service. By the end of the war, the existing system had reached its capacity. After an engineering study was made, it was decided to improve the system and upgrade the existing lines. An application was made to the Rural Electrification Administration for funds to make system improvements and serve additional members. Rutherford Electric Membership Corporation was on its way - and the rest is history.

Its principle aim is to supply dependable electric energy to its members at the lowest cost consistent with sound economy and good management.

Today, Rutherford EMC serves over 66,742 members, and owns and maintains 6,978 miles of line. Rutherford EMC will continue its rapid growth due to the small community atmosphere, good schools, moderate climate, and great job opportunities providing an excellent area to work and raise families. During 2007, Rutherford EMC connected 2,758 new services and retired 1,304 services.

Rutherford EMC is embracing the future and positioning itself for the changes and challenges of the new millennium.

Unity among electric cooperatives nationwide has risen to the highest level ever. We’ve partnered with cooperatives across the country in Touchstone Energy®, a unifying brand name that will advance our greatest competitive advantage – our unique relationship with our member-owners.

Maintaining a highly reliable electric distribution system is paramount to our business. Rutherford EMC continues to serve a growing membership while striving to keep costs down. To aid in maintaining its primary goal of providing affordable electric rates and reliable service for its members, Rutherford EMC has developed a series of long-term business strategies aimed...
at guiding the cooperative well into the twenty-first century. The cooperative is working to improve its load factor in the residential market by promoting safe, energy-efficient, all-electric living while capturing opportunities to serve new commercial and industrial loads by building an aggressive economic development program.

In August 2006, Rutherford EMC began partnering with NC GreenPower. Our members, combined with approximately 6,000 other consumers across the state, are working to protect our environment through their tax deductible contributions. NC GreenPower is a landmark initiative promoting renewable energy and clean air in North Carolina. Created by the NC Utilities Commission and administered by the nonprofit corporation, Advanced Energy, NC GreenPower is an independent nonprofit program designed to improve the quality of the environment through voluntary contributions to encourage the development and use of more renewable energy sources.

Rutherford EMC has faced and dealt with many challenges to improve efficiency and stability of its electrical distribution and transmission system. Some of these improvements included new or upgraded substations, new transmission and distribution facilities, and the continual clearing of thousands of miles of rights-of-way.

It is continually updating its electrical system to insure members have reliable and adequate electric service, and it will continue to monitor rights-of-way to insure continuity of service as much as possible.

The future at Rutherford EMC is exciting. It plans to meet changes and challenges head-on with enthusiasm and confidence in order to remain the choice of electricity suppliers, something that it has been privileged to do for the past 71 years.

The annual membership meeting is held in October each year. The date, location and agenda are published in REMC’s monthly newsletter. Through the annual meeting, a forum is provided at which REMC’s Board of Directors is elected and members attend to any other business that requires a vote. Each member has one vote, regardless of the number of meters in his/her name.
South River Electric Membership Corporation

Mailing Address
P. O. Box 931
Dunn, N.C. 28335

Phone
(910) 892-8071
(800) 338-5530

Fax
(910) 891-7189

Web site
www.sremc.com

Key Staff
Buddy G. Creed, Executive Vice-President & Chief Executive Officer,
Francis Clifton, President
Mike Wood, Manager of Engineering
Danny Wolf, Manager of Operations
Patrick Penny, Manager of Finance & Accounting
Kathy McPhail, Manager of Human Resources
Jimmy Allen, Manager of Customer Service
Tim Peede, Manager of IT
Catherine O’Dell, Manager of Member & Public Affairs

Annual Meeting: March/April

Active Meters – 40,445

History

In 1940, following numerous grassroots meetings initiated by J. T. Moore and E. J. Morgan, county agents of Cumberland and Sampson counties, rural citizens explored the possibility of establishing an electric cooperative in the area. Nine directors were elected and the first General Manager, Rufus Edwards, was hired. South River EMC received its charter on June 15, 1940 and the company’s headquarters was located in Stedman. The first lines were energized in 1941.

Because of restrictions during World War II, construction was curtailed due to material shortages. After the war, supplies became more plentiful and 557 miles of line were constructed serving over 2,000 new members.

South River EMC experienced growth and expansion in the 1950’s and 60’s. In 1950, the Cooperative’s headquarters moved to Dunn, which is more centrally located, and a district office opened in Stedman. The Cooperative was able to repay its loan to the Rural Electrification Administration 20 years ahead of schedule. In 1960, South River EMC issued its first capital credit checks to members. In 1965, South River EMC marked a milestone exceeding 10,000 members.
South River EMC has endured many natural disasters. In 1954, Hurricane Hazel ripped through North Carolina damaging the entire system. In 1968 and 1971, ice storms left an estimated 75% to 85% of the membership in the dark. In the 1980’s, there were ice, snow, and windstorms that caused system-wide damage.

In 1996, the cooperative was hit by two major hurricanes within six weeks of one another. In July, Hurricane Bertha blew through the state causing widespread outages, which were repaired within three days. On September 6, Hurricane Fran slowly crept across North Carolina leaving devastation in its wake. By morning, 99.5% of the Cooperative’s members were left without power. With the help of crews from sister cooperatives and contractors, power was restored within nine days at a cost of $2.4 million.

In the 1970’s, 80’s and early 90’s, South River EMC experienced a growth spurt from 10,000 to 25,000 members. With this growth came the construction of 10 new substations and miles of transmission and distribution lines. Along with the construction of substations and distribution lines, South River EMC needed to expand its headquarters, warehouse, district offices, install a new computer system, and add a night dispatch system to handle the growth.

South River EMC moved into a new headquarters, located at 17494 US Hwy. 421, South of Dunn in October of 2000.

Along with Pee Dee EMC, Wadesboro; Central EMC, Sanford; and Lumbee River EMC, Lumberton, South River EMC formed a stand alone subsidiary, Sandhills Utility Services, LLC. In April of 2003, Sandhills Utility Services, LLC was granted the contract to provide electric services to Ft. Bragg and Pope Air Force Base for the next 50 years.

In October 2005, South River EMC moved into a new District Operations Center located at 6491 Ramsey St., in Fayetteville and closed the two District Offices located in Stedman and Spring Lake.

South River EMC is one of 23 North Carolina’s electric cooperatives that formed a not-for-profit company to focus on energy efficiency initiatives and renewable resources. The new company, a member-owned cooperative, has been named GreenCo Solutions, Inc. The new company's core services will include energy efficiency program development and pilot projects for development of renewable energy resources.

The new company will also provide compliance reporting and tracking for member cooperatives related to Renewable Energy Portfolio Standards (REPS) established by Senate Bill 3, enacted by the NC General Assembly in 2007. The bill mandates that NC-based electric utilities must purchase or generate a specific amount of renewable energy, or reduce electricity use through energy efficiency improvements.
Surry-Yadkin Electric Membership Corporation

Mailing Address
P. O. Box 305
Dobson, N.C. 27017

Phone     Fax
(336) 356-8241    (336) 356-9744
(800) 682-5903

Key Staff
Michael S. Beasley, Executive Vice-President & General Manager
Lee Von (Toby) Speaks, President
Linda Carter, Manager of Administration and Finance
David White, Manager of Marketing and Member Services

Annual Meeting:  First Saturday in October

Active Meters – 26,301

Mission Statement

The corporate goal of the corporation is to provide the best quality service to its members at the lowest cost possible.

History

Surry-Yadkin Electric Membership Corporation (Surry-Yadkin EMC) was chartered on July 30, 1940. The citizens in the rural areas of Surry, Yadkin, Wilkes, Stokes, and Forsyth counties were eager to have the luxury or necessity of electric service. But, like most rural areas, the investor owned utilities were not willing to provide service due to large initial investment and the knowledge of recouping the investment would take many years.

The citizens of this rural area came together and formed Surry-Yadkin EMC. A loan was obtained from the Rural Electric Administration in order to construct a 260-mile distribution line. Rockingham Construction completed this line in February of 1941. Surry-Yadkin EMC was on its way to providing a much needed service to the community.

Surry-Yadkin EMC has grown from its modest beginnings to serving 26,000 plus meters and operating 18 substations. Currently, Surry-Yadkin has 107 miles of transmission line and 3,765 miles of distribution line. Over the past 65 years, the location and appearance of its headquarters has changed many times. It is currently located at 510 South Main Street, Dobson, where it has been since 1960. All members are served from this location. Surry-Yadkin EMC has a staff of 50 well-trained employees to serve its membership.
Our plans in 2009 will be to promote CFLs through offering incentives to install these bulbs. We are also planning at next year’s annual meeting – to give these as door prizes. There are plans being made to offer and install retrofits (insulation blankets) for water heaters. We are a member of GreenCo Solutions, Inc. which is 23 coops which will be involved in projects such as solar, bio-mass and wind.
**Tideland Electric Membership Corporation**

**Mailing Address**
P. O. Box 159
Pantego, N.C. 27860

**Phone**
(252) 943-3046
(800) 637-1079

**Fax**
(252) 943-3510

**Key Staff**
Cecil O. Smith, Jr., General Manager and Chief Executive Officer
William Ray Hamilton, President
Jeff Ahearn, Assistant General Manager
Robbie Rouse, Manager of Operations
Vernon Howell, Jr., Manager of Customer Service
Myra Beasley, Manager of Corporate Services
Jill Lee, Manager of Finance
Tonya Little, Administrative Assistant

**Annual Meeting:** May

**Active Meters** – 22,726

**Mission Statement**

Tideland is committed to providing excellent, dependable electrical services while fulfilling the future needs of its members.

**History**

Tideland EMC was formed through two mergers and one acquisition. The original four power companies were Woodstock EMC, Pamlico-Beaufort EMC, Pamlico Power & Light and Ocracoke EMC.

Pamlico Power & Light (originally Pamlico Ice & Light) was incorporated on February 21, 1935. It was headquartered in Engelhard, N.C. and was primarily owned and operated by P. D. Midgett, Jr., a graduate of Duke University and later a North Carolina state senator. The company served accounts in Hyde, Dare and Tyrrell counties.

Pamlico-Beaufort EMC held its organizational meeting on September 3, 1940. However, like most co-ops in North Carolina, it had to hold off on utility construction until the end of World War II when building materials became readily available. The co-op was finally able to become operational in 1945 serving 200 meters with 63 miles of line in Pamlico County. The co-op was headquartered in Grantsboro, N.C. and eventually extended service to southern Beaufort County and eastern Craven County.
On August 25, 1941, Gwynn B. Price, Chairman of the North Carolina Rural Electrification Authority, signed an order granting permission for the formation of Woodstock EMC. The certificate of incorporation was granted on November 5, 1941. Nine days before the first meeting of Woodstock EMC’s board of directors, the Japanese bombed Pearl Harbor. The United States entry into World War II left a shortage of money and materials. Woodstock EMC would have to wait three years before beginning operations. In October of 1944, the co-op obtained its first loan from REA. The co-op purchased the electric system from the Town of Pantego for $5,600. The purchase was finalized on December 5, 1944. Woodstock also purchased 3.8 miles of rural line from the Town of Belhaven at public auction on December 11, 1944 for $6,000. At the stroke of midnight, on December 14, 1944, the switch was cut off for one minute. When the lights came back on, Woodstock EMC was officially in the power business. The co-op energized its first nine miles of line with 138 connected services.

On Wednesday, October 7, 1970, a joint meeting of the boards of directors of Pamlico-Beaufort EMC and Woodstock EMC was held at the Holiday Inn in Washington, North Carolina. Over the next year, a merger agreement was worked out and on January 1, 1972, the co-ops were officially merged and Tideland EMC was born. On October 26, 1972, REA field representative Jack Smith, North Carolina Rural Electrification Authority Engineer Chick Harney, and REA engineer Magnus Hoy presented their report concerning consolidation of Ocracoke EMC and Tideland EMC. The consolidation took place on January 1, 1973.

On March 31, 1975, the board of directors of Pamlico Power and Light and Tideland Electric Membership Corporation met in Raleigh at the office of attorney William Crisp. Pamlico Power and Light directors sold and transferred all their stock to Tideland EMC and submitted their resignations. The North Carolina Utilities Commission reassigned Pamlico Power and Light’s service territory to Tideland EMC. Pamlico Power and Light Company was officially dissolved on June 29, 1977.

Pamlico Power & Light gave up service to Tyrrell County. Today, Tideland EMC serves all of Hyde County and portions of Beaufort, Dare, Pamlico, Craven and Washington counties. Each of the original power company offices remains open now serving as district service centers with the corporate headquarters in Pantego, NC.

In 1997, Tideland EMC ventured into for-profit subsidiary operations through the formation of Tideland Energy Resources, Inc. Primary subsidiary income is gained through the operation of Tideland Appliance Sales and Services located in New Bern, NC, which had over $3.7 million in sales in 2007.

Tideland is keenly focused on its core business function and improved system reliability. For the year ending 2007, Tideland averaged 3.631 outage hours per consumer excluding major storms. Tideland expects to grow at a rate of 2% annually. Growth is primarily attributed to residential construction as waterfront areas of the co-op’s service territory are increasingly utilized for subdivisions and condominiums that target retirement populations.
Tri-County Electric Membership Corporation
Tri-County Electric Membership Corporation

Mailing Address
P. O. Box 130
Dudley, N. C. 28333

Phone   Fax
(919) 735-2611   (919) 734-6277
(800) 548-4869

Key Staff
J. Michael Davis, General Manager
Carl W. Kornegay Jr., President, Board of Directors
Kenneth E. Davis, Jr., CPA, Manager of Finance & Accounting
Charles D. Sykes, Manager of Operations
Tony A. Grantham, PE, Manager of Engineering
Sue Beal, Manager of Communications & Public Relations
Bob Kornegay, Manager of Marketing and Member Services
Don Keen, Systems Inspector

Annual Meeting: Second Saturday in November

Active Meters – 23,316

Mission Statement

Tri-County Electric Membership Corporation is a member-driven cooperative committed to providing reliable electric power at a reasonable cost, to offering superior service, and to taking an active role in supporting the communities it serves.

History

In the early 1930’s, President Franklin Delano Roosevelt made many trips to Warm Springs, Georgia. The President was stricken with polio and the mineral springs of the area provided excellent buoyancy for rehabilitating swims. When traveling through the south to his Georgia destination, President Roosevelt noticed that most rural Southerners did not have the modern convenience of electricity. It was from this observation the Rural Electrification Act was born and the foundations of cooperatives, like Tri-County Electric Membership Corporation, were laid.

After the formation of the REA in 1935, cooperatives sprang up throughout the United States. Tri-County REA, as it was known then, was chartered May 8, 1940. The electric cooperative located its first office on North William Street in Goldsboro, N.C.
As time passed, the cooperative grew expanding lines to areas that would not have been reached by the investor owned utilities. From meek beginnings in 1940, where only 304 miles of lines were built, the cooperative grew to 1,166 miles of line in 1950.

In 1952, 27 North Carolina Cooperatives, including Tri-County Electric Membership Corporation, formed a statewide cooperative known as North Carolina Electric Membership Corporation (NCEMC). The function and purpose of this cooperative was to generate and purchase power, purchase utility materials in bulk, and to provide legislative support to the member cooperatives.

In the late 60’s, Tri-County, in cooperation with local utilities, met to negotiate territorial boundaries by which they would serve.

In the fall of 1977, the cooperative moved from its headquarters in Goldsboro to a new facility located in Dudley, N. C.

In 1999, Tri-County Electric Membership Corporation joined the national alliance of rural electric cooperatives as a Touchstone Energy Cooperative. By being a part of this alliance, it is committed to embrace the principles of integrity, accountability, innovation and commitment to community. Over the past sixty-eight years, the cooperative has always been an integral part of the communities it serves. Along with providing safe and reliable electric service to its members, the cooperative has enriched the lives of these members by offering value-added services, supporting Chamber of Commerce organizations, Economic Development Commissions, granting Bright Ideas Grants to local teachers, providing safety education materials and demonstrations to schools and community organizations, coordinating an Operation Round-Up program to help individuals who are experiencing difficult times and awarding funds to non-profit organizations who serve the communities where members live. Two grants are awarded each summer to middle school students to attend the Roy Williams and Kay Yow Basketball Camps and three high school juniors are selected to attend the Rural Electric Youth Tour to Washington, DC. An Employee Funded Scholarship Fund was established in 2000 to give scholarships to local high school seniors. Since 2001, the cooperative employees have given 265 scholarships totaling $119,000.

Tri-County Electric Membership Corporation joined GreenCo Solutions Inc. in 2008. It is a not-for-profit cooperative that will focus on energy efficiency initiatives and renewable resources. Owned by a majority of the state's electric cooperatives, the new company's core services will include energy efficiency program development and pilot projects for development of renewable energy resources.

Today, 68 years after its conception, the cooperative serves over 21,000 members in Wayne, Duplin, Lenoir, Johnston, Jones, Sampson and Wilson counties. It employs 48 employees and maintains a total of 2,576 miles of electrical power lines.

Community support programs include: Operation Round-Up, educational scholarships for high school seniors, Youth Tour for high school juniors and Bright Ideas Grants for teachers.
Union Power Cooperative

Mailing Address
P. O. Box 5014
Monroe, N.C. 28111-5014

Phone\ Fax
(704) 289-3145\(704) 296-0408
(800) 922-6840

Key Staff
Tony E. Herrin, Executive Vice-President & General Manager
B. L. Starnes, President
Julia A. Griffin, Vice President of Corporate Services
Thomas D. Slusher, Vice President-Operations & Engineering
Luanne Sherron, Vice President of Communications & Key Accounts
Hal Setser, Vice President of Marketing and Energy Services

Annual Meeting: Saturday in September or October

Active Meters – 64,709

History

Union Electric Membership Corporation (Union EMC) was incorporated on February 22, 1939, and served 362 members for 358 miles of line. The first section of line served members in rural Union and Mecklenburg Counties. Members paid 8.4 cents per kWh and used an average of 28 kilowatts per month. By the time of Union EMC’s first annual meeting on June 5, 1939, the corporation had grown to serve over 1,000 families and had 512 miles of line.

By 1947, the system had grown to serve 3,200 members for 959 miles of line. In January of 1950, Union EMC headquarters was moved from East Jefferson Street in downtown Monroe to Patton Avenue. Membership continued to grow and, by 1965, Union EMC had over 9,000 consumers. In 1979, the corporation opened a district office in Oakboro to serve Stanly, Cabarrus, and Rowan Counties.

Year 1989 proved to be a challenging year as Union EMC’s electric system was almost totally destroyed when Hurricane Hugo hit the Carolinas. FEMA granted Union EMC 3.5 million dollars to assist in reconstruction. Union EMC members also recognized the damages, and they voted that year to return 1969 Capital Credits to assist in rebuilding the system.

By 1994, the Cooperative’s membership had grown to over 32,000 members with 3,800 miles of distribution line. The corporation employed 92 people. A new Oakboro district office was under construction and was completed in early 1995. Union EMC was the first corporation in North Carolina to install the Porche call handling system. This automated call handling system allowed the corporation to handle outage calls more effectively.
In February 2000, the corporation officially changed its name to Union Power Cooperative. The Cooperative’s membership had grown to over 42,000 members.

In January 2002, the Cooperative began their Automated Meter Reading Project (AMR). The first meter was changed out on January 28, 2002. The project was completed in June of 2003, nearly a year ahead of schedule. In September of 2002, General Manager and Executive Vice President, Philip L. Wally retired. Tony E. Herrin became the new General Manager and Executive Vice President.

Year 2003 can be summarized in one word - Growth. Membership grew to over 50,000 members and over 4,900 miles of line. To put this growth into perspective, Union Power Cooperative now ranks as the 60th largest electric distribution cooperative in the United States. This makes Union Power larger than 93 percent of all the other electric cooperatives in the nation.

Union Power is serving power to a rapidly growing region. Three out of five counties served are ranked within the top five fastest growing counties within the Charlotte region. In terms of population growth, Union County is ranked number one, Mecklenburg County is number two, and Cabarrus County is number four in the region. These three counties are also ranked within the top five fastest growing counties in the state. Union County, Union Power’s largest service area, is the 17th fastest growing county in the nation. Union Power currently has 22 substations in operation. Looking into the future, the corporation is anticipating 3,000 new services each year for the next four years. Plans call for the construction of a new substation in Union County to account for the expected growth.

Year 2004 – the co-op serves over 52,000 members and has 5,248 miles of line with an average of 10.03 members per mile of line. The Co-op presently serves 1,400 commercial accounts, which is 2.7% of the total membership. Construction began on the upgrading of the transmission line from Bakers Station to the Unionville station. Projects are also underway to increase capacity at several substations as well as right of way program and inspection programs. Acquisition of a right of way has begun for a 100,000-volt transmission line to serve the growing areas of Cabarrus County. This involves construction of six miles of new transmission lines and conversion of eight miles of existing transmission lines. Members now can pay and view their bill over the Internet at the co-op’s website www.union-power.com. Members can also access their accounts 24 hours a day over the co-op’s automated phone system. Union Power is in its 11th year of Bright Ideas grants and has given 124 grants and over $107,000 to teachers in the Cooperative’s service area.

Year 2005–Union Power serves over 55,000 members with a growth rate of over 5% per year. The Cooperatives contracted Environmental Consultants, Inc., to do regular maintenance and trimming of right-of-ways. In the area of economic development Union Power has been working with Crosland to promote the Old Hickory Business Park in Union County. Efforts since 1997 have contributed over $2.5 million into the area’s economy through NCEMC’s zero interest economic development loans. In the area of technology, the Co-op has integrated customer information systems, advanced mapping, and geographical information systems. The upgrade of
the transmission line from Mt. Pleasant substation to the Flowes Store substation in Cabarrus is still in progress. The Bright Ideas grant program has now funded 137 projects totaling over $120,000 in grant money to teachers who have innovative teaching projects.

Year 2006—Union Power serves over 59,000 members with a growth rate of 6% per year. The load forecast prepared for Union Power by NCEMC indicates the cooperative may have as many as 80,000 members in five years. Union Power is adding as many as 400 members a month and has over 1,650 commercial accounts with expectations for that number to double by 2015. Right of Way acquisition for a new transmission line in Cabarrus County is expected to be completed in 2006. Conversion of the Flowes Store substation from 44,000 volts to 100,000 volts will be done in conjunction with the transmission line project from Mt. Pleasant substation to the Flowes Store substation in Cabarrus. A new substation is being built in Western Union County along Will Plyler Road and Hwy. 84 where the area had a 42% load growth between 2004 and 2005. The cooperative joined NC GreenPower and is promoting energy saving tips and online guides on its website. Union Power added new technologies to improve efficiencies such as an Automated Vehicle Locating system (AVL) and a new dispatch system to more accurately track outages.

Year 2007 – Union Power now serves over 62,555 members and is experiencing 6.5% annual energy growth.

Union Power’s membership is growing at three times the electric utility industry average and is now larger than 95% of all electric cooperatives in the USA. We estimate the addition of 25,000 new members between 2008–2011. Two new 100,000 volt substations are being built in Western Union County. One is in the vicinity of the Town of Wesley Chapel and another one in Hemby Bridge. Union Power worked with the Town of Hemby Bridge to leave a 3200 square foot building available for a community center at the site of the substation. In the Waxhaw area of Union County, commercial and residential growth has expanded. Two new hospitals and several new commercial retail centers are being built along with three new schools. Union Power stayed involved in the community with Bright Ideas Grants, American Cancer Society’s Relay for Life, sponsorship of the Chris Justice Golf Classic to benefit Special Olympics, the Big Lick Bluegrass Festival and the Oakboro 4th of July parade.

Year 2008 – Union Power’s membership growth slowed due to economic factors to 2.4%. The co-op now serves nearly 65,000 members.

NC Legislation signed in August, 2007 a Renewable Energy Portfolio and requires electric cooperatives to generate or purchase 10 percent of their total sales from renewable energy sources or reduce energy consumption by 10 percent within 10 years. As a result of this mandate, the NC co-ops formed GreenCo Solutions, Inc. Union Power joined this not for profit, member-owned cooperative to help with meeting the mandate. Tony Herrin, Union Power’s general manager and executive vice president was named president of the board of GreenCo Solutions. Union Power energized the substation in the area of Wesley Chapel. The Hemby Bridge substation is due for completion this year. Permit to build a new substation in Waxhaw was approved and the process to site new transmission line has begun with plans to involve the public before the route is selected. Union Power is participating in a grass roots effort called
“Our Energy, Our Future” to encourage legislators to develop smart, balanced energy legislation as our nation is facing demand for more electricity and declining capacity.
Wake Electric Membership Corporation

Mailing Address  
P. O. Box 1229  
Wake Forest, N.C. 27588-1229

Phone     Fax  
(919) 863-6300   (919) 863-6379  
(800) 474-6300

Key Staff  
James E. Mangum Jr., General Manager and Chief Executive Officer  
Phil Price, Chief Operating Officer and Assistant General Manager  
Stephen Hamlin, Chief Financial Officer  
David Williams, Chief Diversification Officer  
C. Fred Keller, Manager of Customer Service  
Don King, Manager of Operations  
Robin Blanton, Manager of Engineering  
Tim McAdoo, Human Resources Officer

Annual Meeting: Fourth Friday in March

Active Meters: 33,463

Mission Statement

Wake Electric provides reliable, safe, and affordable energy and related services. Wake Electric operates as a cooperative business and continually improves its services to meet the needs of our customers and enhance their quality of life.

History

Wake EMC’s objective is to provide a long-range plan for the electric system that accomplishes the goals of reliability, efficiency and quality at the lowest possible cost. The corporation expects to enhance the image and public awareness of Wake Electric through customer service, community involvement and education.

Wake Electric was organized as a cooperative on April 22, 1940, and operates on a nonprofit basis. Originally funded with loans by the Rural Electrification Administration of the US Government, Wake Electric has repaid its government loans, and it is now privately financed. The corporation does not have stockholders. It is owned by the people and companies it serves. Members have accumulated more than $39 million in equity in the cooperative through their purchases. Equity is retired in cash by the cooperative to the members on a regular basis. More than $8.7 million in equity has been retired since 1995.
Wake Electric has more than 33,463 active electric service accounts. Electric revenue in 2008 is expected to exceed $64 million. As a non-profit cooperative, Wake Electric is exempt from most state and federal income taxes. Wake Electric is not exempt from other taxes, such as state sales taxes ($1.9 million), state and local gross receipts taxes ($2 million) and county and local property taxes ($0.9 million).

Wake Electric has provided electricity to its members in seven counties (Wake, Franklin, Granville, Vance, Durham, Johnston and Nash) of North Carolina since 1941. While some of the service area remains rural, much has become suburban as the Raleigh-Durham-Research Triangle Park metropolitan area has expanded. Over the years, Wake Electric has invested millions in its distribution system consisting of 58 miles of high voltage transmission lines, 16 substations, 1,857 miles of overhead distribution lines and 1,031 miles of underground distribution lines. Service offices are located in Youngsville, Oxford, Zebulon and Wake Forest. Administrative, engineering and operations facilities are located in Youngsville.

Wake Electric operates its electric distribution system with state-of-the-art technology. Using a Customer Information & Billing System operating over a high-speed network, all customer service offices have access to real-time customer information. All office employees have access to desktop network computers. Full-page monthly bills are multi-color laser printed with payments processed by a fully automated remittance-processing center. Payments can be made in person at local offices, by bank draft, over the Internet or by credit card. Full function telephone customer service is available from 7 am to 9 pm, weekdays. An automated telephone customer service system, Internet information and payments are available around the clock.

A new automated meter reading system transmits meter data by telephone. In addition, these smart meters will call in automatically to report power outages. Electric system maps have been digitized and engineers can now access the entire distribution system facilities database. A fully integrated customer and engineering database enables Wake employees to analyze outage calls, and assign repair crews efficiently.

Building new connections to existing customers and to new potential customers is the basis for interest in new diversified products and services. While many of these services will probably not generate significant revenues directly, they will share fixed expenses and improve chances of marketing electric energy to that customer when, and if, the time comes.
C. Corporations With Headquarters Outside North Carolina

BLUE RIDGE MOUNTAIN ELECTRIC MEMBERSHIP CORPORATION

Mailing Address:
P. O. Box 9
Young Harris, Georgia 30582

Phone  Fax
(706) 379-3121   (706) 379-4834

Key Staff:
Joe Satterfield, Manager
Mike Kelley, Director of Operations
Sonny Mahan, Director of Member Services
Erik Brinke, Director of Economic Development
Matthew Akins, Director of Office Services

Annual Meeting: Second Saturday in September

Active Meters – 16,695 (In North Carolina)
Mission Statement

The cooperative mission is to provide adequate, dependable electric service to its members at the lowest possible cost consistent with sound financial management; make service to members available on an area coverage basis; provide service without discrimination to all customers. Encourage and assist members to plan for wisely used electric service; provide equal opportunities to all members, to participate in the affairs of the cooperative, to represent the cooperative, and to be employed by that cooperative, without regard to race, color, creed, sex, age, non-job related physical condition or national origin; assist in developing resources and general economy of the area; protect the interest of present and future members by sound, farsighted planning and management.

History

In 1938 a small group of people met in Young Harris, Georgia with a representative of the Rural Electric Administration (REA) and the Tennessee Valley Authority (TVA). REA and TVA explained that if this area wanted to start an electric system it would have to guarantee $14 per mile of power line before they would loan any money for the project. At the time, it was estimated the project would be 128 miles in length and it would serve between 500 and 600 customers. The Blue Ridge Mountain Electric Membership Corporation (EMC) formed and received its charter on August 8, 1938 and domesticated in North Carolina on June 16, 1939. The territory to be served was to include Towns, Union and Fannin Counties in Georgia and Clay and Cherokee Counties in western North Carolina. A board of directors was elected and three employees hired. Blue Ridge Mountain EMC was chartered in 1938. The construction of power lines actually started in December 1938.

The first lines were energized in the latter part of 1939. There have been many changes throughout the years. A new building was built along Highway 76 in Young Harris in 1955. Building additions have been made in 1975 and 1995. The Co-op has seen considerable growth, presently serving approximately 48,200 meters. Approximately 35% of these meters are in Clay and Cherokee Counties in North Carolina, and 65% are in Towns, Union and Fannie County, Georgia.

Our projections are that we will continue to grow at the rate of approximately 2% per year in the number of customers and approximately 5% per year in energy sales.

Blue Ridge Mountain EMC is also building a fiber optic network to provide broadband services to homes and businesses in the service area.
**Mailing Address:**
P. O. Box 2269  
Gaffney, South Carolina 29342

**Phone**  
(864) 489-5737  
(866) 687-2667

**Fax**  
(864) 487-7808

**Key Staff:**
J. Richard Baines, President & Chief Executive Officer  
Norris Fowler, Chairman of the Board  
W. B. Cook, Manager, Administration  
Douglas E. Wilson, Manager of Operations  
Rita Mullinax, Bookkeeper

**Annual Meeting:**  Set by the board of directors

**Active Meters** - 377  
(In North Carolina)
Mission Statement

Broad River Electric Cooperative, Inc., is committed to consumer/member/owner satisfaction by providing quality service at a competitive price.

History

Broad River Electric Cooperative, Inc., (Broad River) was formed under the Rural Electrification Act with the Articles of incorporation being signed by the South Carolina Secretary of State on June 10, 1940 and domesticated June 22, 1950 in North Carolina. The Cooperative was formally organized at a meeting on June 22, 1940 when a slate of officers were elected. The Cooperative’s headquarters was, and still is, located in Gaffney, SC.

On October 14, 1940, the REA approved Broad River’s first loan in the amount of $233,000. World War II demand for material and supplies slowed construction, almost to a stand still. Broad River entered into negotiations with the South Carolina Rural Electrification Authority to purchase 70 miles of power line that had been built by that organization. By May 1941, the Cooperative assumed the Authority’s debt to REA and began operation of those lines.

Following a year of frustration due to the lack of materials, Broad River energized its first new power line on October 17, 1941. The system has since grown to over 2,500 miles of line with a service territory that includes Cherokee, Newberry, Spartanburg, and Union counties in South Carolina, and Cleveland, Polk, and Rutherford counties in North Carolina.

Technology has changed many times since 1940. Computers have made a major impact on the way we run our business today, which enables us to fulfill our mission. Some of the innovations include: communications via the internet, automatic telephone system (answering and operations), Supervisory Control and Data Acquisition (SCADA) in all substations, digital mapping, digital line staking, engineering software for long range planning, outage reporting system, automatic meter reading system with signal over our power lines (read every meter every day, monitors power quality, etc.) to name a few.

Broad River’s Annual Meeting is held on the first Saturday in May each year at our office in the Broad River Electric Cooperative Auditorium. Registration opens at 8:30 a.m. with the business meeting beginning at 10:00 a.m.
MECKLENBURG ELECTRIC COOPERATIVE

Counties Served
Portions of Granville Vance Warren

Mailing Address:
P. O. Box 2451
Chase City, Virginia 23924

Phone               Fax
(434) 372-6100      (434) 372-6201
(800) 989-4161

Key Staff
John C. Lee, President and Chief Executive Officer
Robert W. Conner, Chairman of the Board
Cecelia R. Irby, Staff/Executive Assistant
R. Glen Gillispie, Jr., Chief Operating Officer
Michael K. Heffinger, VP Engineering and Operations
David H. Limscomb, VP District Services
Brian S. Mosier, VP Business Development
Leilani L. Todd, VP Human Resources

Annual Meeting: Third Wednesday in June
Active Meters – 118
(In North Carolina)

History

On March 11, 1938, the State Corporation Commission approved a charter for the formation of Mecklenburg Electric Cooperative (MEC). The first substation was built near South Hill, Virginia, and electric lines were first energized in October of that year.

As the Cooperative grew, it extended service from Mecklenburg County to the counties of Brunswick, Charlotte, Halifax, Lunenburg, and Pittsylvania. In 1939, the charter was amended to include Greensville, Southampton, and Sussex counties.

The first employee of Mecklenburg Electric Cooperative was J. E. (Jack) Smith, who later became general manager. Other managers through the years have been R. L. Johnson, Ed Hart, and John Bowman, who served for 27 years. The current President and CEO is John C. Lee, Jr., who was appointed January 2008.

Connecting Communities

Through the years Mecklenburg Electric Cooperative has grown to become more than a utility providing electric service. The organization has become an integral part of the community on which residents rely for help. MEC is a member of 13 Chambers of Commerce throughout Southside Virginia, and these groups depend on the Cooperative’s support and participation in local events each year, such as Old Timer’s Jubilee in Gretna, Autumn Jubilee in Chase City, Virginia Peanut Festival and Virginia Pork Festival in Emporia, and LakeFest in Clarksville.

On behalf of its members, MEC makes monetary donations each year to 16 rescue squad organizations and 38 volunteer fire departments.

Economic Development

MEC serves areas around a number of small towns, many of which are economically challenged. Economic development is vital to these areas, and MEC uses its resources to assist in bringing in new businesses and industry.

The Co-op was instrumental in the formation of The Estes Community Center in Chase City, Wheaton Industries in Chase City, J. M. Huber Corp. in Crystal Hill, Valley Proteins in Emporia, and Beach Mold & Tool in Emporia, to name a few.

More recent ventures include assistance to Oran Safety Glass (OSG), whose parent company is one of Israel’s leading flat and curved glass processing companies. The OSG plant in Greensville County is the first bulletproof glass manufacturing facility in the United States. The parent company’s bulletproof glass products are sold primarily to Department of Defense contractors supplying the Israel Defense Forces, the U. S. Army and Marine Forces, and various European customers.
Another of MEC’s recent endeavors is its support of Community Memorial Healthcenter’s new Cancer and Rehab Center in South Hill. This $4.5 million center, which had its Open House in June 2008, provides specialty care in the areas of oncology and rheumatology. It also includes the Cardiac Maintenance Program, physical, occupational and speech therapies, a hydrotherapy pool, an Exercise Center, and a Healthy Body Fitness Suite for aerobics, Pilates, yoga and Tai Chi exercise classes.

**Youth**

The Cooperative has a strong youth program—sponsoring students on various educational trips, such as the Electric Youth Tour and the Virginia Council of Farmer Cooperatives Youth Leadership Conference. Each year it offers $500 scholarships to college-bound students in nine high schools, supports ball teams, 4-H groups, and other youth organizations in the area. In the Robotics competition in Richmond, the Co-op sponsors scholastic teams from two different high schools. To encourage good reading skills, the Cooperative rewards the top achievers in Chase City Elementary School’s Accelerated Reader program by treating them to a picnic lunch at the Cooperative’s pavilion.

**Safety**

Of course safety is a high priority at Mecklenburg, and education is an important key. Demonstrations with the High-line Hazard Safety Display and the Electric Cooperative Safety Trailer are given at schools, civic club meetings, and community festivals.

To help protect citizens against crime, MEC employees participate in a Co-op Watch program where they are trained to recognize and report criminal or suspicious activities that they may see while working in the communities we serve.

**Honors**

In 2003 Mecklenburg Electric Cooperative was presented the Business of the Year award by the Chase City Chamber of Commerce.

In December 2004 the Cooperative became the first electric utility to be featured on national television on Terry Bradshaw’s “Pick of the Week” program.

In 2008 it was a pleasure to receive the Business of the Year award presented by the Emporia/Greensville Chamber of Commerce.

**Future Plans**

As fuel and material costs continue to increase and cause the cost of delivering power to rise, Mecklenburg Electric Cooperative’s staff will leave no stone unturned in efforts to keep down costs that can be controlled by seeking out ways to accomplish tasks more efficiently without sacrificing safety and reliability. New technology in the form of smart meters will be
implemented to help reduce road time for meter and system maintenance and to make dealing with outages more cost effective. Efforts are forthcoming to assist members in using electricity wisely in homes and businesses making energy efficiency and conservation powerful allies in efforts to control costs.

The Cooperative is bringing value in other ways to its members by launching the Co-op Connections® Card program to save MEC members money on a variety of products and services at participating pharmacies, motels, restaurants, and other places of business.

Connecting communities, not only through electrical service, but also through personal service, is what Mecklenburg Electric Cooperative is all about.
MOUNTAIN ELECTRIC COOPERATIVE, INC.

Mailing Address:
Corporate Office
P. O. Box 180
Mountain City, Tennessee 37683

District Office
P. O. Box 1240
Newland, NC 28657

Phone     Fax
(423) 727-1800   (423) 727-1822

Key Staff:
Joseph A. Thacker, III, General Manager
Richard Grubb, Director of Engineering and Operations
John Hartley, Director of Customer Services & Economic Development
Danny Cuthbertson, District Manager
Judy L. Walsh, Director of Accounting & Financial Services

Annual Meeting: September

Active Meters – 18,154
(In North Carolina)

Total Active Meters – 33,153
(In North Carolina & Tennessee)
Mission Statement

Mountain Electric Cooperative will strive to fulfill our customer’s needs for affordable energy, utility related services and community support.

History

In the early 1900s, electricity was only available to large urban areas. As communities grew, a few small plants were put into service, but generally excluded the rural population. In July 1912, the Roan Creek Electric Light and Power Co. was formed by citizens of Johnson County, Tennessee to provide electric power to customers in and around Mountain City, Tennessee, from a small hydro plant. Mr. W. W. Worley of Johnson County later purchased the plant about the same time other small electric systems were being built in the area. The Edgar Tufts Memorial Association of Banner Elk, NC built a small hydro plant on the Elk River and furnished power to Grace Hospital, Lees McRae College, and a home for children. Other plants were put in service in Linville, Crossnore, and Elk Park, NC. These plants provided a needed service, but most were limited to a few hours of operation per day.

In 1927, the East Tennessee Light & Power Co. (“ETL&P”) purchased the Roan Creek power plant and included Johnson County in its service area. This company had a franchise to serve Johnson and Carter Counties and part of Avery County, including Newland, NC, but did not construct power lines in the rural areas, leaving many rural residents without electricity.

Then, on April 1, 1941, a small group of farmers and small town residents banded together to form a legally incorporated cooperative, Mountain Electric Cooperative, for the purpose of providing needed electric service to the local rural area.

In 1945, the cooperative purchased the ETL&P. During the same year, the cooperative entered into an agreement with the Tennessee Valley Authority (“TVA”) for the purchase of wholesale power to be generated and delivered to the cooperative’s service area. As the cooperative grew, other small power companies were purchased. In 1947, the Banner Elk power system of Banner Elk, NC owned by the Edgar Tufts Memorial was purchased. In 1949, the Linville Valley Light and Power Co. of Crossnore, NC was purchased. By the end of 1949, Mountain Electric served 4,812 members and provided electricity to its entire service area, which includes primarily Johnson and Carter Counties in Tennessee and Avery County, North Carolina. Small portions of Watauga, Burke, Mitchell and Unico counties are also served by the cooperative. At that time, the cooperative implemented the area coverage program that made electric service available to any cooperative member at no extra cost. Under this program, members in remote rural areas would receive electric service at the same cost as members who lived next to an existing line. This opened the door to electric service for everybody in the area.

Through the years, the cooperative has been concerned with improving the quality of life for the people in the communities it serves. The cooperative is actively involved in many programs to do this, including; promoting the area’s resources for economical development, assisting in recruiting businesses to the area, providing technical assistance to residential and businesses for improving energy efficiency, participating in a wide range of youth educational programs,
providing a home surge protection program and providing a bill round-up program to help raise money to benefit charities and assist those in need in the area.

An annual educational and membership meeting is held in September each year. This annual meeting provides members information about the condition of the cooperative. The cooperative currently serves over 33,000 members and is growing at roughly 1.5 percent per year. Total Assets are over $70 million. The cooperative owns and operates over 2,174 miles of distribution line and over 24 miles of transmission 69 kV lines. The service area population is roughly 45,000 and covers a 700 square mile service area. The cooperative employs 81 full-time employees located at three offices, the headquarters in Mountain City, TN, a district office in Newland, NC and a small branch office in Roan Mountain, TN.
Mailing Address:  
Box 68  
McCayesville, Georgia 30555

Phone:  
(706) 492-3251

Fax:  
(706) 492-7617

Key Staff:  
David J. Falls, Manager  
William Grady Anderson, President  
Connie B. Ramey, Manager, Finance/Human Resources  
Stacy Chastain, Manager of Engineering  
Terry Arp, Manager of Operations  
Steven G. Adams, Assistant Manager & Manager of Right of Way  
David Lewis, Manager Information & Technology  
Chris Hulsey, Manager Human Resources  
Barbara Wilcox, Office Manager  
Todd Taylor, Mapping & Staking Supervisor  
Melissa Patton, Customer Service/Finance

Annual Meeting:  Third Saturday in September
Active Meters – 1,398
(In North Carolina)

History

Tri-State Electric Membership Corporation (Tri-State EMC) was organized in 1948. The cooperative began by borrowing $320 thousand dollars from the Rural Electric Administration and purchased an existing electric plant from the Tennessee Valley Authority. The electric plant consisted mainly of the cities of Copperhill, TN, Blue Ridge, Morganton, and Mineral Bluff, GA. In the beginning, there were 3,400 accounts. Today, Tri-State EMC has over 17,000 accounts, over 1,500 miles of line, and approximately 46 million dollars in net plant investment. Tri-State EMC serves three states, with 70% of its operation in Fannin County, GA, 25% in Polk County, TN, and 5% in Cherokee County, NC.

Until the 1970’s, the only occurring change was the development of rural lines. In the 1970’s, growth required many of Tri-State’s lines to expand from single phase to three phase to accommodate the demand. Since the 1990’s, Tri-State has been experiencing about a 4% growth due to the second home investment business.

Tri-State has been proactive in moving with change and new innovations. For example, it has moved into the automated meter reading service. The office has been renovated for more up-to-date computer service and office space. In 2003, Tri-State EMC constructed a new mechanics shop consisting of a three bay garage. This shop was needed to store the latest digging equipment for underground service.

An engineering wing was added in 2006 to accommodate Tri-State’s move to an automated mapping system. This system will enable Tri-State to plan and develop for future growth in its service territory.
VII.

STATEWIDE ORGANIZATIONS

Collectively Giving the Individual Corporations a Statewide Presence
A. North Carolina Association of Electric Cooperatives, Inc.

3400 Sumner Boulevard (27616)
Post Office Box 27306
Raleigh, North Carolina 27611
Telephone: 919-872-0800

In 1943, North Carolina's electric cooperatives formed a statewide association to promote training, safety and education among their consumers and the general public. These programs are arranged for and utilized by each of the 26 member cooperatives.

Functions of NCAEC:

- Promote government relations in Washington, D.C., Raleigh and local communities
- Develop and distribute the Carolina Country magazine, published monthly for consumer-members since 1946
- Provide training programs and conferences for co-op directors, managers and staff
- Encourage and promote youth scholarships, education programs and tours to Washington, D.C.
- Provide safety and job training for line workers
- Initiate strategic communications planning, advertising, branding and community relations efforts on behalf of the member cooperatives

2008 OFFICERS:

Bob J. Tucker, President
Haywood EMC

Bradley V. Furr, Vice President
Albemarle EMC

Mark A. Suggs, Secretary-Treasurer
Pitt & Greene EMC

Richard (Rick) K. Thomas, Executive Vice President & CEO
North Carolina Association of Electric Cooperatives, Inc.
Post Office Box 27306
Raleigh, North Carolina 27611

Robert (Bob) B. Schwentker, Senior Vice-President & COO
North Carolina Association of Electric Cooperatives, Inc.
Post Office Box 27306
Raleigh, North Carolina 27611

B. North Carolina Electric Membership Corporation

The North Carolina Electric Membership Corporation, the power supplier for member cooperatives throughout the State, has a mission to provide reliable, affordable and safe electric and related services to members of the organization.

NCEMC acquires the power it sells to its member cooperatives in a number of ways, including:

- Ownership of a just over 60% (approximately 700 megawatts of power) of the Catawba Nuclear Station Unit 1 in York County, South Carolina

- NCEMC-owned and operated peaking generators on the Outer Banks: one at Buxton (15 megawatts) and the other at Ocracoke (3 megawatts)

- Purchases from investor-owned utilities, such as Progress Energy, American Electric Power and SCANA

- Ownership of two natural gas peak-load power plants located in Anson and Richmond counties, with a combined rating of approximately 600 megawatts

NCEMC also supports the various cooperatives in the following ways:

- Operation of a load management system
- Engineering and construction management
- Power supply planning
- Demand Side Management (DSM) planning

As North Carolina’s energy demand continues to grow, the electric cooperatives have an obligation to ensure a reliable and affordable source of electricity to their members.
NORTH CAROLINA ELECTRIC MEMBERSHIP CORPORATION

3400 Sumner Boulevard (27616)
Post Office Box 27306
Raleigh, North Carolina 27611
Telephone: 919-872-0800

2008 OFFICERS:

Buddy G. Creed, President
South River EMC

R. W. “Chip” Leavitt, Vice President
Brunswick EMC

Donald H. Spivey, Secretary-Treasurer
Pee Dee EMC

Richard (Rick) K. Thomas, Executive Vice-President & CEO
North Carolina Electric Membership Corporation
P. O. Box 27306
Raleigh, North Carolina 27611

Joseph (Joe) P. Brannon, Senior Vice-President and COO
North Carolina Electric Membership Corporation
P. O. Box 27306
Raleigh, North Carolina 27611

******************************
Chartered as Eastern North Carolina Electric Membership Corporation on April 4, 1949
Chartered as North Carolina Electric Membership Corporation on May 27, 1958
Counties covered by charter: All 100 North Carolina counties
C. Tarheel Electric Membership Association, Inc.

8730 Wadford Drive
Post Office Box 61050
Raleigh, North Carolina 27661
Telephone: 919-876-4603

TEMA is a product of the 27 member cooperatives combining efforts to purchase material, equipment and supplies at competitive prices. The modern warehouse contains 112,000 square feet of storage space. Common carrier and contract haulers ship supplies, a system that assures economy, 24-hour-a-day service, and on-time delivery. TEMA maintains a multi-million dollar inventory to respond rapidly to customer needs. Material on hand includes:

- Protective equipment: arrestors, cutouts, switches
- Conductor: primary overhead, underground, secondary
- Transformers: three-phase and single-phase
- Hardware
- Insulators
- Meters
- Crossarms
- Plant construction and maintenance materials

In the event of a storm or other emergency, TEMA goes to work immediately to direct materials and crews to where they are needed most. Cooperatives respond with teamwork, sending their crews and equipment, if necessary, to help other cooperatives.

2008 OFFICERS:

L. Calvin Duncan, President - Brunswick EMC

Richard R. Grady, Vice President - Tri-County EMC

Norman Sloan, Secretary-Treasurer - Haywood EMC

Richard (Rick) K. Thomas, Executive Vice-President & CEO
The Tarheel Electric Membership Association, Inc.
Post Office Box 27306
Raleigh, North Carolina 27611

Lewis Hobson, Senior Vice-President & COO
The Tarheel Electric Membership Association, Inc.
Post Office Box 61050
Raleigh, North Carolina 27661
VIII.

ELECTRICITIES

A Listing of the Public Power Communities of North Carolina
A. PUBLIC POWER COMMUNITIES IN NORTH CAROLINA

City of Albermarle       City of Lincolnton
Town of Apex             City of Louisburg
Town of Ayden            Town of Lucama
Town of Belhaven         City of Lumberton
Town of Benson           Town of Macclesfield
Town of Black Creek      Town of Maiden
Town of Bostic           City of Monroe
City of Cherryville      City of Morganton
Town of Clayton          Town of Murphy
City of Concord          City of New Bern
Town of Cornelius        New River Light & Power Co.
Town of Dallas           City of Newton
Town of Drexel           North Carolina State University
East Carolina University Town of Pikeville
Town of Edenton          Town of Pinetops
City of Elizabeth City   Town of Pineville
Elizabeth City State University Town of Red Springs
Town of Enfield          Town of Robersonville
Town of Farmville        City of Rocky Mount
City of Fayetteville     Town of Scotland Neck
Town of Forest City      Town of Selma
Town of Fremont          Town of Sharpsburg
Town of Fountain         City of Shelby
City of Gastonia         Town of Smithfield
Town of Granite Falls    City of Southport
Town of Greenville       Town of Stantonsburg
Town of Hamilton         City of Statesville
Town of Hertford         Town of Tarboro
City of High Point       UNC – Chapel Hill
Town of Hobgood          UNC – Greensboro
Town of Hookerton        Town of Wake Forest
Town of Huntersville     Town of Walstonburg
City of Kings Mountain   City of Washington
City of Kinston          City of Waynesville
Town of La Grange        Western Carolina University
Town of Landis           City of Wilson
City of Laurinburg       Town of Windsor
City of Lexington
IX.

INVESTOR-OWNED UTILITIES

With Rural Electric Distribution
Systems in North Carolina
A. Brief Descriptions Of Investor-Owned Electric Utility Companies

**Dominion Power**

Dominion Power is one of the nation's 10 largest investor-owned electric utilities, with a portfolio of approximately 26,500 megawatts of generation and 6,000 miles of electric transmission lines. It delivers power to more than 2 million homes and businesses in Virginia and North Carolina and is active nationally in wholesale power sales and energy services. Dominion spans an economically healthy region from Northern Virginia to northeastern North Carolina.

**Duke Power**

Duke Energy is one of the largest electric power companies in the United States and is a leading energy company focused on electric power and gas distribution operations, along with other energy services. It supplies and delivers energy to approximately 4 million U.S. customers. Duke has approximately 35,000 megawatts of electric generating capacity in the Midwest and the Carolinas, and natural gas distribution services in Ohio and Kentucky. The company is headquartered in Charlotte, N.C., and is a Fortune 500 company.

**Progress Energy**

Progress Energy, headquartered in Raleigh, N.C., is a Fortune 250 energy company with more than 21,000 megawatts of generation capacity and $9 billion in annual revenues. The company observed its 100th anniversary in 2008. Progress Energy includes two major utilities that serve 3.1 million customers in the Carolinas and Florida.
X.

A SNAPSHOT OF SERVICE
BY COUNTY

A Microscopic View
### A. RURAL ELECTRIC AGENCIES BY COUNTY

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<thead>
<tr>
<th>County</th>
<th>Agencies</th>
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<tr>
<td>Alamance</td>
<td>Piedmont Electric Membership Corporation, Randolph Electric Membership Corporation, Progress Energy of the Carolinas, Duke Power Company</td>
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<td>Alexander</td>
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<tr>
<td>Alleghany</td>
<td>Blue Ridge Electric Membership Corporation</td>
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<td>Pee Dee Electric Membership Corporation, Union Power Cooperative, Progress Energy of the Carolinas, Duke Power Company</td>
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<td>Ashe</td>
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<td>Beaufort</td>
<td>Edgecombe-Martin County Electric Membership Corporation, Tideland Electric Membership Corporation, City of Washington, Town of Belhaven, Greenville Utilities Commission, Progress Energy of the Carolinas, Dominion North Carolina Power</td>
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<tr>
<td>Bertie</td>
<td>Edgecombe-Martin County Electric Membership Corporation, Halifax Electric Membership Corporation, Roanoke Electric Cooperative, Dominion North Carolina Power</td>
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<tr>
<td>Bladen</td>
<td>Brunswick Electric Membership Corporation, Four County Electric Membership Corporation, South River Electric Membership Corporation, Progress Energy of the Carolinas</td>
</tr>
</tbody>
</table>
Brunswick  
Brunswick Electric Membership Corporation  
City of Southport  
Progress Energy of the Carolinas

Buncombe  
French Broad Electric Membership Corporation  
Haywood Electric Membership Corporation  
Progress Energy of the Carolinas  
Duke Power Company

Burke  
Rutherford Electric Membership Corporation  
Mountain Electric Cooperative  
City of Morganton  
Town of Drexel  
Duke Power Company

Cabarrus  
EnergyUnited Electric Membership Corporation  
Union Power Cooperative  
City of Concord  
Duke Power Company

Caldwell  
Blue Ridge Electric Membership Corporation  
Rutherford Electric Membership Corporation  
Town of Granite Falls  
Duke Power Company

Camden  
Albemarle Electric Membership Corporation  
City of Elizabeth City  
Dominion North Carolina Power

Carteret  
Carteret-Craven Electric Membership Corporation  
Jones-Onslow Electric Membership Corporation  
Progress Energy of the Carolinas

Caswell  
Piedmont Electric Membership Corporation  
Town of Granite Falls  
Progress Energy of the Carolinas  
Duke Power Company

Catawba  
EnergyUnited Electric Membership Corporation  
Rutherford Electric Membership Corporation  
City of Newton  
Town of Maiden  
Duke Power Company
Chatham
- Central Electric Membership Corporation
- Randolph Electric Membership Corporation
- Progress Energy of the Carolinas
- Duke Power Company

Cherokee
- Haywood Electric Membership Corporation
- Blue Ridge Mountain Electric Membership Corporation
- Tri-State Electric Membership Corporation
- Duke Power Company
- Town of Murphy

Chowan
- Albemarle Electric Membership Corporation
- Roanoke Electric Cooperative
- Town of Edenton
- Dominion North Carolina Power

Clay
- Haywood Electric Membership Corporation
- Blue Ridge Mountain Electric Membership Corporation
- Duke Power Company

Cleveland
- Rutherford Electric Membership Corporation
- City of Kings Mountain
- Broad River Electric Cooperative, Inc.
- Town of Shelby
- Duke Power Company

Columbus
- Brunswick Electric Membership Corporation
- Four County Electric Membership Corporation
- Progress Energy of the Carolinas

Craven
- Carteret-Craven Electric Membership Corp.
- Jones-Onslow Electric Membership Corporation
- Tideland Electric Membership Corporation
- Greenville Utilities Commission
- City of New Bern
- Progress Energy of the Carolinas

Cumberland
- Lumbee River Electric Membership Corporation
- South River Electric Membership Corporation
- Progress Energy of the Carolinas

Currituck
- Albemarle Electric Membership Corporation
- Dominion North Carolina Power

Dare
- Cape Hatteras Electric Cooperative
- Dominion North Carolina Power
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<th>County</th>
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<td>Davie</td>
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<tr>
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<td>Perquimans</td>
<td>Albemarle Electric Membership Corporation, Roanoke Electric Cooperative, Town of Hertford, Dominion North Carolina Power</td>
</tr>
<tr>
<td>Person</td>
<td>Piedmont Electric Membership Corporation, Progress Energy of the Carolinas, Duke Power Company</td>
</tr>
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</table>
Pitt  Edgecombe-Martin County Electric Membership Corporation
       Pitt and Greene Electric Membership Corporation
       Town of Ayden
       Town of Farmville
       Town of Fountain
       Town of Washington
       Town of Winterville
       Greenville Utilities Commission
       Progress Energy of the Carolinas
       Dominion North Carolina Power

Polk  Rutherford Electric Membership Corporation
       Broad River Electric Membership Corporation
       Duke Power Company

Randolph  Central Electric Membership Corporation
           EnergyUnited Electric Membership Corporation
           Randolph Electric Membership Corporation
           City of High Point
           Progress Energy of the Carolinas
           Duke Power Company

Richmond  Pee Dee Electric Membership Corporation
           Progress Energy of the Carolinas

Robeson  Brunswick Electric Membership Corporation
         Lumbee River Electric Membership Corporation
         South River Electric Membership Corporation
         City of Lumberton
         Town of Red Springs
         Progress Energy of the Carolinas

Rockingham  EnergyUnited Electric Membership Corporation
            Duke Power Company

Rowan  EnergyUnited Electric Membership Corporation
       Union Power Cooperative
       Duke Power Company
       Town of Landis

Rutherford  Rutherford Electric Membership Corporation
            Town of Bostic
            Town of Forest City
            Broad River Electric Cooperative, Inc.
            Progress Energy of the Carolinas
            Duke Power Company
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<th>Electric Membership Corporations</th>
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| Sampson | Four County Electric Membership Corporation  
          | South River Electric Membership Corporation  
          | Tri-County Electric Membership Corporation  
          | Progress Energy of the Carolinas |
| Scotland | Pee Dee Electric Membership Corporation  
           | Lumbee River Electric Membership Corporation  
           | Progress Energy of the Carolinas |
| Stanly | Pee Dee Electric Membership Corporation  
        | Union Power Cooperative  
        | City of Albemarle  
        | Progress Energy of the Carolinas  
        | Duke Power Company |
| Stokes | EnergyUnited Electric Membership Corporation  
       | Surry-Yadkin Electric Membership Corporation  
       | Duke Power Company |
| Surry | Blue Ridge Electric Membership Corporation  
       | Surry-Yadkin Electric Membership Corporation  
       | Duke Power Company |
| Swain | Haywood Electric Membership Corporation  
       | Duke Power Company |
| Transylvania | Haywood Electric Membership Corporation  
               | Duke Power Company |
| Tyrrell | Tideland Electric Membership Corporation  
          | Dominion North Carolina Power |
| Union | Pee Dee Electric Membership Corporation  
       | Union Power Cooperative  
       | City of Monroe  
       | Duke Power Company |
| Vance | Wake Electric Membership Corporation  
       | Mecklenburg Electric Cooperative  
<pre><code>   | Progress Energy of the Carolinas |
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<thead>
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<th>County</th>
<th>Utility Companies</th>
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| Wake    | Central Electric Membership Corporation  
|         | Wake Electric Membership Corporation  
|         | Town of Apex  
|         | Town of Wake Forest  
|         | Progress Energy of the Carolinas  
|         | Duke Power Company  |
| Warren  | Halifax Electric Membership Corporation  
|         | Mecklenburg Electric Membership Corporation  
|         | Progress Energy of the Carolinas  
|         | Dominion North Carolina Power  |
| Washington | Tideland Electric Membership Corporation  
|          | Dominion North Carolina Power  |
| Watauga | Blue Ridge Electric Membership Corporation  
|         | Mountain Electric Cooperative  
|         | New River Power and Light Company  |
| Wayne   | Pitt and Greene Electric Membership Corporation  
|         | South River Electric Membership Corporation  
|         | Tri-County Electric Membership Corporation  
|         | Town of Fremont  
|         | Town of Pikeville  
|         | Town of Stantonsburg  
|         | Progress Energy of the Carolinas  |
| Wilkes  | Blue Ridge Electric Membership Corporation  
|         | EnergyUnited Electric Membership Corporation  
|         | Surry-Yadkin Electric Membership Corporation  
|         | Duke Power Company  |
| Wilson  | Edgecombe-Martin County Electric Membership Corporation  
|         | Pitt and Greene Electric Membership Corporation  
|         | Tri-County Electric Membership Corporation  
|         | Town of Black Creek  
|         | Town of Fountain  
|         | Town of Lucama  
|         | Town of Sharpsburg  
|         | City of Wilson  
|         | Town of Stantonsburg  
<p>|         | Progress Energy of the Carolinas  |</p>
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<td>Duke Power Company</td>
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<td>Yancey</td>
<td>French Broad Electric Membership Corporation</td>
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<td></td>
<td>Progress Energy of the Carolinas</td>
</tr>
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</table>
TELECOMMUNICATIONS
XI.

The Future Outlook for Telephone Membership Corporations

Competition and Technology are Driving the Market
A. Changes in the Telecommunications Industry Impacting Telephone Cooperatives

In our previous report to the General Assembly, we explained the long history that Telephone Membership Corporations (TMCs) have played in the deployment of state-of-the-art communications services to rural areas. In the early years, just after War World II, those efforts were focused on providing traditional telephone service to some of the most rural parts of 28 North Carolina counties. These rural areas were so sparsely populated that investor owned companies declined to provide service to the areas since they were viewed as too risky. Not to be deterred, local citizens organized and formed member owned cooperatives and essentially began to provide service to themselves. As a result, these rural areas, which were without service for most of the first half of the 20th century, were finally given access to the world.

In the intervening years, technology has changed rapidly but the economics of serving rural areas are more challenging than ever. Today, state-of-the-art connectivity is defined not by a black telephone that can access the local operator but by broadband services that connect rural consumers to the Internet at speeds that are equivalent to access provided to consumers that live in urban areas. It is not an easy task and the economic challenges of providing high-speed Internet to rural areas is often referred to as the “Digital Divide.” It is somewhat analogous to paving roads that enabled rural areas to get farm products to market and the creation of the Interstate Highway System that made urban centers more accessible to rural citizens.

In many respects, broadband access for rural areas is equally or perhaps more important to rural communities in the 21st century than the transportation improvements that were so vital in the 20th century. If existing jobs are to be retained and new jobs recruited to rural areas, broadband access is a must. If rural students are to have equal opportunities for educational advancement, broadband access is also a must. For investor owned companies, however, the same old problem exists. Investor owned companies have a fiduciary obligation to shareholders that requires them to invest in markets that will produce better returns than broadband investments in rural areas. For that reason, member owned cooperatives are more important for rural economic development than they have ever been.

The nine (soon to be eight) North Carolina TMCs have an outstanding record of bringing state-of-the-art communications services to the rural areas that they serve. In fact, high-speed Internet is available to all TMC members and customer utilization of those services on a percentage basis is similar to that of customers in urban areas. Notwithstanding these successes, however, small rural telephone companies face many challenges. In fact, Piedmont TMC, the State’s smallest cooperative, is merging with Surry TMC, as pressures on small, rural companies continue to increase. The competitive pressures from wireless providers, cable television providers and other competitors are impacting rural TMCs just as they are impacting more urban telephone companies. The difference is that rural TMCs do not have the large volumes of customers or, with few exceptions, access to wireless spectrum that helps larger companies offset competitive losses.

Almost since the invention of the telephone, our national and state telecommunications policy has favored a system of universal service support that helped to support the provision of reasonably priced service to high cost, rural areas. Among other sources of support, all
telephone customers pay a monthly fee to assist in those efforts. The system has worked exceptionally well. However, just recently, some federal regulators were considering modifications to the plan that could have seriously disrupted the provision of service to rural areas at affordable rates, which is one of the nation’s guiding principles outlined in the Telecommunications Act of 1996 and the State’s telecommunication policy included in regulatory reform provisions adopted in 1995. Fortunately, due to the grassroots efforts of many, such action was not taken.

Clearly, new policies will have to be enacted at the federal and state levels that reflect the new connectivity of the Internet and not the old connectivity of the black telephone. Such policies must consider the special circumstances of citizens who continue to live in areas that are sparsely populated and expensive to serve. The continued financial health of the State’s TMCs will be a critical part of those efforts.
XII. KEY DATA AND ACTIVITIES TRACKED BY THE AUTHORITY

Number/Type of Inquiries, Growth Trends, Revenues, and Loan Applications
A. Member Inquiries to the Authority

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<td><strong>31</strong></td>
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</table>

Numbers are listed by fiscal year (July 1st – June 30th)
B. Yearly Growth Trends

The TMC’s were growing at a steady rate during the mid to late 1990’s. Members were adding lines for dial up internet capability. Since Year 2001, the number of access lines reflects a gradual decrease due to 1) wireless competition reducing the need for landline phones; 2) consumers turning to a more competitively priced high-speed internet access, reducing the need for a second landline. It is expected that technology and competitive wireless telephone pricing will continue to erode the need for landline phones in the residential marketplace. To offset the declining landline revenues, telephone cooperatives have expanded their programs and expertise to offer landline (residential and business plans), DSL, wireless, surveillance and home security, computer networking and computer repair businesses.
# C. INDIVIDUAL CORPORATION STATISTICS

## ACCESS LINE DATA BY CORPORATION

<table>
<thead>
<tr>
<th>COMPANY</th>
<th>ACCESS LINES</th>
<th>TOTAL ROUTE MILES</th>
<th>SUBSCRIBERS PER MILE</th>
<th>OPERATING REVENUES PER SUBSCRIBER</th>
<th>NET INCOME PER SUBSCRIBER</th>
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<tr>
<td>ATLANTIC TELEPHONE MEMBERSHIP CORPORATION</td>
<td>42,594</td>
<td>3,898</td>
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<td>629.80</td>
<td>114.60</td>
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<td>PIEDMONT TELEPHONE MEMBERSHIP CORPORATION</td>
<td>2,984</td>
<td>401</td>
<td>7.44</td>
<td>692.82</td>
<td>203.86</td>
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<td>RANDOLPH TELEPHONE MEMBERSHIP CORPORATION</td>
<td>9,574</td>
<td>2,056</td>
<td>4.66</td>
<td>797.25</td>
<td>467.55</td>
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<td>SKYLINE TELEPHONE MEMBERSHIP CORPORATION</td>
<td>36,054</td>
<td>5,322</td>
<td>6.77</td>
<td>684.34</td>
<td>207.52</td>
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<td>STAR TELEPHONE MEMBERSHIP CORPORATION</td>
<td>17,967</td>
<td>4,344</td>
<td>4.14</td>
<td>938.63</td>
<td>121.12</td>
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<td>SURRY TELEPHONE MEMBERSHIP CORPORATION</td>
<td>14,588</td>
<td>3,083.36</td>
<td>4.73</td>
<td>729.55</td>
<td>457.51</td>
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<td>TRI-COUNTY TELEPHONE MEMBERSHIP CORPORATION</td>
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<td>693</td>
<td>5.03</td>
<td>802.71</td>
<td>59.84</td>
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<td>WILKES TELEPHONE MEMBERSHIP CORPORATION</td>
<td>11,042</td>
<td>2,176.41</td>
<td>5.07</td>
<td>1,244</td>
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<td>YADKIN VALLEY TELEPHONE MEMBERSHIP CORPORATION</td>
<td>29,600</td>
<td>3,290</td>
<td>9</td>
<td>706</td>
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*Data extracted from RUS Form 479 for year ending 2007*
### REVENUE DATA BY CORPORATION

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<th>COMPANY</th>
<th>LOCAL SERVICE REVENUES</th>
<th>TOLL SERVICE REVENUES</th>
<th>NET OPERATING REVENUES</th>
<th>RUS FUNDS ADVANCED</th>
<th>NET WORTH % OF TOTAL ASSETS</th>
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<tbody>
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<td>ATLANTIC TELEPHONE MEMBERSHIP CORPORATION</td>
<td>$10,172,325</td>
<td>$15,521,810</td>
<td>$26,825,727</td>
<td>$18,514,916</td>
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<td>PIEDMONT TELEPHONE MEMBERSHIP CORPORATION</td>
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<td>$1,412,319</td>
<td>$2,067,404</td>
<td>$4,613,847</td>
<td>10.39</td>
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<td>RANDOLPH TELEPHONE MEMBERSHIP CORPORATION</td>
<td>$2,555,817</td>
<td>$4,409,964</td>
<td>$7,632,880</td>
<td>$82,342</td>
<td>91.1</td>
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<td>$11,393,208</td>
<td>$24,673,227</td>
<td>$1,347,268</td>
<td>87.45</td>
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<td>STAR TELEPHONE MEMBERSHIP CORPORATION</td>
<td>$5,305,194</td>
<td>$10,696,284</td>
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<td>$5,516,667</td>
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<td>$3,992,809</td>
<td>$4,639,929</td>
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<td>90.59</td>
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*Data extracted from RUS Form 479 for Year Ending 2007*
HISTORICAL LOAN DATA
## E. TMC Interconnection Agreements

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Agreements approved since Year 2006
XIII.

RURAL UTILITIES SERVICE

An Agency of the US Department of Agriculture
Providing Loans for Telecommunication Infrastructure
A. Purpose Of Rural Utilities Service

For over 50 years, the Rural Utilities Service has been promoting universal service in rural America through targeted lending and technical advice. The competition and universal service provisions of the Telecommunications Act of 1996 have brought a new era with both challenges and opportunities for rural Americans.

RUS is working in concert with its borrowers, such as the Federal Communications Commission, and with rural leaders to build telecommunications infrastructure that will provide the same kinds of services for rural communities as are available in more densely populated cities and suburbs. Universal service mechanisms will stimulate this process and will help to make advanced telecommunications more affordable for rural institutions and consumers.

USDA Rural Development continues to provide many programs for financing rural America's telecommunications infrastructure. The Traditional Telephone Loan program consists of hardship, cost of money, and guaranteed loans that finance voice telephone service. Since 1995, every telephone line this program has constructed has also been capable of providing broadband service using digital subscriber loop (DSL) technology.

The Broadband Access Loan program provides loans for funding the costs of construction, improvement, and acquisition of facilities to provide broadband service to eligible rural communities. The Distance Learning and Telemedicine program continues its charge of bringing electronic educational resources to rural schools and improving health care delivery in rural America. Lastly, the Community Connect Grant program provides financial assistance to eligible applicants that will provide currently unserved areas with broadband service that fosters economic growth and public safety services.

Based on a survey of Rural Development's traditional telephone loan program borrowers conducted in October 2006, approximately 92% of these borrowers are providing high-speed Internet service (“broadband”) to all of the telephone exchanges in their service territories.

North Carolina Telephone Membership Corporations have requested more than $160 million in loans from the Rural Utilities Service since 1977.
B. Administration And Staff

RURAL UTILITIES SERVICE
U. S. Department of Agriculture
1400 Independence Avenue, SW
Washington, D. C. 20250-1599

James Andrew
Administrator
Telephone: (202) 720-9540

David J. Villano
Assistant Administrator -
Telecommunications Program
Telephone: (202) 720-9544

EASTERN AREA – TELECOMMUNICATIONS PROGRAM

Ken Chandler
Director, Southern Division
Telephone: (202) 720-0800

Roland Woodfolk, Chief
Operations Branch-Southern Div.
Telephone: (202) 720-0803

Peter Aimable, Chief
Engineering Branch – Southern Division
Telephone: (202) 720-0806

FIELD REPRESENTATIVE

Patrick D. Carey
Public Utilities Specialist/General Field Representative
P. O. Box 5347
Mooresville, NC 28117
Telephone: (704) 896-8402

OFFICE OF THE GENERAL COUNSEL

Deputy Asst. General Counsel
Telephone Division
Telephone: (202) 720-6540

Asst. General Counsel
Electric & Telephone Divisions
Telephone: (202) 720-2764
XIV.

TELEPHONE MEMBERSHIP CORPORATIONS

With Telecommunication Systems in North Carolina
A. Histories And Vital Information

Mailing Address
P.O. Box 3198
Shallotte, N.C. 28459

Phone
(910) 755-1603

Key Staff
Lyle Ray King, Board President
Allen Russ, Chief Executive Officer and General Manager
Roger Cox, Chief Financial Officer
Patricia Olsen, Vice President – Marketing & Customer Service
Russell Green, Vice President – Human Resources
Clint Berry, Vice President - Network Operations
Steve Long, Vice President - Plant Operations

Annual Meeting: October

ATSANTIC TELEPHONE MEMBERSHIP CORPORATION

County Served
Brunswick

Headquarters
Shallotte
Mission Statement

ATMC is dedicated to excellence in customer service and providing communications services that add value to the lives of our customers and the communities we serve.

History

In 1955, ATMC received its charter from the state to become a telephone co-operative serving much of Brunswick County after nearby telephone companies refused to bring service to the area. After raising monies and building out our initial telephone network, our first telephone line was installed in 1957. In the 1980’s, when no cable television operators would bring service to most of Brunswick County, ATMC applied to the Federal Communications Commission (FCC) for authorization to be a cable television operator.

Thus began ATMC’s drive to bring services to Brunswick County where other providers were unwilling to go. Our co-operative spirit has helped to make high-speed internet access available to 99% of our customers. We offer 1.5 M and 6.0 M service throughout most of our serving area.

In the 1990’s, ATMC signed a joint operating agreement with BellSouth to offer wireless service to our customers. As part of that agreement, we have invested more than $10 million building cell sites throughout the county. Today we are one of the largest providers of wireless service in Brunswick County. Internet and wireless services have become an increasingly larger part of our business as our industry and customer needs change.

ATMC has become known throughout the industry as an early pioneer in deploying fiber optics in place of copper and coax when providing service to its customers. We were the first company in North Carolina to be certified by the Fiber-to-the Home (FTTH) Council. There are only 34 companies nationwide currently certified by the Council. We have more than twenty-five residential and one commercial development being served by FTTH.

In October 2007, ATMC began offering alarm services to its customers through ATMC Security. In less than one year, we have brought more than 500 customers on line with our security services. With the launch of our security business, we now offer our customers five major services – telephone, cable TV, high-speed Internet, wireless and security services.

It is often said that Brunswick County is a county of small businesses. ATMC is committed to serving our business customers with services developed to meet their needs. We established a business-class broadband service as we recognized that Internet access has become increasingly more critical to operating a business. We offer virtual local area networks (VLAN) and other customized solutions to our business clients. Our Business Services Group consists of Account Coordinators and technicians who work together to ensure our business customers have the communications solutions they need.

ATMC has over 42,000 telephone lines and more than 25,000 cable TV customers. We have more than 39,500 active members in our co-operative.
PIEDMONT TELEPHONE MEMBERSHIP CORPORATION

Mailing Address
P.O. Box 2066
Lexington, N.C. 27293-2066

Phone  (336) 787-5433
Fax     (336) 787-5246

Key Staff
Michael W. Stanley, General Manager
Barbara W. Wood, President
Wanda King, Local Manager

Annual Meeting: Second Monday in May

Access Lines – 2,982
History

Piedmont Telephone Membership Corporation (PTMC) was chartered on May 5, 1965 by the Secretary of the State. It was formed through the consolidation of territories belonging to Reeds Mutual Telephone Company and the Churchland Mutual Telephone Company. Immediately following the consolidation, Piedmont TMC began work to meet required criteria to establish the financial resources needed. In November of 1967, Piedmont Telephone Membership Corporation moved into their newly constructed office building.

In 1968, a disastrous ice storm completely destroyed the Churchland Mutual Telephone Company’s outside plant, yet only four subscribers within the Reeds exchange lost service. Churchland stockholders voted to join Piedmont Telephone Membership Corporation in 1969. During the years of 1973-1977, Piedmont TMC expanded its central office equipment, subscriber carrier system and expanded outside plant. Piedmont TMC’s leadership in the area was exemplified, when in 1974 they were the first telephone company in the county to offer touch dialing.

This leadership extended into the eighties, when a new Nortel switch was installed allowing Piedmont TMC to offer subscribers the latest features available. In 1989, Piedmont TMC expanded its market by forming Piedmont Cable Services Inc., a subsidiary created to offer cable television service to Reeds, Tyro, and Churchland communities. In step with their progressive nature, Piedmont TMC soon added Internet and long distance service. Piedmont customers now currently have the option of DSL and cable modem high-speed broadband services. Piedmont Cable Services Inc. was later changed to Piedmont Communication Services to encompass the variety of services offered.

The Piedmont TMC management and staff continue to anticipate and prepare to provide forthcoming state-of-the-art services for their customers. Piedmont TMC and Piedmont Communication Services currently serve near 3,000 telephone subscribers and over 3,100 cable televisions customers. They serve their customers with 9 employees.

Note: Piedmont members voted to merge with Surry TMC effective January 1, 2009.
Mailing Address
3733 Old Cox Road
Asheboro, N.C. 27205

Phone       Fax
(336) 879-5684 (336) 879-7912

Key Staff
Steve A. Cox, General Manager
Earlie W. Brady, President
Dianne C. Tanner, Financial Director
Jean Thaxton, Regulatory Director
Frankie L. Cagle, Technology Director
Aaryn Slafky, Marketing/Communications Director

Annual Meeting: Second Saturday in August

Access Lines – 9,479
Mission Statement

Randolph seeks to:

Identify the needs of its members/subscribers and the communities served through personal communication with them, and focus resources and energies on meeting those needs in the most technologically advanced and economical way possible;

Measure its actions by standards of honesty, trust, and fairness, responding promptly to the needs of members/subscribers;

Provide products and services that are equal to or better than those of any competitors, and treat customers with courtesy, respect, ongoing personal involvement, and attention to the overall well being of their families and communities;

Be ever mindful of obligations to empower employees with training, support, and a working environment that maintain a focus on meeting the needs of customers with a positive attitude.

History

Randolph Telephone Membership Corporation (RTMC) began on April 26, 1954 when an application was filed with the North Carolina Rural Electrification Authority to form a telephone membership corporation. On May 13, 1954, a Certificate of Incorporation was granted by the State of North Carolina to citizens residing in Randolph, Chatham and Moore Counties.

It was 1957 when RTMC cut over its first exchange, called the “Martha Exchange,” in Farmer, with 97 telephones. On June 1, 1957, the first telephone call was made from Farmer to Raleigh, which marked the actual operation of RTMC. On September 26, 1994, RTMC acquired Randolph Telephone Company, an independent commercial service provider based in Liberty, which added 5,000 subscribers.

In 1999, RTMC established the subsidiary Randolph Telephone Telecommunications, Inc. (RTTI), and it began operations to provide competitive 1+long distance service. In 1999, the 10,000th access line was installed. RTMC also operates Uwharrie Communications, Inc., a cable TV company in the Badin Lake area.

In 2001, RTMC started offering DSL service to its customers. All customers have access to DSL today. In 2006, RTMC began offering cellular phone services and camera surveillance systems as well as online bill payment and bill view. In 2007, RTMC opened a retail location on Hwy 42 in Asheboro to provide easier access for customers.

RTMC is continually upgrading its facilities to provide the most technological advanced products and services to its members. The corporation is looking to provide video services to its members in the future.
SKYLINE MEMBERSHIP CORPORATION

Mailing Address
P.O. Box 759
West Jefferson, N.C. 28694

Web Site
www.skyline.org

Phone
(336) 877-3111

Fax
(336) 877-2020

Key Staff
Jimmy Blevins, Chief Executive Officer
Michael Lewis, Chief Regulatory Officer
Neal Tugman, Accounting Manager
Steven Hardin, Business Development Manager
Kim Shepherd, Customer Service Manager
Robbie Farmer, Technical Services Manager
Brian Tester, Engineering & Plant Manager
Angie Miller, Human Resource Director

Annual Meeting: First Saturday in October

Access Lines – 35,605
Mission Statement

The mission of the cooperative is to provide competitively priced, high quality products and services to its customers in order to meet their diverse needs. It will recognize those who have an interest in the organization, and the corporation will represent them with respect and integrity in all of its actions. For member/owners, the corporation will be a good steward of their investments to ensure long-term financial viability. For customers, the corporation will strive to identify their needs and continue to develop an innovative, efficient and effective network. For employees, the corporation will equip them with the opportunities and tools needed to be successful in their careers. For communities, the corporation will be a good corporate citizen and strive to enhance the quality of life in the areas served.

History

Based in West Jefferson, N.C., SkyLine Membership Corporation is a member-owned telephone cooperative, which was chartered on January 4, 1951 and is governed by a nine-member board of directors. It provides a variety of telecommunications services to members and customers located in a five-county area in northwest North Carolina and east Tennessee. It is the second largest of nine rural telephone cooperatives in North Carolina, serving over 35,000 access lines system-wide.

In 1991, SkyLine and three other regional telephone cooperatives formed a wireless subsidiary, Carolina West Wireless (CWW), to bring wireless services to the region. SkyLine's wholly-owned subsidiary, SkyBest Communications, Inc., was established in 1998 to provide de-regulated telecommunications services to the region, including dial-up and broadband Internet services, business systems solutions and long distance service. In 2002, SkyBest received CLEC (Competitive Local Exchange Carrier) status from the N.C. Utilities Commission to offer local dial tone services to the West Jefferson area. More recently, the cooperative and its subsidiary have begun deploying fiber-to-the-premise (FTTP) technology to their customers. As part of the FTTP expansion, digital television services were launched to limited areas in July 2008 after significant testing and field trials of various technologies. SkyLine operates three Customer Service Centers in Alleghany, Ashe and Watauga counties.

SkyLine maintains a strong presence across the region through various economic development, charitable and educational activities. SkyLine’s Revolving Loan Fund, established through a Rural Electrification Administration (REA) grant, supports economic development efforts across the region, including the establishment of an industrial park in Alleghany County and other initiatives to create/maintain jobs in Alleghany, Ashe and Watauga counties. The cooperative and its employees also actively support many charitable organizations across the region. SkyLine works with area public schools to sponsor college scholarships, youth leadership, technology education grant and directory recycling programs. Since 1998, SkyBest has been a major corporate sponsor of An Appalachian Summer Festival, one of the premier cultural arts festivals in the Southeast held annually on the campus of Appalachian State University.
Mailing Address
P.O. Box 348
Clinton, NC 28329

Phone  Fax
(910) 564-4194  (910) 564-4199

Key Staff
Lyman M. Horne, Executive Vice-President & General Manager
Clark D. Honeycutt, Plant Manager
Danny E. Britt, Engineering Manager
Jeffrey A. Nethercutt, Director of Revenue
M. Suzan Daly, Commercial Manager

Annual Meeting: Second Saturday in November

Access Lines – 17,740
Mission Statement

A telecommunications company focused on offering our members the most innovative services available at affordable prices.

History

December 14, 2009, marks 50 years of service for Star Telephone Membership Corporation. Star Telephone was born from the merger of two fledgling telephone cooperatives, Lower Cape Fear, which served members in the rural areas of Bladen and Columbus counties, and Cumberland-Sampson Telephone Cooperative, which served members in rural Sampson and Cumberland counties.

Since 1959, Star Telephone has enjoyed a tremendous growth in subscribers and in the services offered. Star has come from 6-party lines to the latest in technological communications services. In 1990, Star was the first cooperative in the United States to convert to 100% DMS 10 digital switches in all ten of its exchanges. In 1993, Star Telephone completed installation of the largest self-healing fiber-optic toll ring in North Carolina, which totaled 197 miles of cable.

Over the years, due to the technological advances being offered in larger metropolitan areas, Star Telephone felt it necessary to offer rural members the same services its “city” neighbors were enjoying. The corporation now offers long distance service through its subsidiary, Star Long Distance; Internet service through its subsidiary, InterStar Communications, Inc.; cable television services through its subsidiary StarVision; high-speed broadband Internet service, sold under the name of FireLine DSL through InterStar Communications and for its cable customers, Star offers Magellan high-speed Internet service. Star is also a cellular provider through its subsidiary, Star Wireless, Inc. The Marketing Department also works very closely with business customers in providing state-of-the-art telecommunications equipment such as multiple-line systems through Star Wireless, Inc.

Star Telephone has been among the “firsts” throughout the nation in many business endeavors. It was the first telephone cooperative in the United States to have an African American, Mr. B. T. Elliott, to sit on the Board of Directors. Mr. Elliott, a career educator, served Star for many years until retirement. In 2004, Star became the first cooperative of its size to offer 100% broadband DSL service throughout its 1,458 square mile service territory. Star has a market saturation of over 35% of its member base subscribed to DSL services. On March 3, 2008, Star Telephone launched its newest service to its members – StarTV, an Internet Protocol TV (IPTV) service. While this service is presently available in limited areas, future plans are to provide this service to all residences and businesses in Star’s service territory.

Star Telephone is in the early stages of overbuilding our current outside facilities to fiber. This project, better known as Fiber to the Home (FTTH), will provide the future needs of our fast-growing technological industry. In its infancy, this project is providing Fiber to the Home in limited areas. This is an ongoing long-term project that will eventually replace copper to the
home; therefore, providing broader bandwidth for high-speed Internet and IPTV with high
definition capabilities.

As a good neighbor, Star Telephone is a corporate sponsor of the American Cancer Society’s Relay for Life and the Sampson Community College Foundation as well as supporting community recreation leagues and various school-related projects. Through its scholarship program, Star Telephone provides scholarships to deserving students who reside in its service area and attend Sampson Community College or Bladen Community College.

Nothing makes the Star family of companies shine brighter than its employees and board members. Even with the most modern equipment available, the real “backbone” of the company remains the men and women who give their very best. Star’s employees live in the communities they serve, which makes Star proud of its motto, “Neighbors Serving Neighbors.”
Mailing Address
P.O. Box 385
Dobson, N.C. 27017

Phone     Fax
(336) 374-5021   (336) 374-5031

Key Staff
Michael W. Stanley, Chief Executive Officer
Amy R. Hanson, Chief Operating Officer
Brenda Goad, Commercial Manager
Curtis Taylor, Chief Technical Officer
Richie Parker, Chief Engineer
Melanie Senter – Marketing Manager

Annual Meeting:  Third Saturday in March

Access Lines – 13,880
History

Surry Telephone Membership Corporation (Surry TMC) was chartered January 5, 1951, and provided its first dial tone to the Level Cross Exchange in 1954; that was followed by the publication of its first telephone directory. By 1957, three more exchanges were in service that included Beulah, Westfield, and Zephyr communities. In the beginning, members utilized party-line service, with 8 parties per line. With 4 exchanges covering the rural areas in Surry and Stokes Counties, Surry TMC had 6 employees and 2 service trucks headquartered jointly with the electric cooperative in Dobson. Calls were restricted within the local exchange.

In 1958, direct dial long-distance service was introduced and by the end of this decade the Cooperative was serving 1,569 members. In 1960, a new headquarters was completed on South Main Street where it relocated and operated for 20 years. Demand for service increased 78% by the middle of the decade, and Surry applied for a loan to upgrade switching and outside plant facilities to make available private lines to all members in 1966. This was followed 2 years later with toll-free calling to adjoining communities, and to Dobson, the Surry County Seat. In 1969, the Level Cross Exchange was divided and the Shoals Exchange established, and in 1971 Beulah was divided and Red Brush Exchange established.

In 1972, the “digital age” began for Surry TMC with the first digital loop carrier installed to provide dial tone. Utilizing the digital technology, “seven digit” dialing was implemented for extended calling followed by “touch dialing” in 1973, and before 1976, five of the Cooperative’s six exchanges offered the “touch dialing” service. As the 1970’s came to a close, the Cooperative was updating its service even more with its first digital concentrator, and by 1978, toll service was provided with new digital electronic trunks.

For Surry TMC, December 1980 brought a new home. In 1981, the community was invited to an Open House of new headquarters on East Atkins Street in Dobson, where it remains today. This new state-of-the-art facility set the tone for the progressive improvements that were in the planning stages. By this time, service was provided to more than 7,000 customers with digital advancements that saw the first digital switch go into service in mid-1981. In August 1984, the Cooperative used its first fiber-cable and optic transmission equipment to transmit voice and data in its network, which is the backbone for service today. Construction and deployment of fiber to the home in rural areas of Surry and Stokes Counties is in progress with completion estimated for year end 2008.

As wireless technology began to surface in the mid 1980’s, the Cooperative joined with 3 others to provide cellular telephone service to Surry and 5 surrounding counties in 1991. And, in 1995, the cooperative, with its fiber-optic infrastructure, was the first to introduce Internet service to the entire county of Surry and portions of Stokes County.

By the mid 1990’s, with Surry TMC providing multi-services to more than just its members, a new storefront with extended hours for convenience was opened in the town of Mount Airy. The decade ended with the implementation of broadband services and an upgrade to the switching network infrastructure – designed to allow the Cooperative to expand and be a leader in providing telecommunications with state-of-the-art technology to all areas of counties served. In
July 2001, the most advanced technology available to deliver Internet service was introduced, Digital Subscriber Line (DSL), followed the next month by Surry Long Distance. Today, Surry TMC offers Internet speeds of 1.5Mbs to over 98% of rural customers in Stokes and Surry Counties, while up to 6Mbs is available to 75% of rural customers.

Today, with 50 plus employees, Surry TMC serves over 25,000 members and customers with telephone, wireless, broadband, and long distance service. A top priority at Surry TMC is the focus on Information Technology. Through acquiring personnel with IT backgrounds and experience and retraining their current staff in these areas, Surry plans to have the best-of-the-best serving their customers. In addition to serving customers with superior service, Surry TMC is committed to the communities they serve through involvement by their management and staff and sponsorships that help assist communities. Surry TMC has worked to collect and distribute school supplies, canned food, and toys during annual events. Additionally, Surry TMC helped to raise funds for the Leukemia and Lymphoma Society. School participation in the annual telephone directory recycling program is an incredible opportunity in which students gather outdated directories to be recycled and receive funds for their school. Surry TMC is proud to be a part of the communities they serve and hope to better these areas through their involvement and the technology they offer.

As growth in the rural areas and towns continues to be modest short-term and in efforts to remain profitable, Surry TMC has adjusted the work force to compensate for declining access lines. Demand for cutting-edge services is anticipated and the Cooperative plans to meet those demands by providing the services where sound economics prove feasible and financing resources are available. One such area is that of video services which Surry has acquired a State Franchise to provide in the rural areas of Stokes and Surry counties including areas that are not currently served by other providers.
Mailing Address
P.O. Box 520
Belhaven, N.C. 27810

Phone          Fax
(252) 964-8000  (252) 964-2211

Key Staff
Vacant, Chief Executive Officer
Vacant, Financial Operations Manager
Teresa M. Raupe, Marketing and Media Relations Manager
Greg Coltrain, Operations Manager
Martha Neal, Customer Service Supervisor
Cecil Walker, Outside Plant Supervisor

Annual Meeting: Set by Board of Directors each year (must be January-June)

Access Lines – 3,488
Mission Statement

Tri-County Telephone Membership Corporation (TriCounty TMC) and its subsidiary companies will be the provider of choice for telecommunications, entertainment and information services. The corporate motto, “Local Telecommunications At Its Best” is at the heart of business and effectively defines success in the communities it proudly serves.

History

On May 17, 1955, vision and hard work paid off when telephone service finally became a reality to remote areas of Beaufort, Hyde and Washington Counties. The efforts of many local residents actually began much earlier in 1950 with door-to-door canvassing to collect signatures and a “good faith” $5.00 fee, which led to incorporation on December 11, 1952. Those instrumental in the birth of TriCounty include incorporators, President T. Ralph Tyer, Carmer H. Wallace, Robert Pearce, Elizabeth Hackett and Hassell Ray Osborne. From 1955 to 1972, TriCounty’s business office was co-located in the Woodstock Electric Membership Corporation facility (now Tideland EMC) and managed by William Bulluck (1955-1969), Glenn Carowan (1969-1971) and Al Kohler (1971-1972). During 1972, TriCounty constructed its own headquarters building in the Sidney exchange and veteran employee Cecil Smith became the cooperative’s first full-time manager. After his retirement in 1992, Dennis Wallace, Jr. was named general manager. Mr. Wallace retired November 1, 2208. At this time, the position of general manager is vacant.

Beginning with 197 telephone lines in 1955, TriCounty now provides local telephone service to over 2,700 members with 3,488 access lines in the Pinetown, Pike Road and Sidney exchanges. In 1966, TriCounty upgraded its facilities from 8-party to 4-party service, offering all its members 1-party service in 1974. A major technological advancement took place on April 19, 1984, when TriCounty upgraded its central office equipment to 100% digital service. TriCounty began deploying fiber optic technology in 1994, with SS7 technology following in 1995. TriCounty completed its SONET ring during 2003. Broadband Digital Subscriber Line service became available to members in 2002 and wireless broadband technology was added in 2006.

TriCounty’s subsidiary company, TriCounty Communications, Inc., provides digital and analog cable television, long distance telephone service, local Internet access, broadband DSL, website hosting and design, digital paging and Wireless broadband service. TriCounty is especially proud of its Internet community portal (www.goTriCounty.com), which provides local and national news, school news, sports, weather, TV listings, movie listings, obituaries, free classifieds, advertising and much more. Content partners and TriCounty staff post valuable information for anyone to view. Links to all services and information about the corporation are easily found on the website.

Like most telephone companies, TriCounty has experienced declined access line growth during recent years, partly due to DSL broadband technology which allows voice and data to travel on the same line. However, new residential subdivisions are under development in the area, and TriCounty anticipates new growth in those areas. TriCounty continues to expand wireless broadband service to unserved and underserved areas.
With the transition of broadcast television from analog to digital transmissions and the demand for more video services by consumers, TriCounty began to look at ways the cable television system could meet these demands. As a company with limited bandwidth, TriCounty could continue to operate as usual based upon FCC exemptions granted to small operators. However, TriCounty has always tried to offer its rural customers the same services enjoyed by residents of more populated areas. With this ideal in mind, TriCounty launched an upgrade to the cable television system, converting to an all-digital headend. The more efficient use of bandwidth will allow for added channels, including High Definition channels, an interactive on-screen program guide and DVR service. This upgrade is anticipated to be complete by the end of 2008.

Being knowledgeable and prepared for change is very important for TriCounty’s future, so its management, board of directors and employees actively participate in telecommunications seminars and state and national organizations to stay informed of advances and changes that are shaping the industry.
Mailing Address
1400 River Street
Wilkesboro, N.C. 28697-2108

Phone       Fax
(336) 973-3103   (336) 973-9041

Key Staff
Jimmie Church, President
C. E. Ritenour, Jr., CEO / General Manager
Eric Cramer, Assistant General Manager / Chief Financial Officer
George Roark, Plant Manager
Debbie Johnson, Executive Assistant/Benefits Coordinator

Annual Meeting: October 13, 2008

Access Lines – 11,146
Mission Statement

Wilkes Telecommunications is dedicated to the excellence in customer service and providing communications, information and entertainment services that add value to the lives of our customers and the communities we serve. The corporation is committed to providing the best customer service for the communities we serve in Wilkes County. We take pride in our quality of services and continuously strive to improve our business process. Wilkes Telecommunications wants to be considered the premier of information services, while providing an excellent work experience for all employees. The corporation will strive to treat customers and employees with respect and dignity while valuing cultural differences.

History

Wilkes Telephone Membership Corporation owes its existence in part to eggs and milk. In 1946, a young man named Earle German, a dairy farmer, was running his own dairy company, Woodside’s Dairy. Mr. German’s business was growing at a fast pace, in Wilkes County. He decided that he needed a better way to keep in touch with his customers and suppliers. The easiest way to keep in touch would be to use a telephone. Unfortunately, Mr. German was located in rural Wilkes County where phone service was not provided. When he talked with Central Telephone, they denied him phone service. This would happen on several occasions with many rural Wilkes County residents and would lead to the creation of Wilkes Telephone Membership Corporation.

After being contacted, in 1949, the Rural Electrification Administration (REA) met with Wilkes citizens interested in obtaining telephone service and agreed to help them organize a telephone cooperative. The Wilkes citizens began working to solicit co-op memberships. The goal was to sign up 500 subscribers, at a membership fee of $10 and an equity charge of $40. By achieving this goal, the group of citizens could apply for an REA loan to begin constructing telephone lines.

On Friday the 13th of April 1951, twenty-three Wilkes citizens held the first official meeting of their rural telephone cooperative. At the meeting, 13 people were selected as the incorporators and the first directors of the cooperative. Two months later, the directors decided to name the cooperative the Wilkes Telephone Membership Cooperative. On August 31, 1951 a special meeting of the board of directors was called to announce that Wilkes Telephone Membership Corporation had been duly chartered and organized by the North Carolina Rural Electrification Authority, effective August 24, 1951.

After facing many obstacles, Wilkes Telephone Membership Corporation was approved for a loan in the amount of $550,000, on August 24, 1956 and began construction in the 1st quarter of 1958. The long awaited first cutover took place on September 30, 1958. A little after midnight 148 eager co-op members rushed to begin using their multi-party telephone lines. The dream of telephone service in rural Wilkes County had at last come true. Wilkes Telephone Membership Corporation began in 1958 with one exchange and 148 subscribers; by 1964 it had expanded to 3 exchanges and 1,538 members. A fourth exchange was added in 1967, and by 1974 there were 4,362 main stations and 1,275 extensions.
Today, the co-op serves more than 9,600 single party access lines, over 1,500 business lines, has four central offices, 65 remote switches, and upgraded from a four-exchange DCO switch to a EWSD system. Wilkes Telecommunications was adopted as the trade name of Wilkes Telephone Membership Corporation in 2001 to better reflect the wide range of services now offered. Wilkes Telecommunications and its subsidiary Wilkes Communications are continuously working to stay on top of the latest technologies and upgrades, to better serve its communities. Wilkes offers a variety of services, including local, long distance, dial-up Internet, high speed Internet, digital television, security monitoring and wireless networking. Wilkes is in the process of completing a Fiber to the Home over build in its existing ILEC service area, as well as a fiber and fixed wireless based CLEC expansion into the remainder of Wilkes County.

Wilkes Telecommunications was awarded the Excellence In Business Award by the Chamber of Commerce for 2005.
YADKIN VALLEY TELEPHONE MEMBERSHIP CORPORATION

Headquarters
Yadkinville

Mailing Address
P.O. Box 368
Yadkinville, N.C. 27055

Phone: (336) 463-5022
Fax: (336) 463-5005

Key Staff
Bobby G. Cranfill, President
James R. (Jim) Crabtree, General Manager
Mitzie Branon, Telecom General Manager
Scott G. Rudolph, Network/Engineering Manager
Sandy Adams, Asst. General Manager
David Williams, Controller
David Nance, Customer Service and Sales Manager
Kay Dunn, Marketing Manager
Mark Campbell, Engineering Manager
John Mathews, Plant Manager

Annual Meeting: Last Saturday in April

Access Lines – 29,300
History

The corporation roots go back to the 1930’s when this part of North Carolina was a sparsely populated farming area. This was in the midst of the Great Depression when jobs were few and times were tough. Electric and telephone service did not exist in most of the area now served by Yadkin Valley Telephone. These services were available in the towns and cities, but the suppliers would not extend lines into rural areas where they saw no possibility of earning a profit.

At this time, President Franklin Roosevelt, the U.S. Congress, and our state legislature were hard at work developing social programs designed to get people back to work and return the country to prosperity. One such program was the Rural Electrification Act. This piece of New Deal legislation created a new federal agency, the Rural Electrification Administration, which provided low interest loans and technical assistance to rural electric cooperatives to bring electricity to the farms. It was this program that brought electric service to the area during the 1930’s and 1940’s.

As the country emerged from World War II with great expectations, some progressive individuals saw telephone service as an important way to bring prosperity to rural areas. Most people in this area had electric service by then, but still had no access to reliable telephone service. This was the environment in 1946 when a group of local citizens joined together to establish telephone service in the area.

The group first met with the local telephone providers who served the nearby towns. However, after several meetings and some indefinite promises, the group realized they would have to take matters into their own hands since nothing of consequence was offered.

At about this time, the group became aware of an effort in Washington to expand the REA Act to include telephone service. Since the effort to provide electric service to rural areas was successful, it seemed logical to use the same approach for telephone service. This initiative, entitled the Hill-Poage Act, was then being debated in Congress.

After a preliminary meeting to gather support from adjoining counties, a group led by Wade Groce, then Master of the Pino Grange, met on Friday night, October 28, 1949, with the idea of taking advantage of this development. This happened to be the same day that President Harry Truman signed the Hill-Poage Act into law. In attendance were representatives from Davie, Yadkin, Rowan, Alexander and Iredell counties, and the group agreed to form a telephone cooperative. The next order of business was to gather signatures of all those wanting telephone service to determine if there was sufficient interest to take the project further.

In late June, 1950, having gathered more than enough signatures on a preliminary survey, the group held an organizational meeting to form the telephone cooperative. The charter was issued by the state of North Carolina on July 20, 1950.

The first meeting of the Board of Directors of Yadkin Valley Telephone took place on July 24, 1950. J. M. Parks was elected president, Wade Groce was elected vice president, and an
application was made to the Rural Electrification Administration for $518,000 in initial operating funds. In October 1951, Yadkin Valley TMC began serving its membership.

The early years of the Cooperative were challenging and often quite difficult. Members of the Board of Directors were kept very busy with signing up new members and negotiating the terms of the first REA loan. This activity, in turn, led to hiring of a manager and staff; selecting an engineering firm; letting of construction contracts; negotiating for the purchase of small farmer owned lines and the like. The Cooperative actually began operation in October 1951 when an exchange with 139 lines and a manual switchboard was purchased from the Harmony Telephone Company. Most of the original construction of telephone lines and dial exchanges took place during the period 1952 through 1955. The last original exchange of the Cooperative to go into service was New Hope on August 7, 1955.

The 1960’s and 1970’s were a period of growth and expansion for Yadkin Valley Telephone. In 1971, the Cooperative moved to its present location in an office building in the Courtney area. In 1973, after completing extensive cable work, the Cooperative began offering all one party service. By 1974, the system had grown to more than 10,000 lines, reaching 20,000 lines in 1991 and 30,000 in 1999.

During the late 1970’s and 1980’s, the Cooperative replaced its aging electro-mechanical switches with new digital switching systems. Since 1994, the network has undergone a series of major upgrades to its second generation of digital switching and is currently one of the most advanced systems in North Carolina.

In 1997, the Cooperative established a wholly owned subsidiary company called Yadkin Valley Telecom, Inc. This is a for-profit company engaged in providing all non-regulated services to both Yadkin Valley Members and customers who are not members. It provides residential telephones and in-house wiring, business telephone systems, Internet access, wireless service, voicemail, long distance, cable TV, and publishes Yadkin Valley’s telephone directory. In 2002, a Competitive Local Exchange Carrier (CLEC) operation was established as a part of the Telecom operation.

In 1998, the Cooperative established another subsidiary company called The Data Center, Inc. This company performs data processing services for other small telecommunications companies. Today, it provides services to about 20 companies in 4 states.
XV.

STATEWIDE ORGANIZATIONS

Strength in Numbers
A. Carolina-Virginias Telephone Membership Association, Inc.

The Carolina-Virginias Telephone Membership Association, Inc. (CVTMA) was incorporated on May 27, 1957 as a non-profit, tri-state trade association for the rural telephone companies in North Carolina, Virginia and West Virginia. The mission of the association (CVTMA) is to provide education and dissemination of information to managers and directors of member companies.

CVTMA's membership is comprised of the rural telephone companies in North Carolina, Virginia and West Virginia, as well as businesses (associate members) that provide goods and services to the telecommunications industry.

5910 Clyde Rhyne Drive
Sanford, NC 27330
Phone: (919) 708-5004
Fax: (919) 708-5226
Executive Vice President: Carole Woodward woodward@nectia.org
Website: www.cvtma.org
CAROLINA-VIRGINIAS TELEPHONE MEMBERSHIP ASSOCIATION, INC.

5910 Clyde Rhyne Drive
Sanford, North Carolina 27330
Telephone: 919-708-5004   Fax: 919-708-5226

2007-2009
OFFICERS

Steve A. Cox, President
Randolph TMC
Asheboro, North Carolina

Marion D. Davis, Vice President
Atlantic TMC
Shallotte, North Carolina

Lisa W. Epperley, Secretary-Treasurer
Pembroke Telephone Cooperative
Pembroke, Virginia

Jimmie M. Church,
Assistant Secretary Treasurer
Wilkes TMC
Wilkes, North Carolina

Carole Woodward
Executive Vice President
5910 Clyde Rhyne Drive
Sanford, North Carolina 27330

The Secretary of State of North Carolina chartered the Association on May 27, 1957. The tri-state Association represents rural telephone cooperatives in North Carolina, Virginia, and West Virginia.

2007 – 2009
BOARD OF DIRECTORS

Jimmy Blevins, Skyline
Earlie Brady, Randolph
Jimmie Church, Wilkes
Phyllis B. Cook, Hardy
Steve Cox, Randolph
Jim Crabtree, Yadkin Valley
Homer Creed, Yadkin Valley
Marion Davis, Atlantic
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John Ferguson, Scott County
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Lyman Horne, Star

Beverly T. Kerr, Pembroke
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Eddie Ritenour, Wilkes
Allen Russ, Atlantic
Greg Sapp, Citizens
Mickey Sims, Buggs Island
Michael Stanley, Surry & Piedmont
Dennis Wallace, Jr., Tri-County
Frank Waters, Tri-County
Joyce Wilson, Buggs Island
Barbara Wood, Piedmont
Bruce Younger, Surry

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B. North Carolina Telephone Cooperative Coalition

CarolinaLink, the trade name for the North Carolina Telephone Cooperative Coalition, was organized to bring more public awareness to the efforts made by North Carolina's telephone membership corporations to provide modern communications services to rural areas. In addition, CarolinaLink assists member companies in advocating public policy goals that will assure the rural areas continue to have the same state of the art communications services available in urban areas at reasonably comparable prices.

Address:
3737 Glenwood Avenue
Suite 100
Raleigh, NC 27612

info@carolink.org – (919)573-6103  Fax (919)573-6104

Web Site: www.CarolinaLink.org

The members of CarolinaLink providing these state of the art services and their headquarters towns are listed below:

· Atlantic Telephone Membership Corporation, Shallotte
· Piedmont Telephone Membership Corporation, Lexington
· Randolph Telephone Membership Corporation, Asheboro
· SkyLine Telephone Membership Corporation, West Jefferson
· Star Telephone Membership Corporation, Clinton
· Surry Telephone Membership Corporation, Dobson
· Tri-County Telephone Membership Corporation; Belhaven
· Wilkes Telephone Membership Corporation, Wilkesboro
· Yadkin Valley Telephone Membership Corporation, Yadkinville
The North Carolina Telecommunications Industry Association (NCTIA) is a trade association established in 1932 representing carriers who are certified by the North Carolina Utilities Commission to provide telecommunications services in North Carolina. The Association also serves over 150 vendors and industry suppliers.

The mission of this organization is to promote a pro-business environment in North Carolina that will provide each member company the opportunity to meet customer expectations while achieving operational efficiency and financial success.

OFFICERS

Lyman M. Horne, Chairman of the Board
Star TMC
P. O. Box 348
Clinton, NC 28329

Jim Crabtree, Vice Chairman
Yadkin Valley TMC
P.O. Box 368
Yadkinville, NC 27055

C. Eddie Ritenour, Jr., Vice Chairman
Wilkes TMC
1400 River Street.
Wilkesboro, NC 28697

Jayne T. Eve, Treasurer
Windstream Communications
P.O. Box 689
Mooresville, NC 28115

DIRECTORS

Dan M. Bennett, Ellerbe Telephone
Tom Brady, CIENA Communications
Linda Cheatham, AT&T
Steve Cox, Randolph
Jim Crabtree, Yadkin Valley
Bill Craigle, Alltel Wireless
Gary Creech, Pineville
Brad Davis, DukeNet Communications
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Hayden Mckenzie, North State Comm
Jim Meade, TDS Telecom
Stan Pace, Verizon
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Charles W. Pickelsimer, III.,Citizens
Richard G. Reese, Lexcom
C. Eddie Ritenour, Jr., Wilkes
Allen Russ, ATMC
Michael Stanley, Surry & Piedmont
Philip Vanderwoude, MebTel
Dennis Wallace, Tri-County

Contact: Carole Woodward, President/CEO
Web Site: www.nctia.org
XVI.

LOCAL EXCHANGE COMPANIES SERVING NORTH CAROLINA

A Comprehensive Listing
A. Local Exchange Companies

Barnardsville Telephone Company

BellSouth Telecommunications, Inc.

Citizens Telephone Company

Ellerbe Telephone Company

Embarq
   Carolina Telephone and Telegraph Company
   Central Telephone Company

LEXCOM Telephone Company

MEBTEL, Inc.

North State Telephone Company

Pineville Telephone Company

Randolph Telephone Company

Saluda Mountain Telephone Company

Service Telephone Company

Verizon South, Inc.

Windstream Concord Telephone, Inc.

Windstream North Carolina, LLC
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